



---

2025 Draft Operating  
Budget

An aerial photograph of a large, multi-story brick building with a prominent tower on the left side. The tower has a gabled roof and a small window. The building has many windows and a flat roof with several HVAC units. The entire image is overlaid with a semi-transparent blue filter. The text "Operating Budget Summary" is centered in white, serif font.

# Operating Budget Summary

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
ALL DEPARTMENTS INCLUDING LIBRARY**

	<b>2024 Estimated Actuals</b>	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	21,961,895	26,083,600	28,456,700	2,373,100
<b>Revenues / Recoveries</b>	(7,172,322)	(6,791,600)	(7,616,000)	(824,400)
<b>PIL's &amp; Supplementary</b>	(461,514)	(325,000)	(325,000)	-
<b>Tax Revenue</b>	(18,966,989)	(18,967,000)	(19,300,800)	(333,800)
<b>Net Operating Budget</b>		-	<b>1,214,900</b>	<b>1,214,900</b>

**Budget Summary**

**Tax and Related Revenues**

Increase in the estimated assessment growth (333,800)

**Staffing Costs**

Full time salary / wage rate increase	627,800	
Part time wage rate increase	(131,200)	
Statutory payroll costs / benefit premiums	360,700	
		857,300

**Transfers to Reserves**

3% Roads Levy Reserve	579,860	
0.5% levy directed to Building and Facilities Reserve	96,720	
0.5% levy directed to Vehicle & Equipment Reserve	96,720	
		773,300

**Other Department Expenses and Revenues**

Mayor and Council	-	
CAO and HR	110,300	
Corporate Services	(5,600)	
Finance	(93,600)	
Fire and Emergency Services	61,400	
Public Works and Infrastructure Services	188,000	
Community Services	(44,900)	
Development Services	(339,400)	
Transfer to Library	41,900	
		(81,900)

**Net Increase in 2025 Operating Budget**

**1,214,900**

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
BY DEPARTMENT**

	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>Mayor &amp; Council</b>	369,400	385,900	16,500	4.5%	16,500					385,900
<b>Office of the CAO</b>	846,100	957,100	111,000	13.1%	2,900	2,100	3,500	27,500	75,000	957,100
<b>Corporate Services</b>	1,387,500	1,419,900	32,400	2.3%	(33,100)	13,000	(3,500)		56,000	1,419,900
<b>Finance</b>	68,500	17,000	(51,500)	(75.2%)	(51,500)					17,000
<b>Fire &amp; Emergency Services</b>	2,116,500	2,224,000	107,500	5.1%	89,000	18,500				2,224,000
<b>Public Works &amp; Infrastructure Services</b>	9,930,500	10,985,500	1,055,000	10.6%	909,000	55,000			91,000	10,985,500
<b>Community Services</b>	2,531,300	2,702,700	171,400	6.8%	168,300	3,100				2,702,700
<b>Development Services</b>	1,252,000	1,316,500	64,500	5.2%	65,400				(900)	1,316,500
<b>Library</b>	790,200	832,100	41,900	5.3%	41,900					832,100
<b>Total Township of Scugog</b>	<b>19,292,000</b>	<b>20,840,700</b>	<b>1,548,700</b>	<b>8.0%</b>	<b>1,208,400</b>	<b>91,700</b>		<b>27,500</b>	<b>221,100</b>	<b>20,840,700</b>

<b>PIL's and Supplementary</b>	<b>(325,000)</b>
<b>Total to be raised from Taxes</b>	<b>20,515,700</b>

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
BY CATEGORY**

	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>Payroll</b>	11,203,900	12,271,200	<b>1,067,300</b>	<b>9.5%</b>	1,067,300					12,271,200
Materials, Supplies and Services	6,409,500	6,758,900	<b>349,400</b>	<b>5.5%</b>	166,200	40,800	1,500		140,900	6,758,900
Contracted Services	937,800	1,113,500	<b>175,700</b>	<b>18.7%</b>	88,600	55,000	2,000		30,100	1,113,500
Interest, Rent and Financial Expenses	518,900	504,400	<b>(14,500)</b>	<b>(2.8%)</b>	(16,400)	1,900				504,400
Transfers to Other entities	901,300	874,600	<b>(26,700)</b>	<b>(3.0%)</b>	(17,700)	(9,000)				874,600
Other Expenses	351,000	443,400	<b>92,400</b>	<b>26.3%</b>	86,900	3,000	(3,500)		6,000	443,400
Transfers to Reserve	5,761,200	6,700,700	<b>939,500</b>	<b>16.3%</b>	837,000			27,500	75,000	6,700,700
<b>Total Expenditures (less Payroll)</b>	<b>14,879,700</b>	<b>16,395,500</b>	<b>1,515,800</b>	<b>10.2%</b>	<b>1,144,600</b>	<b>91,700</b>		<b>27,500</b>	<b>252,000</b>	<b>16,395,500</b>
<b>Total Expenditures</b>	<b>26,083,600</b>	<b>28,666,700</b>	<b>2,583,100</b>	<b>9.9%</b>	<b>2,211,900</b>	<b>91,700</b>		<b>27,500</b>	<b>252,000</b>	<b>28,666,700</b>
Revenues	(1,832,200)	(2,119,200)	<b>(287,000)</b>	<b>15.7%</b>	(287,000)					(2,119,200)
Grants / Government Transfers	(1,395,600)	(1,489,200)	<b>(93,600)</b>	<b>6.7%</b>	(93,600)					(1,489,200)
User charges, licenses and fines	(3,279,300)	(3,620,000)	<b>(340,700)</b>	<b>10.4%</b>	(329,800)				(10,900)	(3,620,000)
Transfers from Reserve	(284,500)	(597,600)	<b>(313,100)</b>	<b>110.1%</b>	(293,100)				(20,000)	(597,600)
<b>Total Revenues</b>	<b>(6,791,600)</b>	<b>(7,826,000)</b>	<b>(1,034,400)</b>	<b>15.2%</b>	<b>(1,003,500)</b>				<b>(30,900)</b>	<b>(7,826,000)</b>
<b>Grand Total</b>	<b>19,292,000</b>	<b>20,840,700</b>	<b>1,548,700</b>	<b>8.0%</b>	<b>1,208,400</b>	<b>91,700</b>		<b>27,500</b>	<b>221,100</b>	<b>20,840,700</b>

<b>PIL's and Supplementary</b>	<b>(325,000)</b>
<b>Total to be raised from Taxes</b>	<b>20,515,700</b>

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
BY CATEGORY**

	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>Payroll</b>										
Salaries & Wages	8,821,400	9,528,000	706,600	8.0%	706,600					9,528,000
Benefits	2,382,500	2,743,200	360,700	15.1%	360,700					2,743,200
<b>Total Payroll</b>	<b>11,203,900</b>	<b>12,271,200</b>	<b>1,067,300</b>	<b>9.5%</b>	<b>1,067,300</b>					<b>12,271,200</b>
Materials, Supplies and Services										
Materials and Supplies	408,600	432,300	23,700	5.8%	12,900	10,800				432,300
Professional Fees	750,100	808,100	58,000	7.7%	(16,500)	10,400	3,100		61,000	808,100
Repairs and Maintenance	3,250,500	3,412,900	162,400	5.0%	129,400		(2,000)		35,000	3,412,900
Information Technology	761,200	852,000	90,800	11.9%	26,400	19,500			44,900	852,000
Building Maintenance	15,300	15,300								15,300
Vehicles	464,500	480,100	15,600	3.4%	15,100	100	400			480,100
Utilities	759,300	758,200	(1,100)	(0.1%)	(1,100)					758,200
<b>Total Materials, Supplies and Services</b>	<b>6,409,500</b>	<b>6,758,900</b>	<b>349,400</b>	<b>5.5%</b>	<b>166,200</b>	<b>40,800</b>	<b>1,500</b>		<b>140,900</b>	<b>6,758,900</b>
Contracted Services										
Contracted Services	248,200	326,300	78,100	31.5%	8,000	55,000			15,100	326,300
Contracted Maint	202,400	300,900	98,500	48.7%	81,500		2,000		15,000	300,900
Contracted Instructor	93,500	95,200	1,700	1.8%	1,700					95,200
Contract Animal shared costs	287,100	298,700	11,600	4.0%	11,600					298,700
Waste Disposal	18,100	19,900	1,800	9.9%	1,800					19,900
Security	7,100	7,100								7,100
Caretaking	41,400	45,400	4,000	9.7%	4,000					45,400
Environmental Reporting	40,000	20,000	(20,000)	(50.0%)	(20,000)					20,000
<b>Total Contracted Services</b>	<b>937,800</b>	<b>1,113,500</b>	<b>175,700</b>	<b>18.7%</b>	<b>88,600</b>	<b>55,000</b>	<b>2,000</b>		<b>30,100</b>	<b>1,113,500</b>
Interest, Rent and Financial Expenses										
Interest	45,400	45,700	300	0.7%	300					45,700
Financial Expenses	53,800	57,800	4,000	7.4%	4,000					57,800
Rent	37,800	28,900	(8,900)	(23.5%)	(10,800)	1,900				28,900
Insurance	381,900	372,000	(9,900)	(2.6%)	(9,900)					372,000
<b>Total Interest, Rent and Financial Expenses</b>	<b>518,900</b>	<b>504,400</b>	<b>(14,500)</b>	<b>(2.8%)</b>	<b>(16,400)</b>	<b>1,900</b>				<b>504,400</b>
Transfers to Other entities										
Expenses Grant funded										
Grants to Others - Internal	823,800	856,700	32,900	4.0%	41,900	(9,000)				856,700
Grants to Others - External	77,500	17,900	(59,600)	(76.9%)	(59,600)					17,900
<b>Total Transfers to Other entities</b>	<b>901,300</b>	<b>874,600</b>	<b>(26,700)</b>	<b>(3.0%)</b>	<b>(17,700)</b>	<b>(9,000)</b>				<b>874,600</b>

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
BY CATEGORY**

	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
Other Expenses										
Expenses General	114,000	205,400	91,400	80.2%	88,900		(3,500)		6,000	205,400
Expense Greenbank Airways										
Expense Emergency Planning	5,000	3,000	(2,000)	(40.0%)	(2,000)					3,000
Expense Programming	1,800	1,800								1,800
Expense Exhibit	7,000	7,000								7,000
Expense Archives/Conserv	3,000	3,000								3,000
Minutes of Settlement	85,000	85,000								85,000
Debenture Principal	135,200	138,200	3,000	2.2%		3,000				138,200
Requisitons-Levy										
<b>Total Other Expenses</b>	<b>351,000</b>	<b>443,400</b>	<b>92,400</b>	<b>26.3%</b>	<b>86,900</b>	<b>3,000</b>	<b>(3,500)</b>		<b>6,000</b>	<b>443,400</b>
Transfers to Reserve										
Trf to MP Reserve	1,269,700	1,408,400	138,700	10.9%	63,700				75,000	1,408,400
Trf to INS Reserve										
Trf to ENV Reserve	50,000	50,000								50,000
Trf to ELE Reserve	30,000	30,000								30,000
Trf to RDS R/F	4,355,500	4,044,500	(311,000)	(7.1%)	773,300		(1,084,300)			4,044,500
Trf to FAC R/F		511,500	511,500				511,500			511,500
Trf to VEH R/F		572,800	572,800				572,800			572,800
Trf to MFAC R/F	56,000	83,500	27,500	49.1%				27,500		83,500
<b>Total Transfers to Reserve</b>	<b>5,761,200</b>	<b>6,700,700</b>	<b>939,500</b>	<b>16.3%</b>	<b>837,000</b>			<b>27,500</b>	<b>75,000</b>	<b>6,700,700</b>
<b>Total Expenditures (less Payroll)</b>	<b>14,879,700</b>	<b>16,395,500</b>	<b>1,515,800</b>	<b>10.2%</b>	<b>1,144,600</b>	<b>91,700</b>		<b>27,500</b>	<b>252,000</b>	<b>16,395,500</b>
<b>Total Expenditures</b>	<b>26,083,600</b>	<b>28,666,700</b>	<b>2,583,100</b>	<b>9.9%</b>	<b>2,211,900</b>	<b>91,700</b>		<b>27,500</b>	<b>252,000</b>	<b>28,666,700</b>
Revenues										
OLG Revenue	(1,040,000)	(1,100,000)	(60,000)	5.8%	(60,000)					(1,100,000)
Bank/Investment Interest	(500,000)	(550,000)	(50,000)	10.0%	(50,000)					(550,000)
Donations	(9,900)	(9,900)								(9,900)
Sponsorship	(12,600)	(57,600)	(45,000)	357.1%	(45,000)					(57,600)
Misc Revenue	(46,800)	(47,600)	(800)	1.7%	(800)					(47,600)
Services For Others	(1,000)	(1,000)								(1,000)
Revenue General	(55,400)	(43,100)	12,300	(22.2%)	12,300					(43,100)
Surcharge										
Contr fr Others	(4,000)	(4,000)								(4,000)
Cost Recovery										
Cost Recovery Capital Projects	(117,500)	(261,000)	(143,500)	122.1%	(143,500)					(261,000)
Tangible Capital Assets	(45,000)	(45,000)								(45,000)
<b>Total Revenues</b>	<b>(1,832,200)</b>	<b>(2,119,200)</b>	<b>(287,000)</b>	<b>15.7%</b>	<b>(287,000)</b>					<b>(2,119,200)</b>

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
BY CATEGORY**

	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
Grants / Government Transfers										
Canada Grants	(58,300)	(58,300)								(58,300)
Ontario Grants	(1,328,900)	(1,422,500)	(93,600)	7.0%	(93,600)					(1,422,500)
Municipal and Other Grants	(8,400)	(8,400)								(8,400)
<b>Total Grants / Government Transfers</b>	<b>(1,395,600)</b>	<b>(1,489,200)</b>	<b>(93,600)</b>	<b>6.7%</b>	<b>(93,600)</b>					<b>(1,489,200)</b>
User charges, licenses and fines										
User Charges	(884,700)	(954,100)	(69,400)	7.8%	(69,400)					(954,100)
Licenses & permits	(833,700)	(1,045,900)	(212,200)	25.5%	(201,300)			(10,900)		(1,045,900)
Fines & penalties	(673,200)	(732,300)	(59,100)	8.8%	(59,100)					(732,300)
Rent	(887,700)	(887,700)								(887,700)
<b>Total User charges, licenses and fines</b>	<b>(3,279,300)</b>	<b>(3,620,000)</b>	<b>(340,700)</b>	<b>10.4%</b>	<b>(329,800)</b>				(10,900)	<b>(3,620,000)</b>
Transfers from Reserve										
Trf fr MP Res	(52,500)	(270,000)	(217,500)	414.3%	(197,500)				(20,000)	(270,000)
Trf fr INS Res	(10,000)		10,000		10,000					
Trf fr BLDG R/F	(222,000)	(327,600)	(105,600)	47.6%	(105,600)					(327,600)
<b>Total Transfers from Reserve</b>	<b>(284,500)</b>	<b>(597,600)</b>	<b>(313,100)</b>	<b>110.1%</b>	<b>(293,100)</b>				(20,000)	<b>(597,600)</b>
<b>Total Revenues</b>	<b>(6,791,600)</b>	<b>(7,826,000)</b>	<b>(1,034,400)</b>	<b>15.2%</b>	<b>(1,003,500)</b>				<b>(30,900)</b>	<b>(7,826,000)</b>
<b>Total Township of Scugog</b>	<b>19,292,000</b>	<b>20,840,700</b>	<b>1,548,700</b>	<b>8.0%</b>	<b>1,208,400</b>	<b>91,700</b>		<b>27,500</b>	<b>221,100</b>	<b>20,840,700</b>

<b>PIL's and Supplementary</b>	<b>(325,000)</b>
<b>Total to be raised from Taxes</b>	<b>20,515,700</b>





# Mayor & Council

THE TOWNSHIP OF SCUDOD  
181 PERRY STREET

181 PERRY STREET

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
MAYOR & COUNCIL**

	<b>2024 Estimated Actuals</b>	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	317,218	369,400	485,900	116,500
<b>Revenues / Recoveries</b>	(26,702)	-	(100,000)	(100,000)
<b>Net Operating Budget</b>	<b>290,516</b>	<b>369,400</b>	<b>385,900</b>	<b>16,500</b>

**Budget Summary**

**Staffing Costs**

Full time salary / wage rate increase	5,000	
Statutory payroll costs / benefit premiums	<u>11,500</u>	16,500

**Net Increase in Mayor & Council 2025 Operating Budget** **16,500**

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
DEPARTMENT - MAYOR & COUNCIL**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>Payroll</b>											
Salaries & Wages	225,262	249,000	254,000	5,000	2.0%	5,000					254,000
Benefits	54,391	79,900	91,400	11,500	14.4%	11,500					91,400
<b>Total Payroll</b>	<b>279,653</b>	<b>328,900</b>	<b>345,400</b>	<b>16,500</b>	<b>5.0%</b>	<b>16,500</b>					<b>345,400</b>
Materials, Supplies and Services											
Professional Fees	14,847	22,200	22,200		0.0%						22,200
Information Technology	1,383	5,000	5,000		0.0%						5,000
Vehicles	1,195	2,500	2,500		0.0%						2,500
<b>Total Materials, Supplies and Services</b>	<b>17,425</b>	<b>29,700</b>	<b>29,700</b>		<b>0.0%</b>						<b>29,700</b>
Interest, Rent and Financial Expenses											
Insurance	1,219	1,300	1,300		0.0%						1,300
<b>Total Interest, Rent and Financial Expenses</b>	<b>1,219</b>	<b>1,300</b>	<b>1,300</b>		<b>0.0%</b>						<b>1,300</b>
Other Expenses											
Expenses General	18,921	9,500	109,500	100,000	1,052.6%	100,000					109,500
<b>Total Other Expenses</b>	<b>18,921</b>	<b>9,500</b>	<b>109,500</b>	<b>100,000</b>	<b>1,052.6%</b>	<b>100,000</b>					<b>109,500</b>
<b>Total Expenditures (less Payroll)</b>	<b>37,565</b>	<b>40,500</b>	<b>140,500</b>	<b>100,000</b>	<b>246.9%</b>	<b>100,000</b>					<b>140,500</b>
<b>Total Expenditures</b>	<b>317,218</b>	<b>369,400</b>	<b>485,900</b>	<b>116,500</b>	<b>31.5%</b>	<b>116,500</b>					<b>485,900</b>
Revenues											
Sponsorship			(45,000)	(45,000)		(45,000)					(45,000)
<b>Total Revenues</b>			(45,000)	(45,000)		(45,000)					(45,000)
User charges, licenses and fines											
User Charges	(26,702)		(55,000)	(55,000)		(55,000)					(55,000)
<b>Total User charges, licenses and fines</b>	<b>(26,702)</b>		<b>(55,000)</b>	<b>(55,000)</b>		<b>(55,000)</b>					<b>(55,000)</b>
<b>Total Revenues</b>	<b>(26,702)</b>		<b>(100,000)</b>	<b>(100,000)</b>		<b>(100,000)</b>					<b>(100,000)</b>
<b>Grand Total</b>	<b>290,516</b>	<b>369,400</b>	<b>385,900</b>	<b>16,500</b>	<b>4.5%</b>	<b>16,500</b>					<b>385,900</b>

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
DEPARTMENT - MAYOR & COUNCIL**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>Mayor &amp; Council</b>											
<b>MAYOR &amp; COUNCIL</b>											
Payroll	279,653	328,900	345,400	16,500	5.0%	16,500					345,400
Materials, Supplies and Services	17,425	29,700	29,700								29,700
Interest, Rent and Financial Expenses	1,219	1,300	1,300								1,300
Other Expenses	2,784	8,000	8,000								8,000
<b>Total Expenditures (less Payroll)</b>	<b>21,428</b>	<b>39,000</b>	<b>39,000</b>								<b>39,000</b>
<b>Total Expenditures</b>	<b>301,081</b>	<b>367,900</b>	<b>384,400</b>	<b>16,500</b>	<b>4.5%</b>	<b>16,500</b>					<b>384,400</b>
<b>Total Revenues</b>											
<b>Total MAYOR &amp; COUNCIL</b>	<b>301,081</b>	<b>367,900</b>	<b>384,400</b>	<b>16,500</b>	<b>4.5%</b>	<b>16,500</b>					<b>384,400</b>
<b>SPECIAL EVENTS</b>											
Other Expenses	16,137	1,500	101,500	100,000	6,666.7%	100,000					101,500
<b>Total Expenditures (less Payroll)</b>	<b>16,137</b>	<b>1,500</b>	<b>101,500</b>	<b>100,000</b>	<b>6,666.7%</b>	<b>100,000</b>					<b>101,500</b>
<b>Total Expenditures</b>	<b>16,137</b>	<b>1,500</b>	<b>101,500</b>	<b>100,000</b>	<b>6,666.7%</b>	<b>100,000</b>					<b>101,500</b>
Revenues			(45,000)	(45,000)		(45,000)					(45,000)
User charges, licenses and fines	(26,702)		(55,000)	(55,000)		(55,000)					(55,000)
<b>Total Revenues</b>	<b>(26,702)</b>		<b>(100,000)</b>	<b>(100,000)</b>		<b>(100,000)</b>					<b>(100,000)</b>
<b>Total SPECIAL EVENTS</b>	<b>(10,565)</b>	<b>1,500</b>	<b>1,500</b>								<b>1,500</b>
<b>Total Mayor &amp; Council</b>	<b>290,516</b>	<b>369,400</b>	<b>385,900</b>	<b>16,500</b>	<b>4.5%</b>	<b>16,500</b>					<b>377,900</b>



Office of the CAO  
& Human Resources

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
OFFICE OF THE CAO & HUMAN RESOURCES**

	<b>2024 Estimated Actuals</b>	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	675,427	846,100	957,100	111,000
<b>Revenues / Recoveries</b>	(1,070)	-		-
<b>Net Operating Budget</b>	<b>674,357</b>	<b>846,100</b>	<b>957,100</b>	<b>111,000</b>

**Budget Summary**

**Staffing Costs**

Full time salary / wage rate increase and progressions	46,500	
Part time position removal	(71,400)	
Statutory payroll costs / benefit premiums	<u>25,600</u>	
		700

**Budget Neutral**

Transfer of Inclusion Diversity Equity and Accessibility Committee from Corporate Services		3,500
--	--	-------

**Other Expenditures / Revenues**

Increase in general expenses to reflect prior year actuals	200	
Increase in employee events	600	
Increase in training	600	
Increase in memberships & subscriptions	500	
Increase in meetings to reflect prior year actuals	400	
Increase in travel & mileage	300	
Increase in grants to others - doctor recruitment	400	
Increase in conference & seminar registration	1,300	
Increase in transfer to Major Facilities reserve due to growth	27,500	
Increase in transfer to MP reserve for staffing	<u>75,000</u>	
		106,800

**Net Increase in Office of the CAO & HR 2025 Operating Budget**

**111,000**

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
DEPARTMENT - OFFICE OF THE CAO AND HUMAN RESOURCES**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>Payroll</b>											
Salaries & Wages	374,268	457,100	642,200	185,100	40.5%	185,100					642,200
Benefits	81,152	135,700	161,300	25,600	18.9%	25,600					161,300
<b>Total Payroll</b>	<b>455,420</b>	<b>592,800</b>	<b>803,500</b>	<b>210,700</b>	<b>35.5%</b>	<b>210,700</b>					<b>803,500</b>
Materials, Supplies and Services											
Materials and Supplies	6,238	19,500	19,500		0.0%						19,500
Professional Fees	102,016	119,000	125,900	6,900	5.8%	1,400	2,000	3,500			125,900
Vehicles	458	600	900	300	50.0%	200	100				900
<b>Total Materials, Supplies and Services</b>	<b>108,712</b>	<b>139,100</b>	<b>146,300</b>	<b>7,200</b>	<b>5.2%</b>	<b>1,600</b>	<b>2,100</b>	<b>3,500</b>			<b>146,300</b>
Contracted Services											
Contracted Services	3,978	5,500	5,500		0.0%						5,500
<b>Total Contracted Services</b>	<b>3,978</b>	<b>5,500</b>	<b>5,500</b>		<b>0.0%</b>						<b>5,500</b>
Transfers to Other entities											
Grants to Others - External	4,000	7,000	7,400	400	5.7%	400					7,400
<b>Total Transfers to Other entities</b>	<b>4,000</b>	<b>7,000</b>	<b>7,400</b>	<b>400</b>	<b>5.7%</b>	<b>400</b>					<b>7,400</b>
Other Expenses											
Expenses General	2,617	1,000	1,200	200	20.0%	200					1,200
<b>Total Other Expenses</b>	<b>2,617</b>	<b>1,000</b>	<b>1,200</b>	<b>200</b>	<b>20.0%</b>	<b>200</b>					<b>1,200</b>
Transfers to Reserve											
Trf to MP Reserve	44,700	44,700	119,700	75,000	167.8%					75,000	119,700
Trf to MFAC R/F	56,000	56,000	83,500	27,500	49.1%				27,500		83,500
<b>Total Transfers to Reserve</b>	<b>100,700</b>	<b>100,700</b>	<b>203,200</b>	<b>102,500</b>	<b>101.8%</b>				<b>27,500</b>	<b>75,000</b>	<b>203,200</b>
<b>Total Expenditures (less Payroll)</b>	<b>220,007</b>	<b>253,300</b>	<b>363,600</b>	<b>110,300</b>	<b>43.5%</b>	<b>2,200</b>	<b>2,100</b>	<b>3,500</b>	<b>27,500</b>	<b>75,000</b>	<b>363,600</b>
<b>Total Expenditures</b>	<b>675,427</b>	<b>846,100</b>	<b>1,167,100</b>	<b>321,000</b>	<b>37.9%</b>	<b>212,900</b>	<b>2,100</b>	<b>3,500</b>	<b>27,500</b>	<b>75,000</b>	<b>1,167,100</b>
Revenues											
Misc Revenue	(1,070)				0.0%						
<b>Total Revenues</b>	<b>(1,070)</b>				<b>0.0%</b>						
Transfers from Reserve											
Trf fr MP Res			(210,000)	(210,000)		(210,000)					(210,000)
<b>Total Transfers from Reserve</b>			<b>(210,000)</b>	<b>(210,000)</b>		<b>(210,000)</b>					<b>(210,000)</b>
<b>Total Revenues</b>	<b>(1,070)</b>		<b>(210,000)</b>	<b>(210,000)</b>		<b>(210,000)</b>					<b>(210,000)</b>
<b>Grand Total</b>	<b>674,357</b>	<b>846,100</b>	<b>957,100</b>	<b>111,000</b>	<b>13.1%</b>	<b>2,900</b>	<b>2,100</b>	<b>3,500</b>	<b>27,500</b>	<b>75,000</b>	<b>957,100</b>

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
DEPARTMENT - OFFICE OF THE CAO AND HUMAN RESOURCES**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>Office of the CAO and Human Resources</b>											
<b>OFFICE OF THE CAO</b>											
<b>Payroll</b>	<b>455,420</b>	<b>592,800</b>	<b>803,500</b>	<b>210,700</b>	<b>35.5%</b>	<b>210,700</b>					<b>803,500</b>
Materials, Supplies and Services	108,712	139,100	146,300	7,200	5.2%	1,600	2,100	3,500			146,300
Contracted Services	3,978	5,500	5,500								5,500
Transfers to Other entities	4,000	7,000	7,400	400	5.7%	400					7,400
Other Expenses	2,617	1,000	1,200	200	20.0%	200					1,200
Transfers to Reserve	100,700	100,700	203,200	102,500	101.8%				27,500	75,000	203,200
<b>Total Expenditures (less Payroll)</b>	<b>220,007</b>	<b>253,300</b>	<b>363,600</b>	<b>110,300</b>	<b>43.5%</b>	<b>2,200</b>	<b>2,100</b>	<b>3,500</b>	<b>27,500</b>	<b>75,000</b>	<b>363,600</b>
<b>Total Expenditures</b>	<b>675,427</b>	<b>846,100</b>	<b>1,167,100</b>	<b>321,000</b>	<b>37.9%</b>	<b>212,900</b>	<b>2,100</b>	<b>3,500</b>	<b>27,500</b>	<b>75,000</b>	<b>1,167,100</b>
Transfers from Reserve			(210,000)	(210,000)		(210,000)					(210,000)
<b>Total Revenues</b>			<b>(210,000)</b>	<b>(210,000)</b>		<b>(210,000)</b>					<b>(210,000)</b>
<b>Total Office of the CAO and Human Resources</b>	<b>675,427</b>	<b>846,100</b>	<b>957,100</b>	<b>111,000</b>	<b>13.1%</b>	<b>2,900</b>	<b>2,100</b>	<b>3,500</b>	<b>27,500</b>	<b>75,000</b>	<b>957,100</b>
<b>SPECIAL EVENTS</b>											
<b>Total Expenditures (less Payroll)</b>											
<b>Total Expenditures</b>											
Revenues	(1,070)										
<b>Total Revenues</b>	<b>(1,070)</b>										
<b>Total SPECIAL EVENTS</b>	<b>(1,070)</b>										
<b>Total Office of the CAO and Human Resources</b>	<b>674,357</b>	<b>846,100</b>	<b>957,100</b>	<b>111,000</b>	<b>13.1%</b>	<b>2,900</b>	<b>2,100</b>	<b>3,500</b>	<b>27,500</b>	<b>75,000</b>	<b>957,100</b>



An aerial photograph of a marina and industrial area, overlaid with a semi-transparent blue filter. The marina is filled with numerous boats docked at piers. In the foreground, there are several large industrial buildings with flat roofs and parking lots. The text "Corporate Services" is centered over the image in a white, serif font.

# Corporate Services

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
CORPORATE SERVICES**

	2024 Estimated Actuals	2024 Budget	2025 Budget	Increase / (Decrease)
<b>Operating Expenditures</b>	1,729,953	1,977,300	2,045,500	68,200
<b>Revenues / Recoveries</b>	(566,797)	(589,800)	(625,600)	(35,800)
<b>Net Operating Budget</b>	<b>1,163,156</b>	<b>1,387,500</b>	<b>1,419,900</b>	<b>32,400</b>

**Budget Summary**

**Staffing Costs**

Full time salary / wage rate increase and progressions	24,100	
Part time wage rate increase	700	
Statutory payroll costs / benefit premiums	13,200	
	<hr/>	38,000

**Budget Neutral Expenditures / Revenues**

Transfer of Inclusion Diversity Equity and Accessibility Committee to CAO		(3,500)
---	--	---------

**Information Technology**

Increase in software subscriptions mainly cost increases and new software	68,300	
Increase in computer supplies for Council Chamber Teams integration	3,000	
Increase in conferences & seminars	2,300	
Increase in phone supplies	1,000	
Increase in internet & web expenses	1,100	
Decrease in telecommunications	(10,700)	
Increase in miscellaneous expenditures and revenues	(500)	
	<hr/>	64,500

**Other Expenditures / Revenues**

Decrease in insurance	(5,000)	
Increase in office supplies	1,000	
Net Increase in licenses and supplies mainly due to marriage ceremonies	10,400	
Increase in contracted services for land acquisitions & disposals	15,100	
Increase in accessibility for consulting	6,100	
Increase in memberships & subscriptions	500	
Increase in meetings for security	2,100	
Decrease in travel & mileage	(1,900)	
Increase in Annex rent	1,900	
Decrease in grants to others	(60,000)	
Increase in licenses revenue mainly due to marriage ceremonies	(11,800)	
Net change in transfer to MP reserve for land sale and removal of donation	16,200	
Increase in OMPF	(36,200)	
Decrease in BIA contribution	(9,000)	
Increase in miscellaneous expenditures and revenues	4,000	
	<hr/>	(66,600)

**Net Increase in Corporate Services 2025 Operating Budget**

**32,400**

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
DEPARTMENT - CORPORATE SERVICES**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>Payroll</b>											
Salaries & Wages	573,169	654,800	679,600	24,800	3.8%	24,800					679,600
Benefits	162,572	205,300	218,500	13,200	6.4%	13,200					218,500
<b>Total Payroll</b>	<b>735,741</b>	<b>860,100</b>	<b>898,100</b>	<b>38,000</b>	<b>4.4%</b>	<b>38,000</b>					<b>898,100</b>
Materials, Supplies and Services											
Materials and Supplies	36,543	56,900	58,100	1,200	2.1%	1,200					58,100
Professional Fees	36,902	92,600	98,000	5,400	5.8%	100	5,300				98,000
Information Technology	434,077	486,200	558,800	72,600	14.9%	15,900	11,800			44,900	558,800
Vehicles	9,127	5,000	3,100	(1,900)	(38.0%)	(1,900)					3,100
<b>Total Materials, Supplies and Services</b>	<b>516,649</b>	<b>640,700</b>	<b>718,000</b>	<b>77,300</b>	<b>12.1%</b>	<b>15,300</b>	<b>17,100</b>			<b>44,900</b>	<b>718,000</b>
Contracted Services											
Contracted Services	14,806		15,100	15,100						15,100	15,100
Contracted Maint	2,670	6,100	6,200	100	1.6%	100					6,200
Security	4,441	7,100	7,100								7,100
<b>Total Contracted Services</b>	<b>21,917</b>	<b>13,200</b>	<b>28,400</b>	<b>15,200</b>	<b>115.2%</b>	<b>100</b>				<b>15,100</b>	<b>28,400</b>
Interest, Rent and Financial Expenses											
Interest	8,737	11,800	12,100	300	2.5%	300					12,100
Rent	16,007	17,500	19,400	1,900	10.9%		1,900				19,400
Insurance	96,353	105,000	100,000	(5,000)	(4.8%)	(5,000)					100,000
<b>Total Interest, Rent and Financial Expenses</b>	<b>121,097</b>	<b>134,300</b>	<b>131,500</b>	<b>(2,800)</b>	<b>(2.1%)</b>	<b>(4,700)</b>	<b>1,900</b>				<b>131,500</b>
Transfers to Other entities											
Grants to Others - Internal	3,529	9,000		(9,000)	0.0%		(9,000)				
Grants to Others - External	67,000	68,000	8,000	(60,000)	(88.2%)	(60,000)					8,000
<b>Total Transfers to Other entities</b>	<b>70,529</b>	<b>77,000</b>	<b>8,000</b>	<b>(69,000)</b>	<b>(89.6%)</b>	<b>(60,000)</b>	<b>(9,000)</b>				<b>8,000</b>
Other Expenses											
Expenses General	7,868	10,000	12,800	2,800	28.0%	300		(3,500)		6,000	12,800
Debenture Principal	29,921	27,000	30,000	3,000	11.1%		3,000				30,000
<b>Total Other Expenses</b>	<b>37,789</b>	<b>37,000</b>	<b>42,800</b>	<b>5,800</b>	<b>15.7%</b>	<b>300</b>	<b>3,000</b>	<b>(3,500)</b>		<b>6,000</b>	<b>42,800</b>
Transfers to Reserve											
Trf to MP Reserve	196,231	185,000	188,700	3,700		3,700					188,700
Trf to ELE Reserve	30,000	30,000	30,000		0.0%						30,000
<b>Total Transfers to Reserve</b>	<b>226,231</b>	<b>215,000</b>	<b>218,700</b>	<b>3,700</b>	<b>1.7%</b>	<b>3,700</b>					<b>218,700</b>
<b>Total Expenditures (less Payroll)</b>	<b>994,212</b>	<b>1,117,200</b>	<b>1,147,400</b>	<b>30,200</b>	<b>2.7%</b>	<b>(45,300)</b>	<b>13,000</b>	<b>(3,500)</b>		<b>66,000</b>	<b>1,147,400</b>
<b>Total Expenditures</b>	<b>1,729,953</b>	<b>1,977,300</b>	<b>2,045,500</b>	<b>68,200</b>	<b>3.4%</b>	<b>(7,300)</b>	<b>13,000</b>	<b>(3,500)</b>		<b>66,000</b>	<b>2,045,500</b>

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
DEPARTMENT - CORPORATE SERVICES**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
Revenues											
Misc Revenue	(7,728)	(7,000)	(7,000)		0.0%						(7,000)
Revenue General	(1,500)				0.0%						
Tangible Capital Assets	(59,728)	(45,000)	(45,000)		0.0%						(45,000)
<b>Total Revenues</b>	<b>(68,956)</b>	<b>(52,000)</b>	<b>(52,000)</b>		<b>0.0%</b>						<b>(52,000)</b>
Grants / Government Transfers											
Canada Grants	(4,637)	(2,200)	(2,200)		0.0%						(2,200)
Ontario Grants	(462,816)	(460,300)	(496,500)	<b>(36,200)</b>	<b>7.9%</b>	(36,200)					(496,500)
<b>Total Grants / Government Transfers</b>	<b>(467,453)</b>	<b>(462,500)</b>	<b>(498,700)</b>	<b>(36,200)</b>	<b>7.8%</b>	<b>(36,200)</b>					<b>(498,700)</b>
User charges, licenses and fines											
User Charges	(1,426)	(600)	(800)	<b>(200)</b>	<b>33.3%</b>	(200)					(800)
Licenses & permits	(16,462)	(22,200)	(34,100)	<b>(11,900)</b>	<b>53.6%</b>	(1,900)				(10,000)	(34,100)
<b>Total User charges, licenses and fines</b>	<b>(17,888)</b>	<b>(22,800)</b>	<b>(34,900)</b>	<b>(12,100)</b>	<b>53.1%</b>	<b>(2,100)</b>				<b>(10,000)</b>	<b>(34,900)</b>
Transfers from Reserve											
Trf fr MP Res	(12,500)	(52,500)	(40,000)	<b>12,500</b>	<b>(23.8%)</b>	12,500					(40,000)
<b>Total Transfers from Reserve</b>	<b>(12,500)</b>	<b>(52,500)</b>	<b>(40,000)</b>	<b>12,500</b>	<b>(23.8%)</b>	<b>12,500</b>					<b>(40,000)</b>
<b>Total Revenues</b>	<b>(566,797)</b>	<b>(589,800)</b>	<b>(625,600)</b>	<b>(35,800)</b>	<b>6.1%</b>	<b>(25,800)</b>				<b>(10,000)</b>	<b>(625,600)</b>
<b>Grand Total</b>	<b>1,163,156</b>	<b>1,387,500</b>	<b>1,419,900</b>	<b>32,400</b>	<b>2.3%</b>	<b>(33,100)</b>	<b>13,000</b>	<b>(3,500)</b>		<b>56,000</b>	<b>1,419,900</b>

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
DEPARTMENT - CORPORATE SERVICES**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>Corporate Services</b>											
<b>CORPORATE SERVICES</b>											
<b>Payroll</b>	<b>735,741</b>	<b>860,100</b>	<b>610,700</b>	<b>(249,400)</b>	<b>(29.0%)</b>	<b>38,000</b>		<b>(287,400)</b>			<b>610,700</b>
Materials, Supplies and Services	74,014	127,000	139,800	12,800	10.1%	(400)	5,500	(2,300)		10,000	139,800
Contracted Services	17,404	6,100	21,300	15,200	249.2%	100				15,100	21,300
Interest, Rent and Financial Expenses	121,097	134,300	131,500	(2,800)	(2.1%)	(4,700)	1,900				131,500
Transfers to Other entities	60,000	60,000		(60,000)		(60,000)					
Other Expenses	35,169	34,500	40,100	5,600	16.2%	100	3,000	(3,500)		6,000	40,100
Transfers to Reserve	196,231	185,000	188,700	3,700	2.0%	3,700					188,700
<b>Total Expenditures (less Payroll)</b>	<b>503,915</b>	<b>546,900</b>	<b>521,400</b>	<b>(25,500)</b>	<b>(4.7%)</b>	<b>(61,200)</b>	<b>10,400</b>	<b>(5,800)</b>		<b>31,100</b>	<b>521,400</b>
<b>Total Expenditures</b>	<b>1,239,656</b>	<b>1,407,000</b>	<b>1,132,100</b>	<b>(274,900)</b>	<b>(19.5%)</b>	<b>(23,200)</b>	<b>10,400</b>	<b>(293,200)</b>		<b>31,100</b>	<b>1,132,100</b>
Revenues	(67,456)	(52,000)	(52,000)								(52,000)
Grants / Government Transfers	(467,453)	(462,500)	(498,700)	(36,200)	7.8%	(36,200)					(498,700)
User charges, licenses and fines	(17,888)	(22,800)	(34,900)	(12,100)	53.1%	(2,100)				(10,000)	(34,900)
Transfers from Reserve	(12,500)	(52,500)	(40,000)	12,500	(23.8%)	12,500					(40,000)
<b>Total Revenues</b>	<b>(565,297)</b>	<b>(589,800)</b>	<b>(625,600)</b>	<b>(35,800)</b>	<b>6.1%</b>	<b>(25,800)</b>				<b>(10,000)</b>	<b>(625,600)</b>
<b>Total CORPORATE SERVICES</b>	<b>674,359</b>	<b>817,200</b>	<b>506,500</b>	<b>(310,700)</b>	<b>(38.0%)</b>	<b>(49,000)</b>	<b>10,400</b>	<b>(293,200)</b>		<b>21,100</b>	<b>506,500</b>
<b>SPECIAL EVENTS</b>											
Other Expenses	2,620	2,500	2,700	200	8.0%	200					2,700
Transfers to Reserve	30,000	30,000	30,000								30,000
<b>Total Expenditures (less Payroll)</b>	<b>32,620</b>	<b>32,500</b>	<b>32,700</b>	<b>200</b>	<b>0.6%</b>	<b>200</b>					<b>32,700</b>
<b>Total Expenditures</b>	<b>32,620</b>	<b>32,500</b>	<b>32,700</b>	<b>200</b>	<b>0.6%</b>	<b>200</b>					<b>32,700</b>
Revenues	(1,500)										
<b>Total Revenues</b>	<b>(1,500)</b>										
<b>Total SPECIAL EVENTS</b>	<b>31,120</b>	<b>32,500</b>	<b>32,700</b>	<b>200</b>	<b>0.6%</b>	<b>200</b>					<b>32,700</b>
<b>CORPORATE SERVICES IT</b>											
<b>Payroll</b>			<b>287,400</b>	<b>287,400</b>				<b>287,400</b>			<b>287,400</b>
Materials, Supplies and Services	436,226	490,700	555,200	64,500	13.1%	15,700	11,600	2,300		34,900	555,200
Contracted Services	4,513	7,100	7,100								7,100
<b>Total Expenditures (less Payroll)</b>	<b>440,739</b>	<b>497,800</b>	<b>562,300</b>	<b>64,500</b>	<b>13.0%</b>	<b>15,700</b>	<b>11,600</b>	<b>2,300</b>		<b>34,900</b>	<b>562,300</b>
<b>Total Expenditures (less Payroll)</b>	<b>440,739</b>	<b>497,800</b>	<b>849,700</b>	<b>351,900</b>	<b>70.7%</b>	<b>15,700</b>	<b>11,600</b>	<b>289,700</b>		<b>34,900</b>	<b>849,700</b>
<b>Total Revenues</b>											
<b>Total CORPORATE SERVICES IT</b>	<b>440,739</b>	<b>497,800</b>	<b>849,700</b>	<b>351,900</b>	<b>70.7%</b>	<b>15,700</b>	<b>11,600</b>	<b>289,700</b>		<b>34,900</b>	<b>849,700</b>
<b>CORPORATE SERVICE COMMITTEES</b>											
Materials, Supplies and Services	6,409	23,000	23,000								23,000
Transfers to Other entities	10,529	8,000	8,000				(9,000)	9,000			8,000
<b>Total Expenditures (less Payroll)</b>	<b>16,938</b>	<b>31,000</b>	<b>31,000</b>				<b>(9,000)</b>	<b>9,000</b>			<b>31,000</b>
<b>Total Expenditures</b>	<b>16,938</b>	<b>31,000</b>	<b>31,000</b>				<b>(9,000)</b>	<b>9,000</b>			<b>31,000</b>
<b>Total Revenues</b>											
<b>Total CORPORATE SERVICE COMMITTEES</b>	<b>16,938</b>	<b>31,000</b>	<b>31,000</b>				<b>(9,000)</b>	<b>9,000</b>			<b>31,000</b>

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>BIA</b>											
Transfers to Other entities		9,000		(9,000)				(9,000)			
<b>Total Expenditures (less Payroll)</b>		<b>9,000</b>		<b>(9,000)</b>				<b>(9,000)</b>			
<b>Total Expenditures</b>		<b>9,000</b>		<b>(9,000)</b>				<b>(9,000)</b>			
<b>Total Revenues</b>											
<b>Total BIA</b>		<b>9,000</b>		<b>(9,000)</b>				<b>(9,000)</b>			
<b>Total Corporate Services</b>	<b>1,163,156</b>	<b>1,387,500</b>	<b>1,419,900</b>	<b>32,400</b>	<b>2.3%</b>	<b>(33,100)</b>	<b>13,000</b>	<b>(3,500)</b>		<b>56,000</b>	<b>1,419,900</b>

An aerial photograph of a large body of water, likely a lake or bay, with a dense forest in the foreground. The image is overlaid with a semi-transparent blue filter. The word "Finance" is written in white serif font across the middle of the image.

# Finance

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
FINANCE**

	<b>2024 Estimated Actuals</b>	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	1,880,437	2,345,900	2,455,300	109,400
<b>Revenues / Recoveries</b>	(2,565,308)	(2,277,400)	(2,438,300)	(160,900)
<b>Net Operating Budget</b>	<b>(684,871)</b>	<b>68,500</b>	<b>17,000</b>	<b>(51,500)</b>

**Budget Summary**

**Staffing Costs**

Full time salary / wage rate increase and progressions	18,600	
Statutory payroll costs / benefit premiums	23,500	
	<u>42,100</u>	42,100

**Other Expenditures / Revenues**

Increase in postage and shipping based on prior year actuals of tax mailings	3,000	
Increase in bank and service charges based on prior year actuals	4,000	
Decrease in mortgage holder notice revenue based on updated fees	3,800	
Decrease in tax certificate revenue	2,000	
Increase in bank interest and penalties revenue	(103,000)	
Miscellaneous expenditures and revenues	(3,400)	
	<u>(93,600)</u>	(93,600)

**Net Increase in Finance 2025 Operating Budget**

**(51,500)**



**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
DEPARTMENT - FINANCE**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>Payroll</b>											
Salaries & Wages	613,444	758,600	777,200	18,600	2.5%	18,600					777,200
Benefits	220,603	245,000	268,500	23,500	9.6%	23,500					268,500
<b>Total Payroll</b>	<b>834,047</b>	<b>1,003,600</b>	<b>1,045,700</b>	<b>42,100</b>	<b>4.2%</b>	<b>42,100</b>					<b>1,045,700</b>
Materials, Supplies and Services											
Materials and Supplies	43,399	46,000	49,000	3,000	6.5%	3,000					49,000
Professional Fees	101,009	118,700	118,300	(400)	(0.3%)			(400)			118,300
Vehicles	729	600	1,000	400	66.7%			400			1,000
<b>Total Materials, Supplies and Services</b>	<b>145,137</b>	<b>165,300</b>	<b>168,300</b>	<b>3,000</b>	<b>1.8%</b>	<b>3,000</b>					<b>168,300</b>
Contracted Services											
Contracted Maint											
<b>Total Contracted Services</b>											
Interest, Rent and Financial Expenses											
Financial Expenses	41,245	50,800	54,800	4,000	7.9%	4,000					54,800
<b>Total Interest, Rent and Financial Expenses</b>	<b>41,245</b>	<b>50,800</b>	<b>54,800</b>	<b>4,000</b>	<b>7.9%</b>	<b>4,000</b>					<b>54,800</b>
Other Expenses											
Expenses General	1,689	1,200	1,500	300	25.0%	300					1,500
Minutes of Settlement	15,085	85,000	85,000								85,000
<b>Total Other Expenses</b>	<b>16,774</b>	<b>86,200</b>	<b>86,500</b>	<b>300</b>	<b>0.3%</b>	<b>300</b>					<b>86,500</b>
Transfers to Reserve											
Trf to MP Reserve	809,799	1,040,000	1,100,000	60,000	5.8%	60,000					1,100,000
Trf to INS Reserve	33,435										
<b>Total Transfers to Reserve</b>	<b>843,234</b>	<b>1,040,000</b>	<b>1,100,000</b>	<b>60,000</b>	<b>5.8%</b>	<b>60,000</b>					<b>1,100,000</b>
<b>Total Expenditures (less Payroll)</b>	<b>1,046,390</b>	<b>1,342,300</b>	<b>1,409,600</b>	<b>67,300</b>	<b>5.0%</b>	<b>67,300</b>					<b>1,409,600</b>
<b>Total Expenditures</b>	<b>1,880,437</b>	<b>2,345,900</b>	<b>2,455,300</b>	<b>109,400</b>	<b>4.7%</b>	<b>109,400</b>					<b>2,455,300</b>
Revenues											
OLG Revenue	(809,799)	(1,040,000)	(1,100,000)	(60,000)	5.8%	(60,000)					(1,100,000)
Bank/Investment Interest	(811,730)	(500,000)	(550,000)	(50,000)	10.0%	(50,000)					(550,000)
Misc Revenue	(34,583)	(700)	(1,500)	(800)	114.3%	(800)					(1,500)
Revenue General	(10,009)	(10,400)	(13,100)	(2,700)	26.0%	(2,700)					(13,100)
<b>Total Revenues</b>	<b>(1,666,121)</b>	<b>(1,551,100)</b>	<b>(1,664,600)</b>	<b>(113,500)</b>	<b>7.3%</b>	<b>(113,500)</b>					<b>(1,664,600)</b>
User charges, licenses and fines											
User Charges	(109,044)	(121,100)	(113,400)	7,700	(6.4%)	7,700					(113,400)
Fines & penalties	(790,143)	(605,200)	(660,300)	(55,100)	9.1%	(55,100)					(660,300)
<b>Total User charges, licenses and fines</b>	<b>(899,187)</b>	<b>(726,300)</b>	<b>(773,700)</b>	<b>(47,400)</b>	<b>6.5%</b>	<b>(47,400)</b>					<b>(773,700)</b>
<b>Total Revenues</b>	<b>(2,565,308)</b>	<b>(2,277,400)</b>	<b>(2,438,300)</b>	<b>(160,900)</b>	<b>7.1%</b>	<b>(160,900)</b>					<b>(2,438,300)</b>
<b>Grand Total</b>	<b>(684,871)</b>	<b>68,500</b>	<b>17,000</b>	<b>(51,500)</b>	<b>(75.2%)</b>	<b>(51,500)</b>					<b>17,000</b>

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
DEPARTMENT - FINANCE**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>Finance Department</b>											
<b>FINANCE</b>											
<b>Payroll</b>	<b>834,047</b>	<b>1,003,600</b>	<b>1,045,700</b>	<b>42,100</b>	<b>4.2%</b>	<b>42,100</b>					<b>1,045,700</b>
Materials, Supplies and Services	145,137	165,300	168,300	3,000	1.8%	3,000					168,300
Contracted Services											
Interest, Rent and Financial Expenses	41,245	50,800	54,800	4,000	7.9%	4,000					54,800
Other Expenses	16,774	86,200	86,500	300	0.3%	300					86,500
Transfers to Reserve	843,234	1,040,000	1,100,000	60,000	5.8%	60,000					1,100,000
<b>Total Expenditures (less Payroll)</b>	<b>1,046,390</b>	<b>1,342,300</b>	<b>1,409,600</b>	<b>67,300</b>	<b>5.0%</b>	<b>67,300</b>					<b>1,409,600</b>
<b>Total Expenditures</b>	<b>1,880,437</b>	<b>2,345,900</b>	<b>2,455,300</b>	<b>109,400</b>	<b>4.7%</b>	<b>109,400</b>					<b>2,455,300</b>
Revenues	(1,666,121)	(1,551,100)	(1,664,600)	(113,500)	7.3%	(113,500)					(1,664,600)
User charges, licenses and fines	(899,187)	(726,300)	(773,700)	(47,400)	6.5%	(47,400)					(773,700)
<b>Total Revenues</b>	<b>(2,565,308)</b>	<b>(2,277,400)</b>	<b>(2,438,300)</b>	<b>(160,900)</b>	<b>7.1%</b>	<b>(160,900)</b>					<b>(2,438,300)</b>
<b>Total FINANCE</b>	<b>(684,871)</b>	<b>68,500</b>	<b>17,000</b>	<b>(51,500)</b>	<b>(75.2%)</b>	<b>(51,500)</b>					<b>17,000</b>
<b>Total Finance Department</b>	<b>(684,871)</b>	<b>68,500</b>	<b>17,000</b>	<b>(51,500)</b>	<b>(75.2%)</b>	<b>(51,500)</b>					<b>17,000</b>



# Fire & Emergency Services

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
FIRE & EMERGENCY SERVICES**

	<b>2024 Estimated Actuals</b>	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	1,826,022	2,295,000	2,381,600	86,600
<b>Revenues / Recoveries</b>	(140,352)	(178,500)	(157,600)	20,900
<b>Net Operating Budget</b>	<b>1,685,670</b>	<b>2,116,500</b>	<b>2,224,000</b>	<b>107,500</b>

**Budget Summary**

**Staffing Costs**

Full time salary / wage rate increase and progressions	11,800	
Part time salary / wage rate increase	3,700	
Statutory payroll costs / benefit premiums	27,100	
Increase in volunteer vacation pay	5,000	
Increase in volunteer safety/prevention	2,400	
Decrease in volunteer weekend standby	(3,900)	
Decrease in volunteer training	(50,000)	
Increase in fire response based on 5 year average	50,000	
	<hr/>	46,100

**Other Expenditures / Revenues**

Increase in contracted maintenance - inflationary, actuals, defib maintenance costs	1,400	
Decrease in natural gas based on usage	(600)	
Increase in hydro based on usage	500	
Increase in equipment/small tools - service level increase	8,800	
Increase in building maintenance based on assessed needs	1,400	
Increase in equipment repairs and maintenance	2,000	
Increase in licenses	800	
Decrease in emergency planning expenses	(2,000)	
Increase in alerting costs (Oshawa Dispatch)	7,700	
Increase in conferences & seminars	5,900	
Increase in staff training expenses	3,000	
Increase in employee recognition event	500	
Increase in clothing (not PPE)	7,800	
Increase in Fire Prevention Supplies - inflationary	100	
Increase in PPE/bunker gear	3,200	
Decrease in agreement revenue	4,700	
Decrease in rescue revenue	8,000	
Decrease in permit revenue	12,200	
Increase in fines revenue	(4,000)	
	<hr/>	61,400

**Net Increase in Fire & Emergency Services 2025 Operating Budget**

**107,500**

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
DEPARTMENT - FIRE & EMERGENCY SERVICES**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>Payroll</b>											
Salaries & Wages	1,206,062	1,427,700	1,446,700	19,000	1.3%	19,000					1,446,700
Benefits	160,790	267,700	294,800	27,100	10.1%	27,100					294,800
<b>Total Payroll</b>	<b>1,366,852</b>	<b>1,695,400</b>	<b>1,741,500</b>	<b>46,100</b>	<b>2.7%</b>	<b>46,100</b>					<b>1,741,500</b>
<b>Materials, Supplies and Services</b>											
Materials and Supplies	84,950	107,600	128,000	20,400	19.0%	11,600	8,800				128,000
Professional Fees	27,187	46,400	55,300	8,900	19.2%	6,900	2,000				55,300
Repairs and Maintenance	107,376	96,600	98,000	1,400	1.4%	3,400		(2,000)			98,000
Information Technology	51,537	88,500	97,000	8,500	9.6%	800	7,700				97,000
Vehicles	1,350	41,000	41,000								41,000
Utilities	19,447	29,100	29,000	(100)	(0.3%)	(100)					29,000
<b>Total Materials, Supplies and Services</b>	<b>291,847</b>	<b>409,200</b>	<b>448,300</b>	<b>39,100</b>	<b>9.6%</b>	<b>22,600</b>	<b>18,500</b>	<b>(2,000)</b>			<b>448,300</b>
<b>Contracted Services</b>											
Contracted Services	43,351	43,000	43,000		0.0%						43,000
Contracted Maint	82,724	99,600	103,000	3,400	3.4%	1,400		2,000			103,000
Security					0.0%						
Caretaking	3,148	2,800	2,800		0.0%						2,800
<b>Total Contracted Services</b>	<b>129,223</b>	<b>145,400</b>	<b>148,800</b>	<b>3,400</b>	<b>2.3%</b>	<b>1,400</b>		<b>2,000</b>			<b>148,800</b>
<b>Interest, Rent and Financial Expenses</b>											
Financial Expenses	2,290	3,000	3,000		0.0%						3,000
Insurance	32,519	35,000	35,000		0.0%						35,000
<b>Total Interest, Rent and Financial Expenses</b>	<b>34,809</b>	<b>38,000</b>	<b>38,000</b>		<b>0.0%</b>						<b>38,000</b>
<b>Transfers to Other entities</b>											
Expenses Grant funded	276				0.0%						
<b>Total Transfers to Other entities</b>	<b>276</b>				<b>0.0%</b>						
<b>Other Expenses</b>											
Expenses General	2,009	2,000	2,000		0.0%						2,000
Expense Emergency Planning	1,006	5,000	3,000	(2,000)	(40.0%)	(2,000)					3,000
<b>Total Other Expenses</b>	<b>3,015</b>	<b>7,000</b>	<b>5,000</b>	<b>(2,000)</b>	<b>(28.6%)</b>	<b>(2,000)</b>					<b>5,000</b>
<b>Total Expenditures (less Payroll)</b>	<b>459,170</b>	<b>599,600</b>	<b>640,100</b>	<b>40,500</b>	<b>6.8%</b>	<b>22,000</b>	<b>18,500</b>				<b>640,100</b>
<b>Total Expenditures</b>	<b>1,826,022</b>	<b>2,295,000</b>	<b>2,381,600</b>	<b>86,600</b>	<b>3.8%</b>	<b>68,100</b>	<b>18,500</b>				<b>2,381,600</b>
<b>Revenues</b>											
Misc Revenue	(25,980)	(26,100)	(26,100)		0.0%						(26,100)
<b>Total Revenues</b>	<b>(25,980)</b>	<b>(26,100)</b>	<b>(26,100)</b>		<b>0.0%</b>						<b>(26,100)</b>
<b>User charges, licenses and fines</b>											
User Charges	(19,089)	(41,700)	(29,000)	12,700	(30.5%)	12,700					(29,000)
Licenses & permits	(72,738)	(92,200)	(80,000)	12,200	(13.2%)	12,200					(80,000)
Fines & penalties	(22,545)	(18,000)	(22,000)	(4,000)	22.2%	(4,000)					(22,000)
Rent		(500)	(500)								(500)
<b>Total User charges, licenses and fines</b>	<b>(114,372)</b>	<b>(152,400)</b>	<b>(131,500)</b>	<b>20,900</b>	<b>(13.7%)</b>	<b>20,900</b>					<b>(131,500)</b>
<b>Total Revenues</b>	<b>(140,352)</b>	<b>(178,500)</b>	<b>(157,600)</b>	<b>20,900</b>	<b>(11.7%)</b>	<b>20,900</b>					<b>(157,600)</b>
<b>Grand Total</b>	<b>1,685,670</b>	<b>2,116,500</b>	<b>2,224,000</b>	<b>107,500</b>	<b>5.1%</b>	<b>89,000</b>	<b>18,500</b>				<b>2,224,000</b>

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
DEPARTMENT - FIRE & EMERGENCY SERVICES**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>Fire &amp; Emergency Services</b>											
<b>FIRE DEPARTMENT</b>											
Payroll	832,377	935,300	977,900	42,600	4.6%	42,600					977,900
Materials, Supplies and Services	216,867	344,200	383,300	39,100	11.4%	22,600	18,500	(2,000)			383,300
Contracted Services	129,223	145,400	148,800	3,400	2.3%	1,400		2,000			148,800
Interest, Rent and Financial Expenses	34,809	38,000	38,000								38,000
Transfers to Other entities	276										
Other Expenses	3,015	7,000	5,000	(2,000)	(28.6%)	(2,000)					5,000
<b>Total Expenditures (less Payroll)</b>	<b>384,190</b>	<b>534,600</b>	<b>575,100</b>	<b>40,500</b>	<b>7.6%</b>	<b>22,000</b>	<b>18,500</b>				<b>575,100</b>
<b>Total Expenditures</b>	<b>1,216,567</b>	<b>1,469,900</b>	<b>1,553,000</b>	<b>83,100</b>	<b>5.7%</b>	<b>64,600</b>	<b>18,500</b>				<b>1,553,000</b>
Revenues	(25,980)	(26,100)	(26,100)								(26,100)
User charges, licenses and fines	(114,372)	(152,400)	(131,500)	20,900	(13.7%)	20,900					(131,500)
<b>Total Revenues</b>	<b>(140,352)</b>	<b>(178,500)</b>	<b>(157,600)</b>	<b>20,900</b>	<b>(11.7%)</b>	<b>20,900</b>					<b>(157,600)</b>
<b>Total FIRE DEPARTMENT</b>	<b>1,076,215</b>	<b>1,291,400</b>	<b>1,395,400</b>	<b>104,000</b>	<b>8.1%</b>	<b>85,500</b>	<b>18,500</b>				<b>1,395,400</b>
<b>FIRE DEPARTMENT VOLUNTEER</b>											
Payroll	534,475	760,100	763,600	3,500	0.5%	3,500					763,600
<b>Total Expenditures (less Payroll)</b>											
<b>Total Expenditures</b>	<b>534,475</b>	<b>760,100</b>	<b>763,600</b>	<b>3,500</b>	<b>0.5%</b>	<b>3,500</b>					<b>763,600</b>
<b>Total Revenues</b>											
<b>Total FIRE DEPARTMENT VOLUNTEER</b>	<b>534,475</b>	<b>760,100</b>	<b>763,600</b>	<b>3,500</b>	<b>0.5%</b>	<b>3,500</b>					<b>763,600</b>
<b>FIRE DEPARTMENT FLEET</b>											
Materials, Supplies and Services	74,980	65,000	65,000								65,000
<b>Total Expenditures (less Payroll)</b>	<b>74,980</b>	<b>65,000</b>	<b>65,000</b>								<b>65,000</b>
<b>Total Expenditures</b>	<b>74,980</b>	<b>65,000</b>	<b>65,000</b>								<b>65,000</b>
<b>Total Revenues</b>											
<b>Total FIRE DEPARTMENT FLEET</b>	<b>74,980</b>	<b>65,000</b>	<b>65,000</b>								<b>65,000</b>
<b>Total Fire &amp; Emergency Services</b>	<b>1,685,670</b>	<b>2,116,500</b>	<b>2,224,000</b>	<b>107,500</b>	<b>5.1%</b>	<b>89,000</b>	<b>18,500</b>				<b>2,224,000</b>

An aerial photograph of a park and marina area, overlaid with a semi-transparent blue filter. The marina is filled with numerous boats docked at a pier. The park features a playground with various equipment, a gazebo, a parking lot with several cars, and a fenced-in area that appears to be a sports field or court. The background shows a large body of water and a distant shoreline with trees.

# Public Works & Infrastructure Services

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
PUBLIC WORKS AND INFRASTRUCTURE SERVICES**

	<b>2024 Estimated Actuals</b>	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	9,358,812	11,024,600	12,279,100	1,254,500
<b>Revenues / Recoveries</b>	(1,043,367)	(1,094,100)	(1,293,600)	(199,500)
<b>Net Operating Budget</b>	<b>8,315,445</b>	<b>9,930,500</b>	<b>10,985,500</b>	<b>1,055,000</b>

**Budget Summary**

**Staffing Costs**

Full time salary / wage rate increase and progressions	56,100	
Part time wage rate increase	6,900	
Statutory payroll costs / benefit premiums	30,700	
	<hr/>	93,700

**Other Expenditures / Revenues**

**Capital Transfers**

3% Roads Levy Reserve	579,860	
0.5% levy directed to Building and Facilities Reserve	96,720	
0.5% levy directed to Vehicle & Equipment Reserve	96,720	
	<hr/>	773,300

**Roads and Related Expenditures Increase/(Decrease)**

Increase in legal fees for land registration	35,000
Increase in utilities for charging stations	400
Increase in vehicle gas and oil	10,000
Increase in memberships & subscriptions	2,000
Decrease in litter clean up for pitch in week	(1,500)
Increase in telecommunications for Durham Region Radio System	1,500
Decrease in insurance deductibles	(10,000)
Decrease in Blackstock Depot natural gas	(900)
Increase in conferences and seminars for AORS staff certifications and required operator training	18,400
Increase in curb cutting expenses	2,000
Increase in vehicle licenses	5,200
Increase in meetings based on actuals	1,500
Increase in travel and mileage due to increased training and conferences	6,000
Increase in clothing including PPE due to staff turnover	2,900
Increase in Ontario One call services due to higher volumes of requests from utilities and developers	10,000
Increase in fleet repairs & maintenance	105,000
Increase in repairs & maintenance based on actuals - Port Perry Depot	4,000
Increase in repairs & maintenance general	3,000
Increase in repairs & maintenance based on actuals - Blackstock Depot	2,000
Increase in contracted maintenance for asphalt padding	5,000
Increase in repairs & maintenance - sweeping based on contract pricing	20,000
Increase in repairs & maintenance - line painting based on tender pricing	20,000
Decrease in repairs & maintenance - catch basins	(46,000)
Increase in catch basins - contracted maintenance	90,000
Increase in repairs & maintenance - dust layer, based on increase in rates in contract	15,000
Increase in repairs & maintenance - culverts	30,000
Decrease in repairs & maintenance - bridges	(20,000)
Net increase in repairs & maintenance - illegal dumping	3,500
Increase in winter maintenance - plowing for rentals	5,000
Increase in repairs & maintenance - mowing	1,500
Increase in repairs & maintenance - based on brushing actuals	20,000
Increase in ditching contracted services	60,000
Decrease in ditching environmental report	(20,000)



**TOWNSHIP OF SCUGOG**  
**2025 OPERATING BUDGET SUMMARY**  
**PUBLIC WORKS AND INFRASTRUCTURE SERVICES**

Increase in environmental contracted services - invasive species treatments	15,000	
Decrease in repairs & maintenance - sidewalks	(20,000)	
Increase in repairs & maintenance - streetlights due to many poles requiring replacement	10,000	
Increase in contracted services for weed harvesting	2,000	
Increase in curb cutting revenue based on prior years' actuals	(100)	
Increase in revenue for EV Charges	(2,000)	
Increase for road occupancy fees based on 2024 volumes	(11,500)	
Increase in cost recovery of staff time for capital projects	(143,500)	
Decrease in culvert revenue based on prior year actuals	15,000	
Increase in OMPF	<u>(57,400)</u>	
		<u>188,000</u>
<b>Net Increase in Public Works and Infrastructure Services 2025 Operating Budget</b>		<b><u>1,055,000</u></b>

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
DEPARTMENT - PUBLIC WORKS AND INFRASTRUCTURE SERVICES**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>Payroll</b>											
Salaries & Wages	1,718,362	2,099,900	<b>2,162,900</b>	<b>63,000</b>	<b>3.0%</b>	63,000					2,162,900
Benefits	548,726	663,700	<b>694,400</b>	<b>30,700</b>	<b>4.6%</b>	30,700					694,400
<b>Total Payroll</b>	<b>2,267,088</b>	<b>2,763,600</b>	<b>2,857,300</b>	<b>93,700</b>	<b>3.4%</b>	<b>93,700</b>					<b>2,857,300</b>
<b>Materials, Supplies and Services</b>											
Materials and Supplies	83,315	79,900	78,800	<b>(1,100)</b>	<b>(1.4%)</b>	(1,100)					78,800
Professional Fees	63,683	57,700	114,600	<b>56,900</b>	<b>98.6%</b>	15,900				41,000	114,600
Repairs and Maintenance	1,791,415	2,627,300	2,783,800	<b>156,500</b>	<b>6.0%</b>	121,500				35,000	2,783,800
Information Technology	33,417	82,100	88,800	<b>6,700</b>	<b>8.2%</b>	6,700					88,800
Vehicles	272,655	354,000	370,000	<b>16,000</b>	<b>4.5%</b>	16,000					370,000
Utilities	98,570	199,000	198,500	<b>(500)</b>	<b>(0.3%)</b>	(500)					198,500
<b>Total Materials, Supplies and Services</b>	<b>2,343,055</b>	<b>3,400,000</b>	<b>3,634,500</b>	<b>234,500</b>	<b>6.9%</b>	<b>158,500</b>				<b>76,000</b>	<b>3,634,500</b>
<b>Contracted Services</b>											
Contracted Services	99,710	138,700	226,700	<b>88,000</b>	<b>63.4%</b>	33,000	55,000				226,700
Contracted Maint	54,214	75,000	170,000	<b>95,000</b>	<b>126.7%</b>	80,000				15,000	170,000
Environmental Reporting		40,000	20,000	<b>(20,000)</b>	<b>(50.0%)</b>	(20,000)					20,000
<b>Total Contracted Services</b>	<b>153,924</b>	<b>253,700</b>	<b>416,700</b>	<b>163,000</b>	<b>64.2%</b>	<b>93,000</b>	<b>55,000</b>			<b>15,000</b>	<b>416,700</b>
<b>Interest, Rent and Financial Expenses</b>											
Interest	33,547	33,600	33,600		<b>0.0%</b>						33,600
Insurance	86,750	110,000	100,000	<b>(10,000)</b>	<b>(9.1%)</b>	(10,000)					100,000
<b>Total Interest, Rent and Financial Expenses</b>	<b>120,297</b>	<b>143,600</b>	<b>133,600</b>	<b>(10,000)</b>	<b>(7.0%)</b>	<b>(10,000)</b>					<b>133,600</b>
<b>Other Expenses</b>											
Expense Greenbank Airways	10,772				<b>0.0%</b>						
Debtenture Principal	108,176	108,200	108,200		<b>0.0%</b>						108,200
<b>Total Other Expenses</b>	<b>118,948</b>	<b>108,200</b>	<b>108,200</b>		<b>0.0%</b>						<b>108,200</b>
<b>Transfers to Reserve</b>											
Trf to RDS R/F	3,464,640	4,355,500	4,044,500	<b>(311,000)</b>	<b>(7.1%)</b>	773,300		(1,084,300)			4,044,500
Trf to FAC R/F	414,780		511,500	<b>511,500</b>				511,500			511,500
Trf to VEH R/F	476,080		572,800	<b>572,800</b>				572,800			572,800
<b>Total Transfers to Reserve</b>	<b>4,355,500</b>	<b>4,355,500</b>	<b>5,128,800</b>	<b>773,300</b>	<b>17.8%</b>	<b>773,300</b>					<b>5,128,800</b>
<b>Total Expenditures (less Payroll)</b>	<b>7,091,724</b>	<b>8,261,000</b>	<b>9,421,800</b>	<b>1,160,800</b>	<b>14.1%</b>	<b>1,014,800</b>	<b>55,000</b>			<b>91,000</b>	<b>9,421,800</b>
<b>Total Expenditures</b>	<b>9,358,812</b>	<b>11,024,600</b>	<b>12,279,100</b>	<b>1,254,500</b>	<b>11.4%</b>	<b>1,108,500</b>	<b>55,000</b>			<b>91,000</b>	<b>12,279,100</b>

**TOWNSHIP OF SCUGOG**  
**2025 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - PUBLIC WORKS AND INFRASTRUCTURE SERVICES**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
Revenues											
Misc Revenue	(7)				0.0%						
Revenue General	(19,670)	(45,000)	(30,000)	15,000	(33.3%)	15,000					(30,000)
Cost Recovery	(3,229)				0.0%						
Cost Recovery Capital Projects	(108,466)	(117,500)	(261,000)	(143,500)	122.1%	(143,500)					(261,000)
<b>Total Revenues</b>	<b>(131,372)</b>	<b>(162,500)</b>	<b>(291,000)</b>	<b>(128,500)</b>	<b>79.1%</b>	<b>(128,500)</b>					<b>(291,000)</b>
Grants / Government Transfers											
Canada Grants	(2,319)				0.0%						
Ontario Grants	(837,380)	(845,300)	(902,700)	(57,400)	6.8%	(57,400)					(902,700)
<b>Total Grants / Government Transfers</b>	<b>(839,699)</b>	<b>(845,300)</b>	<b>(902,700)</b>	<b>(57,400)</b>	<b>6.8%</b>	<b>(57,400)</b>					<b>(902,700)</b>
User charges, licenses and fines											
User Charges	(7,557)	(7,300)	(9,400)	(2,100)	28.8%	(2,100)					(9,400)
Licenses & permits	(64,739)	(79,000)	(90,500)	(11,500)	14.6%	(11,500)					(90,500)
<b>Total User charges, licenses and fines</b>	<b>(72,296)</b>	<b>(86,300)</b>	<b>(99,900)</b>	<b>(13,600)</b>	<b>15.8%</b>	<b>(13,600)</b>					<b>(99,900)</b>
<b>Total Revenues</b>	<b>(1,043,367)</b>	<b>(1,094,100)</b>	<b>(1,293,600)</b>	<b>(199,500)</b>	<b>18.2%</b>	<b>(199,500)</b>					<b>(1,293,600)</b>
<b>Grand Total</b>	<b>8,315,445</b>	<b>9,930,500</b>	<b>10,985,500</b>	<b>1,055,000</b>	<b>10.6%</b>	<b>909,000</b>	<b>55,000</b>			<b>91,000</b>	<b>10,985,500</b>

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
DEPARTMENT - PUBLIC WORKS AND INFRASTRUCTURE SERVICES**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>Public Works and Infrastructure Services</b>											
<b>PUBLIC WORKS ADMIN</b>											
Payroll	996,730	1,122,100	1,156,500	34,400	3.1%	34,400					1,156,500
Materials, Supplies and Services	240,401	535,100	623,000	87,900	16.4%	46,900				41,000	623,000
Contracted Services	65,431	61,500	72,500	11,000	17.9%	11,000					72,500
Interest, Rent and Financial Expenses	120,297	143,600	133,600	(10,000)	(7.0%)	(10,000)					133,600
Other Expenses	118,948	108,200	108,200								108,200
Transfers to Reserve	4,355,500	4,355,500	5,128,800	773,300	17.8%	773,300					5,128,800
<b>Total Expenditures (less Payroll)</b>	<b>4,900,577</b>	<b>5,203,900</b>	<b>6,066,100</b>	<b>862,200</b>	<b>16.6%</b>	<b>821,200</b>				<b>41,000</b>	<b>6,066,100</b>
<b>Total Expenditures</b>	<b>5,897,307</b>	<b>6,326,000</b>	<b>7,222,600</b>	<b>896,600</b>	<b>14.2%</b>	<b>855,600</b>				<b>41,000</b>	<b>7,222,600</b>
Revenues	(131,372)	(162,500)	(291,000)	(128,500)	79.1%	(128,500)					(291,000)
Grants / Government Transfers	(839,699)	(845,300)	(902,700)	(57,400)	6.8%	(57,400)					(902,700)
User charges, licenses and fines	(72,296)	(86,300)	(99,900)	(13,600)	15.8%	(13,600)					(99,900)
<b>Total Revenues</b>	<b>(1,043,367)</b>	<b>(1,094,100)</b>	<b>(1,293,600)</b>	<b>(199,500)</b>	<b>18.2%</b>	<b>(199,500)</b>					<b>(1,293,600)</b>
<b>Total PUBLIC WORKS ADMIN</b>	<b>4,853,940</b>	<b>5,231,900</b>	<b>5,929,000</b>	<b>697,100</b>	<b>13.3%</b>	<b>656,100</b>				<b>41,000</b>	<b>5,929,000</b>
<b>SPECIAL EVENTS</b>											
Payroll	20,530	16,500	17,100	600	3.6%	600					17,100
<b>Total Expenditures (less Payroll)</b>											
<b>Total Expenditures</b>	<b>20,530</b>	<b>16,500</b>	<b>17,100</b>	<b>600</b>	<b>3.6%</b>	<b>600</b>					<b>17,100</b>
<b>Total Revenues</b>											
<b>Total SPECIAL EVENTS</b>	<b>20,530</b>	<b>16,500</b>	<b>17,100</b>	<b>600</b>	<b>3.6%</b>	<b>600</b>					<b>17,100</b>
<b>FLEET</b>											
Materials, Supplies and Services	603,490	500,000	605,000	105,000	21.0%	75,000				30,000	605,000
<b>Total Expenditures (less Payroll)</b>	<b>603,490</b>	<b>500,000</b>	<b>605,000</b>	<b>105,000</b>	<b>21.0%</b>	<b>75,000</b>				<b>30,000</b>	<b>605,000</b>
<b>Total Expenditures</b>	<b>603,490</b>	<b>500,000</b>	<b>605,000</b>	<b>105,000</b>	<b>21.0%</b>	<b>75,000</b>				<b>30,000</b>	<b>605,000</b>
<b>Total Revenues</b>											
<b>Total FLEET</b>	<b>603,490</b>	<b>500,000</b>	<b>605,000</b>	<b>105,000</b>	<b>21.0%</b>	<b>75,000</b>				<b>30,000</b>	<b>605,000</b>
<b>PORT PERRY DEPOT</b>											
Payroll	146,926	187,500	197,800	10,300	5.5%	10,300					197,800
Materials, Supplies and Services	57,634	48,300	52,300	4,000	8.3%	4,000					52,300
<b>Total Expenditures (less Payroll)</b>	<b>57,634</b>	<b>48,300</b>	<b>52,300</b>	<b>4,000</b>	<b>8.3%</b>	<b>4,000</b>					<b>52,300</b>
<b>Total Expenditures</b>	<b>204,560</b>	<b>235,800</b>	<b>250,100</b>	<b>14,300</b>	<b>6.1%</b>	<b>14,300</b>					<b>250,100</b>
<b>Total Revenues</b>											
<b>Total PORT PERRY DEPOT</b>	<b>204,560</b>	<b>235,800</b>	<b>250,100</b>	<b>14,300</b>	<b>6.1%</b>	<b>14,300</b>					<b>250,100</b>
<b>BLACKSTOCK DEPOT</b>											
Payroll	78,501	46,600	45,100	(1,500)	(3.2%)	(1,500)					45,100
Materials, Supplies and Services	30,186	41,500	42,600	1,100	2.7%	1,100					42,600
<b>Total Expenditures (less Payroll)</b>	<b>30,186</b>	<b>41,500</b>	<b>42,600</b>	<b>1,100</b>	<b>2.7%</b>	<b>1,100</b>					<b>42,600</b>
<b>Total Expenditures</b>	<b>108,687</b>	<b>88,100</b>	<b>87,700</b>	<b>(400)</b>	<b>(0.5%)</b>	<b>(400)</b>					<b>87,700</b>
<b>Total Revenues</b>											
<b>Total BLACKSTOCK DEPOT</b>	<b>108,687</b>	<b>88,100</b>	<b>87,700</b>	<b>(400)</b>	<b>(0.5%)</b>	<b>(400)</b>					<b>87,700</b>

**TOWNSHIP OF SCUGOG**  
**2025 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - PUBLIC WORKS AND INFRASTRUCTURE SERVICES**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>HARDTOP MAINTENANCE</b>											
Payroll	166,399	206,200	213,800	7,600	3.7%	7,600					213,800
Materials, Supplies and Services	192,073	377,500	417,500	40,000	10.6%	40,000					417,500
Contracted Services	44,598	60,000	65,000	5,000	8.3%	5,000					65,000
<b>Total Expenditures (less Payroll)</b>	<b>236,671</b>	<b>437,500</b>	<b>482,500</b>	<b>45,000</b>	<b>10.3%</b>	<b>45,000</b>					<b>482,500</b>
<b>Total Expenditures</b>	<b>403,070</b>	<b>643,700</b>	<b>696,300</b>	<b>52,600</b>	<b>8.2%</b>	<b>52,600</b>					<b>696,300</b>
<b>Total Revenues</b>											
<b>Total HARDTOP MAINTENANCE</b>	<b>403,070</b>	<b>643,700</b>	<b>696,300</b>	<b>52,600</b>	<b>8.2%</b>	<b>52,600</b>					<b>696,300</b>
<b>PAVEMENT PRESERVATION</b>											
Materials, Supplies and Services	180,922	250,000	250,000								250,000
<b>Total Expenditures (less Payroll)</b>	<b>180,922</b>	<b>250,000</b>	<b>250,000</b>								<b>250,000</b>
<b>Total Expenditures</b>	<b>180,922</b>	<b>250,000</b>	<b>250,000</b>								<b>250,000</b>
<b>Total Revenues</b>											
<b>Total PAVEMENT PRESERVATION</b>	<b>180,922</b>	<b>250,000</b>	<b>250,000</b>								<b>250,000</b>
<b>STORMWATER MAINTENANCE</b>											
Payroll	167										
Materials, Supplies and Services	69,049	108,600	62,600	(46,000)	(42.4%)	(46,000)					62,600
Contracted Services	9,616	15,000	105,000	90,000	600.0%	75,000				15,000	105,000
<b>Total Expenditures (less Payroll)</b>	<b>78,665</b>	<b>123,600</b>	<b>167,600</b>	<b>44,000</b>	<b>35.6%</b>	<b>29,000</b>				<b>15,000</b>	<b>167,600</b>
<b>Total Expenditures</b>	<b>78,832</b>	<b>123,600</b>	<b>167,600</b>	<b>44,000</b>	<b>35.6%</b>	<b>29,000</b>				<b>15,000</b>	<b>167,600</b>
<b>Total Revenues</b>											
<b>Total STORMWATER MAINTENANCE</b>	<b>78,832</b>	<b>123,600</b>	<b>167,600</b>	<b>44,000</b>	<b>35.6%</b>	<b>29,000</b>				<b>15,000</b>	<b>167,600</b>
<b>LOOSETOP</b>											
Payroll	196,834	233,100	241,900	8,800	3.8%	8,800					241,900
Materials, Supplies and Services	314,205	444,300	459,300	15,000	3.4%	15,000					459,300
<b>Total Expenditures (less Payroll)</b>	<b>314,205</b>	<b>444,300</b>	<b>459,300</b>	<b>15,000</b>	<b>3.4%</b>	<b>15,000</b>					<b>459,300</b>
<b>Total Expenditures</b>	<b>511,039</b>	<b>677,400</b>	<b>701,200</b>	<b>23,800</b>	<b>3.5%</b>	<b>23,800</b>					<b>701,200</b>
<b>Total Revenues</b>											
<b>Total LOOSETOP</b>	<b>511,039</b>	<b>677,400</b>	<b>701,200</b>	<b>23,800</b>	<b>3.5%</b>	<b>23,800</b>					<b>701,200</b>
<b>BRIDGES/CULVERT</b>											
Payroll	44,033	62,200	64,500	2,300	3.7%	2,300					64,500
Materials, Supplies and Services	112,308	110,000	120,000	10,000	9.1%	10,000					120,000
<b>Total Expenditures (less Payroll)</b>	<b>112,308</b>	<b>110,000</b>	<b>120,000</b>	<b>10,000</b>	<b>9.1%</b>	<b>10,000</b>					<b>120,000</b>
<b>Total Expenditures</b>	<b>156,341</b>	<b>172,200</b>	<b>184,500</b>	<b>12,300</b>	<b>7.1%</b>	<b>12,300</b>					<b>184,500</b>
<b>Total Revenues</b>											
<b>Total BRIDGES/CULVERT</b>	<b>156,341</b>	<b>172,200</b>	<b>184,500</b>	<b>12,300</b>	<b>7.1%</b>	<b>12,300</b>					<b>184,500</b>

**TOWNSHIP OF SCUGOG**  
**2025 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - PUBLIC WORKS AND INFRASTRUCTURE SERVICES**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>CROSSING GUARDS</b>											
Payroll	107,379	134,700	137,600	2,900	2.2%	2,900					137,600
Materials, Supplies and Services	1,293	2,000	2,000								2,000
<b>Total Expenditures (less Payroll)</b>	<b>1,293</b>	<b>2,000</b>	<b>2,000</b>								<b>2,000</b>
<b>Total Expenditures</b>	<b>108,672</b>	<b>136,700</b>	<b>139,600</b>	<b>2,900</b>	<b>2.1%</b>	<b>2,900</b>					<b>139,600</b>
<b>Total Revenues</b>											
<b>Total CROSSING GUARDS</b>	<b>108,672</b>	<b>136,700</b>	<b>139,600</b>	<b>2,900</b>	<b>2.1%</b>	<b>2,900</b>					<b>139,600</b>
<b>ROADSIDE MAINTENANCE</b>											
Payroll	225,283	296,000	307,500	11,500	3.9%	11,500					307,500
Materials, Supplies and Services	208,630	249,800	274,800	25,000	10.0%	25,000					274,800
Contracted Services	17,550	102,000	157,000	55,000	53.9%		55,000				157,000
<b>Total Expenditures (less Payroll)</b>	<b>226,180</b>	<b>351,800</b>	<b>431,800</b>	<b>80,000</b>	<b>22.7%</b>	<b>25,000</b>	<b>55,000</b>				<b>431,800</b>
<b>Total Expenditures</b>	<b>451,463</b>	<b>647,800</b>	<b>739,300</b>	<b>91,500</b>	<b>14.1%</b>	<b>36,500</b>	<b>55,000</b>				<b>739,300</b>
<b>Total Revenues</b>											
<b>Total ROADSIDE MAINTENANCE</b>	<b>451,463</b>	<b>647,800</b>	<b>739,300</b>	<b>91,500</b>	<b>14.1%</b>	<b>36,500</b>	<b>55,000</b>				<b>739,300</b>
<b>WINTER MAINTENANCE</b>											
Payroll	282,443	458,700	475,500	16,800	3.7%	16,800					475,500
Materials, Supplies and Services	215,096	432,900	437,900	5,000	1.2%					5,000	437,900
Contracted Services											
<b>Total Expenditures (less Payroll)</b>	<b>215,096</b>	<b>432,900</b>	<b>437,900</b>	<b>5,000</b>	<b>1.2%</b>					<b>5,000</b>	<b>437,900</b>
<b>Total Expenditures</b>	<b>497,539</b>	<b>891,600</b>	<b>913,400</b>	<b>21,800</b>	<b>2.4%</b>	<b>16,800</b>				<b>5,000</b>	<b>913,400</b>
<b>Total Revenues</b>											
<b>Total WINTER MAINTENANCE</b>	<b>497,539</b>	<b>891,600</b>	<b>913,400</b>	<b>21,800</b>	<b>2.4%</b>	<b>16,800</b>				<b>5,000</b>	<b>913,400</b>
<b>SIDEWALKS</b>											
Payroll	1,863										
Materials, Supplies and Services		40,000	20,000	(20,000)	(50.0%)	(20,000)					20,000
<b>Total Expenditures (less Payroll)</b>		<b>40,000</b>	<b>20,000</b>	<b>(20,000)</b>	<b>(50.0%)</b>	<b>(20,000)</b>					<b>20,000</b>
<b>Total Expenditures</b>	<b>1,863</b>	<b>40,000</b>	<b>20,000</b>	<b>(20,000)</b>	<b>(50.0%)</b>	<b>(20,000)</b>					<b>20,000</b>
<b>Total Revenues</b>											
<b>Total SIDEWALKS</b>	<b>1,863</b>	<b>40,000</b>	<b>20,000</b>	<b>(20,000)</b>	<b>(50.0%)</b>	<b>(20,000)</b>					<b>20,000</b>
<b>STREETLIGHTS</b>											
Materials, Supplies and Services	117,530	255,000	265,000	10,000	3.9%	10,000					265,000
<b>Total Expenditures (less Payroll)</b>	<b>117,530</b>	<b>255,000</b>	<b>265,000</b>	<b>10,000</b>	<b>3.9%</b>	<b>10,000</b>					<b>265,000</b>
<b>Total Expenditures</b>	<b>117,530</b>	<b>255,000</b>	<b>265,000</b>	<b>10,000</b>	<b>3.9%</b>	<b>10,000</b>					<b>265,000</b>
<b>Total Revenues</b>											
<b>Total STREETLIGHTS</b>	<b>117,530</b>	<b>255,000</b>	<b>265,000</b>	<b>10,000</b>	<b>3.9%</b>	<b>10,000</b>					<b>265,000</b>

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
DEPARTMENT - PUBLIC WORKS AND INFRASTRUCTURE SERVICES**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>BOAT LAUNCH</b>											
Materials, Supplies and Services	238	5,000	2,500	(2,500)	(50.0%)	(2,500)					2,500
<b>Total Expenditures (less Payroll)</b>	<b>238</b>	<b>5,000</b>	<b>2,500</b>	<b>(2,500)</b>	<b>(50.0%)</b>	<b>(2,500)</b>					<b>2,500</b>
<b>Total Expenditures</b>	<b>238</b>	<b>5,000</b>	<b>2,500</b>	<b>(2,500)</b>	<b>(50.0%)</b>	<b>(2,500)</b>					<b>2,500</b>
<b>Total Revenues</b>											
<b>Total BOAT LAUNCH</b>	<b>238</b>	<b>5,000</b>	<b>2,500</b>	<b>(2,500)</b>	<b>(50.0%)</b>	<b>(2,500)</b>					<b>2,500</b>
<b>VEGETATION MAINTENANCE</b>											
Contracted Services	16,729	15,200	17,200	2,000	13.2%	2,000					17,200
<b>Total Expenditures (less Payroll)</b>	<b>16,729</b>	<b>15,200</b>	<b>17,200</b>	<b>2,000</b>	<b>13.2%</b>	<b>2,000</b>					<b>17,200</b>
<b>Total Expenditures</b>	<b>16,729</b>	<b>15,200</b>	<b>17,200</b>	<b>2,000</b>	<b>13.2%</b>	<b>2,000</b>					<b>17,200</b>
<b>Total Revenues</b>											
<b>Total VEGITATION MAINTENANCE</b>	<b>16,729</b>	<b>15,200</b>	<b>17,200</b>	<b>2,000</b>	<b>13.2%</b>	<b>2,000</b>					<b>17,200</b>
<b>Total Public Works &amp; Infrastructure Services</b>	<b>8,315,445</b>	<b>9,930,500</b>	<b>10,985,500</b>	<b>1,055,000</b>	<b>10.6%</b>	<b>909,000</b>	<b>55,000</b>			<b>91,000</b>	<b>10,985,500</b>



# Community Services



**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
COMMUNITY SERVICES**

	<b>2024 Estimated Actuals</b>	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	3,558,917	4,121,700	4,335,600	213,900
<b>Revenues / Recoveries</b>	(1,748,851)	(1,590,400)	(1,632,900)	(42,500)
<b>Net Operating Budget</b>	<b>1,810,066</b>	<b>2,531,300</b>	<b>2,702,700</b>	<b>171,400</b>

**Budget Summary**

**Staffing Costs**

Full time salary / wage rate increase and progressions	180,800	
Part time wage savings from seasonal conversion	(43,100)	
Statutory payroll costs / benefit premiums	78,600	
	<u>78,600</u>	216,300

**Other Expenditures / Revenues**

Increase in communications for advertising and social media	1,300	
Decrease in special events due to completion of electrical work in Palmer Park	(10,000)	
Decrease in transfer from insurance reserve for electrical work	10,000	
Increase in hydro for parks and ball diamonds	3,000	
Increase in waste disposal based on actuals	1,800	
Increase in insurance	5,000	
Increase in cleaning supplies for Palmer Park washrooms	1,000	
Increase in repairs and maintenance for Palmer Park and Joe Fowler	2,500	
Decrease in portable toilet rentals due to new washroom facilities	(10,800)	
Increase in clothing	1,000	
Decrease in natural gas for Blackstock Arena and Museum based on actuals	(3,500)	
Increase in recreation program fees based on actuals	(15,000)	
Increase in pool program fees based on actuals	(3,000)	
Increase in day camp program fees based on actuals	(34,500)	
Increase in day camp contracted instructor expense	1,700	
Increase in day camp supplies and materials	2,000	
Increase in Museum repairs & maintenance	2,000	
Increase in Museum advertising	600	
	<u>600</u>	(44,900)

**Net Increase in Community Services 2025 Operating Budget**

**171,400**

**TOWNSHIP OF SCUGOG**  
**2025 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - RECREATION, CULTURE & COMMUNICATIONS**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>Payroll</b>											
Salaries & Wages	1,862,212	2,051,900	2,189,600	137,700	6.7%	137,700					2,189,600
Benefits	500,931	490,000	568,600	78,600	16.0%	78,600					568,600
<b>Total Payroll</b>	<b>2,363,143</b>	<b>2,541,900</b>	<b>2,758,200</b>	<b>216,300</b>	<b>8.5%</b>	<b>216,300</b>					<b>2,758,200</b>
Materials, Supplies and Services											
Materials and Supplies	70,636	72,900	76,900	4,000	5.5%	2,000	2,000				76,900
Professional Fees	35,123	58,800	60,700	1,900	3.2%	800	1,100				60,700
Repairs and Maintenance	348,032	482,900	487,400	4,500	0.9%	4,500					487,400
Information Technology	8,077	20,500	20,500		0.0%						20,500
Building Maintenance	15,270	15,300	15,300		0.0%						15,300
Vehicles	17,832	45,500	45,500		0.0%						45,500
Utilities	335,951	467,500	467,000	(500)	(0.1%)	(500)					467,000
<b>Total Materials, Supplies and Services</b>	<b>830,921</b>	<b>1,163,400</b>	<b>1,173,300</b>	<b>9,900</b>	<b>0.9%</b>	<b>6,800</b>	<b>3,100</b>				<b>1,173,300</b>
Contracted Services											
Contracted Services	16,265	21,000	21,000		0.0%						21,000
Contracted Maint	13,140	21,700	21,700		0.0%						21,700
Contracted Instructor	80,991	93,500	95,200	1,700	1.8%	1,700					95,200
Waste Disposal	19,359	18,100	19,900	1,800	9.9%	1,800					19,900
Security	1,378				0.0%						
Caretaking	13,751	11,600	11,600		0.0%						11,600
<b>Total Contracted Services</b>	<b>144,884</b>	<b>165,900</b>	<b>169,400</b>	<b>3,500</b>	<b>2.1%</b>	<b>3,500</b>					<b>169,400</b>
Interest, Rent and Financial Expenses											
Rent	25,819	20,300	9,500	(10,800)	(53.2%)	(10,800)					9,500
Insurance	108,284	110,900	115,900	5,000	4.5%	5,000					115,900
<b>Total Interest, Rent and Financial Expenses</b>	<b>134,103</b>	<b>131,200</b>	<b>125,400</b>	<b>(5,800)</b>	<b>(4.4%)</b>	<b>(5,800)</b>					<b>125,400</b>
Transfers to Other entities											
Grants to Others - Internal	21,656	24,600	24,600		0.0%						24,600
Grants to Others - External		2,500	2,500		0.0%						2,500
<b>Total Transfers to Other entities</b>	<b>21,656</b>	<b>27,100</b>	<b>27,100</b>		<b>0.0%</b>						<b>27,100</b>
Other Expenses											
Expenses General	54,336	80,400	70,400	(10,000)	(12.4%)	(10,000)					70,400
Expense Programming	522	1,800	1,800		0.0%						1,800
Expense Exhibit	4,126	7,000	7,000		0.0%						7,000
Expense Archives/Conserv	3,635	3,000	3,000		0.0%						3,000
<b>Total Other Expenses</b>	<b>62,619</b>	<b>92,200</b>	<b>82,200</b>	<b>(10,000)</b>	<b>(10.8%)</b>	<b>(10,000)</b>					<b>82,200</b>
Transfers to Reserve											
Trf to MP Reserve	1,591				0.0%						
<b>Total Transfers to Reserve</b>	<b>1,591</b>				<b>0.0%</b>						
<b>Total Expenditures (less Payroll)</b>	<b>1,195,774</b>	<b>1,579,800</b>	<b>1,577,400</b>	<b>(2,400)</b>	<b>(0.2%)</b>	<b>(5,500)</b>	<b>3,100</b>				<b>1,577,400</b>
<b>Total Expenditures</b>	<b>3,558,917</b>	<b>4,121,700</b>	<b>4,335,600</b>	<b>213,900</b>	<b>5.2%</b>	<b>210,800</b>	<b>3,100</b>				<b>4,335,600</b>

**TOWNSHIP OF SCUGOG**  
**2025 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - RECREATION, CULTURE & COMMUNICATIONS**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
Revenues											
Donations	(8,086)	(9,900)	(9,900)		0.0%						(9,900)
Sponsorship	(7,342)	(12,600)	(12,600)		0.0%						(12,600)
Misc Revenue	(11,129)	(13,000)	(13,000)		0.0%						(13,000)
Surcharge	(49,821)				0.0%						
Contr fr Others		(4,000)	(4,000)		0.0%						(4,000)
<b>Total Revenues</b>	<b>(76,378)</b>	<b>(39,500)</b>	<b>(39,500)</b>		<b>0.0%</b>						<b>(39,500)</b>
Grants / Government Transfers											
Canada Grants	(66,631)	(51,800)	(51,800)		0.0%						(51,800)
Ontario Grants	(38,740)	(21,500)	(21,500)		0.0%						(21,500)
Municipal and Other Grants		(8,400)	(8,400)		0.0%						(8,400)
<b>Total Grants / Government Transfers</b>	<b>(105,371)</b>	<b>(81,700)</b>	<b>(81,700)</b>		<b>0.0%</b>						<b>(81,700)</b>
User charges, licenses and fines											
User Charges	(636,486)	(579,500)	(632,000)	(52,500)	9.1%	(52,500)					(632,000)
Licenses & permits	(4,300)	(4,500)	(4,500)		0.0%						(4,500)
Rent	(926,316)	(875,200)	(875,200)		0.0%						(875,200)
<b>Total User charges, licenses and fines</b>	<b>(1,567,102)</b>	<b>(1,459,200)</b>	<b>(1,511,700)</b>	<b>(52,500)</b>	<b>3.6%</b>	<b>(52,500)</b>					<b>(1,511,700)</b>
Transfers from Reserve											
Trf fr INS Res		(10,000)		10,000	0.0%	10,000					
<b>Total Transfers from Reserve</b>		<b>(10,000)</b>		<b>10,000</b>	<b>0.0%</b>	<b>10,000</b>					
<b>Total Revenues</b>	<b>(1,748,851)</b>	<b>(1,590,400)</b>	<b>(1,632,900)</b>	<b>(42,500)</b>	<b>2.7%</b>	<b>(42,500)</b>					<b>(1,632,900)</b>
<b>Grand Total</b>	<b>1,810,066</b>	<b>2,531,300</b>	<b>2,702,700</b>	<b>171,400</b>	<b>6.8%</b>	<b>168,300</b>	<b>3,100</b>				<b>2,702,700</b>

**TOWNSHIP OF SCUGOG**  
**2025 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - RECREATION, CULTURE & COMMUNICATIONS**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>Recreation, Culture &amp; Communications</b>											
<b>COMMUNITY SERVICES - REC &amp; CULTURE</b>											
Payroll	632,770	682,200	787,400	105,200	15.4%	105,200					787,400
Materials, Supplies and Services	2,080	5,800	5,800								5,800
<b>Total Expenditures (less Payroll)</b>	<b>2,080</b>	<b>5,800</b>	<b>5,800</b>								<b>5,800</b>
<b>Total Expenditures</b>	<b>634,850</b>	<b>688,000</b>	<b>793,200</b>	<b>105,200</b>	<b>15.3%</b>	<b>105,200</b>					<b>793,200</b>
Grants / Government Transfers	(6,956)										
<b>Total Revenues</b>	<b>(6,956)</b>										
<b>Total COMMUNITY SERVICES - REC &amp; CULTURE</b>	<b>627,894</b>	<b>688,000</b>	<b>793,200</b>	<b>105,200</b>	<b>15.3%</b>	<b>105,200</b>					<b>793,200</b>
<b>COMMUNICATIONS</b>											
Materials, Supplies and Services	14,672	21,600	22,900	1,300	6.0%	800	500				22,900
Other Expenses	134	500	500								500
<b>Total Expenditures (less Payroll)</b>	<b>14,806</b>	<b>22,100</b>	<b>23,400</b>	<b>1,300</b>	<b>5.9%</b>	<b>800</b>	<b>500</b>				<b>23,400</b>
<b>Total Expenditures</b>	<b>14,806</b>	<b>22,100</b>	<b>23,400</b>	<b>1,300</b>	<b>5.9%</b>	<b>800</b>	<b>500</b>				<b>23,400</b>
User charges, licenses and fines	(18,653)	(4,500)	(4,500)								(4,500)
<b>Total Revenues</b>	<b>(18,653)</b>	<b>(4,500)</b>	<b>(4,500)</b>								<b>(4,500)</b>
<b>Total COMMUNICATIONS</b>	<b>(3,847)</b>	<b>17,600</b>	<b>18,900</b>	<b>1,300</b>	<b>7.4%</b>	<b>800</b>	<b>500</b>				<b>18,900</b>
<b>SPECIAL EVENTS</b>											
Payroll	12,021	12,500	12,800	300	2.4%	300					12,800
Other Expenses	45,163	62,100	52,100	(10,000)	(16.1%)	(10,000)					52,100
<b>Total Expenditures (less Payroll)</b>	<b>45,163</b>	<b>62,100</b>	<b>52,100</b>	<b>(10,000)</b>	<b>(16.1%)</b>	<b>(10,000)</b>					<b>52,100</b>
<b>Total Expenditures</b>	<b>57,184</b>	<b>74,600</b>	<b>64,900</b>	<b>(9,700)</b>	<b>(13.0%)</b>	<b>(9,700)</b>					<b>64,900</b>
Revenues	(7,342)	(6,600)	(6,600)								(6,600)
Grants / Government Transfers	(8,000)	(15,000)	(15,000)								(15,000)
User charges, licenses and fines	(9,522)	(12,100)	(12,100)								(12,100)
Transfers from Reserve		(10,000)	10,000			10,000					
<b>Total Revenues</b>	<b>(24,864)</b>	<b>(43,700)</b>	<b>(33,700)</b>	<b>10,000</b>	<b>(22.9%)</b>	<b>10,000</b>					<b>(33,700)</b>
<b>Total SPECIAL EVENTS</b>	<b>32,320</b>	<b>30,900</b>	<b>31,200</b>	<b>300</b>	<b>1.0%</b>	<b>300</b>					<b>31,200</b>
<b>FLEET</b>											
Materials, Supplies and Services	5,971	23,900	23,900								23,900
<b>Total Expenditures (less Payroll)</b>	<b>5,971</b>	<b>23,900</b>	<b>23,900</b>								<b>23,900</b>
<b>Total Expenditures</b>	<b>5,971</b>	<b>23,900</b>	<b>23,900</b>								<b>23,900</b>
<b>Total Revenues</b>											
<b>Total FLEET</b>	<b>5,971</b>	<b>23,900</b>	<b>23,900</b>								<b>23,900</b>
<b>PARKS</b>											
Payroll	446,571	536,400	584,000	47,600	8.9%	47,600					584,000
Materials, Supplies and Services	158,245	195,700	201,200	5,500	2.8%	3,500	2,000				201,200
Contracted Services	29,307	32,200	34,000	1,800	5.6%	1,800					34,000
Interest, Rent and Financial Expenses	51,658	44,900	39,100	(5,800)	(12.9%)	(5,800)					39,100
Other Expenses	163										
Transfers to Reserve	1,591										
<b>Total Expenditures (less Payroll)</b>	<b>240,964</b>	<b>272,800</b>	<b>274,300</b>	<b>1,500</b>	<b>0.5%</b>	<b>(500)</b>	<b>2,000</b>				<b>274,300</b>
<b>Total Expenditures</b>	<b>687,535</b>	<b>809,200</b>	<b>858,300</b>	<b>49,100</b>	<b>6.1%</b>	<b>47,100</b>	<b>2,000</b>				<b>858,300</b>

**TOWNSHIP OF SCUGOG**  
**2025 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - RECREATION, CULTURE & COMMUNICATIONS**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
Revenues	(16,648)	(22,900)	(22,900)								(22,900)
Grants / Government Transfers		(6,200)	(6,200)								(6,200)
User charges, licenses and fines	(610)	(2,000)	(2,000)								(2,000)
<b>Total Revenues</b>	<b>(17,258)</b>	<b>(31,100)</b>	<b>(31,100)</b>								<b>(31,100)</b>
<b>Total PARKS</b>	<b>670,277</b>	<b>778,100</b>	<b>827,200</b>	<b>49,100</b>	<b>6.3%</b>	<b>47,100</b>	<b>2,000</b>				<b>827,200</b>
<b>OUTDOOR FACILITIES</b>											
Materials, Supplies and Services	16,980	22,800	24,800	2,000	8.8%	2,000					24,800
Transfers to Other entities		2,500	2,500								2,500
<b>Total Expenditures (less Payroll)</b>	<b>16,980</b>	<b>25,300</b>	<b>27,300</b>	<b>2,000</b>	<b>7.9%</b>	<b>2,000</b>					<b>27,300</b>
<b>Total Expenditures</b>	<b>16,980</b>	<b>25,300</b>	<b>27,300</b>	<b>2,000</b>	<b>7.9%</b>	<b>2,000</b>					<b>27,300</b>
User charges, licenses and fines	(23,230)	(36,100)	(36,100)								(36,100)
<b>Total Revenues</b>	<b>(23,230)</b>	<b>(36,100)</b>	<b>(36,100)</b>								<b>(36,100)</b>
<b>Total OUTDOOR FACILITIES</b>	<b>(6,250)</b>	<b>(10,800)</b>	<b>(8,800)</b>	<b>2,000</b>	<b>(18.5%)</b>	<b>2,000</b>					<b>(8,800)</b>
<b>SCUGOG RECREATION CENTRE</b>											
<b>Payroll</b>	<b>739,549</b>	<b>705,500</b>	<b>755,500</b>	<b>50,000</b>	<b>7.1%</b>	<b>50,000</b>					<b>755,500</b>
Materials, Supplies and Services	400,311	572,000	572,000								572,000
Contracted Services	19,432	26,100	26,100								26,100
Interest, Rent and Financial Expenses	33,093	34,800	34,800								34,800
Other Expenses		4,800	4,800								4,800
<b>Total Expenditures (less Payroll)</b>	<b>452,836</b>	<b>637,700</b>	<b>637,700</b>								<b>637,700</b>
<b>Total Expenditures</b>	<b>1,192,385</b>	<b>1,343,200</b>	<b>1,393,200</b>	<b>50,000</b>	<b>3.7%</b>	<b>50,000</b>					<b>1,393,200</b>
Revenues	(44,758)	(3,000)	(3,000)								(3,000)
User charges, licenses and fines	(824,397)	(768,600)	(768,600)								(768,600)
<b>Total Revenues</b>	<b>(869,155)</b>	<b>(771,600)</b>	<b>(771,600)</b>								<b>(771,600)</b>
<b>Total SCUGOG RECREATION CENTRE</b>	<b>323,230</b>	<b>571,600</b>	<b>621,600</b>	<b>50,000</b>	<b>8.7%</b>	<b>50,000</b>					<b>621,600</b>
<b>BLACKSTOCK ARENA</b>											
<b>Payroll</b>	<b>75,585</b>	<b>127,600</b>	<b>130,100</b>	<b>2,500</b>	<b>2.0%</b>	<b>2,500</b>					<b>130,100</b>
Materials, Supplies and Services	86,211	124,600	123,600	(1,000)	(0.8%)	(1,000)					123,600
Contracted Services	779	1,400	1,400								1,400
Interest, Rent and Financial Expenses	22,963	24,200	24,200								24,200
<b>Total Expenditures (less Payroll)</b>	<b>109,953</b>	<b>150,200</b>	<b>149,200</b>	<b>(1,000)</b>	<b>(0.7%)</b>	<b>(1,000)</b>					<b>149,200</b>
<b>Total Expenditures</b>	<b>185,538</b>	<b>277,800</b>	<b>279,300</b>	<b>1,500</b>	<b>0.5%</b>	<b>1,500</b>					<b>279,300</b>
Revenues	(5,763)										
User charges, licenses and fines	(106,468)	(121,500)	(121,500)								(121,500)
<b>Total Revenues</b>	<b>(112,231)</b>	<b>(121,500)</b>	<b>(121,500)</b>								<b>(121,500)</b>
<b>Total BLACKSTOCK ARENA</b>	<b>73,307</b>	<b>156,300</b>	<b>157,800</b>	<b>1,500</b>	<b>1.0%</b>	<b>1,500</b>					<b>157,800</b>

**TOWNSHIP OF SCUGOG**  
**2025 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - RECREATION, CULTURE & COMMUNICATIONS**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>COMMUNITY HALLS &amp; FACILITIES</b>											
Materials, Supplies and Services	33,086	59,500	59,500								59,500
Contracted Services	14,375	12,700	12,700								12,700
Interest, Rent and Financial Expenses	18,920	19,400	19,400								19,400
Transfers to Other entities	21,656	24,600	24,600								24,600
<b>Total Expenditures (less Payroll)</b>	<b>88,037</b>	<b>116,200</b>	<b>116,200</b>								<b>116,200</b>
<b>Total Expenditures</b>	<b>88,037</b>	<b>116,200</b>	<b>116,200</b>								<b>116,200</b>
User charges, licenses and fines	(23,295)	(20,500)	(20,500)								(20,500)
<b>Total Revenues</b>	<b>(23,295)</b>	<b>(20,500)</b>	<b>(20,500)</b>								<b>(20,500)</b>
<b>Total COMMUNITY HALLS &amp; FACILITIES</b>	<b>64,742</b>	<b>95,700</b>	<b>95,700</b>								<b>95,700</b>
<b>RECREATION PROGRAMS</b>											
<b>Payroll</b>	<b>88,523</b>	<b>75,900</b>	<b>79,300</b>	<b>3,400</b>	<b>4.5%</b>	<b>3,400</b>					<b>79,300</b>
Materials, Supplies and Services	26,169	40,600	40,600								40,600
Contracted Services	55,826	70,000	70,000								70,000
<b>Total Expenditures (less Payroll)</b>	<b>81,995</b>	<b>110,600</b>	<b>110,600</b>								<b>110,600</b>
<b>Total Expenditures</b>	<b>170,518</b>	<b>186,500</b>	<b>189,900</b>	<b>3,400</b>	<b>1.8%</b>	<b>3,400</b>					<b>189,900</b>
Grants / Government Transfers											
User charges, licenses and fines	(194,629)	(170,000)	(185,000)	(15,000)	8.8%	(15,000)					(185,000)
<b>Total Revenues</b>	<b>(194,629)</b>	<b>(170,000)</b>	<b>(185,000)</b>	<b>(15,000)</b>	<b>8.8%</b>	<b>(15,000)</b>					<b>(185,000)</b>
<b>Total RECREATION PROGRAMS</b>	<b>(24,111)</b>	<b>16,500</b>	<b>4,900</b>	<b>(11,600)</b>	<b>(70.3%)</b>	<b>(11,600)</b>					<b>4,900</b>
<b>POOL</b>											
<b>Payroll</b>	<b>67,117</b>	<b>78,600</b>	<b>80,400</b>	<b>1,800</b>	<b>2.3%</b>	<b>1,800</b>					<b>80,400</b>
Materials, Supplies and Services	27,768	35,500	35,500								35,500
Interest, Rent and Financial Expenses	1,884	2,000	2,000								2,000
<b>Total Expenditures (less Payroll)</b>	<b>29,652</b>	<b>37,500</b>	<b>37,500</b>								<b>37,500</b>
<b>Total Expenditures</b>	<b>96,769</b>	<b>116,100</b>	<b>117,900</b>	<b>1,800</b>	<b>1.6%</b>	<b>1,800</b>					<b>117,900</b>
Grants / Government Transfers	(17,755)	(8,800)	(8,800)								(8,800)
User charges, licenses and fines	(45,367)	(41,500)	(44,500)	(3,000)	7.2%	(3,000)					(44,500)
<b>Total Revenues</b>	<b>(63,122)</b>	<b>(50,300)</b>	<b>(53,300)</b>	<b>(3,000)</b>	<b>6.0%</b>	<b>(3,000)</b>					<b>(53,300)</b>
<b>Total POOL</b>	<b>33,647</b>	<b>65,800</b>	<b>64,600</b>	<b>(1,200)</b>	<b>(1.8%)</b>	<b>(1,200)</b>					<b>64,600</b>
<b>DAYCAMP</b>											
<b>Payroll</b>	<b>197,413</b>	<b>240,200</b>	<b>243,800</b>	<b>3,600</b>	<b>1.5%</b>	<b>3,600</b>					<b>243,800</b>
Materials, Supplies and Services	25,444	18,400	20,400	2,000	10.9%	2,000					20,400
Contracted Services	25,165	23,500	25,200	1,700	7.2%	1,700					25,200
<b>Total Expenditures (less Payroll)</b>	<b>50,609</b>	<b>41,900</b>	<b>45,600</b>	<b>3,700</b>	<b>8.8%</b>	<b>3,700</b>					<b>45,600</b>
<b>Total Expenditures</b>	<b>248,022</b>	<b>282,100</b>	<b>289,400</b>	<b>7,300</b>	<b>2.6%</b>	<b>7,300</b>					<b>289,400</b>
Grants / Government Transfers	(16,072)	(25,400)	(25,400)								(25,400)
User charges, licenses and fines	(265,255)	(225,500)	(260,000)	(34,500)	15.3%	(34,500)					(260,000)
<b>Total Revenues</b>	<b>(281,327)</b>	<b>(250,900)</b>	<b>(285,400)</b>	<b>(34,500)</b>	<b>13.8%</b>	<b>(34,500)</b>					<b>(285,400)</b>
<b>Total DAYCAMP</b>	<b>(33,305)</b>	<b>31,200</b>	<b>4,000</b>	<b>(27,200)</b>	<b>(87.2%)</b>	<b>(27,200)</b>					<b>4,000</b>

**TOWNSHIP OF SCUGOG**  
**2025 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - RECREATION, CULTURE & COMMUNICATIONS**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>MUESUM</b>											
Payroll	103,594	83,000	84,900	1,900	2.3%	1,900					84,900
Materials, Supplies and Services	33,984	33,600	33,700	100	0.3%	(500)	600				33,700
Contracted Services											
Interest, Rent and Financial Expenses	2,739	2,900	2,900								2,900
Other Expenses	17,159	24,800	24,800								24,800
<b>Total Expenditures (less Payroll)</b>	<b>53,882</b>	<b>61,300</b>	<b>61,400</b>	<b>100</b>	<b>0.2%</b>	<b>(500)</b>	<b>600</b>				<b>61,400</b>
<b>Total Expenditures</b>	<b>157,476</b>	<b>144,300</b>	<b>146,300</b>	<b>2,000</b>	<b>1.4%</b>	<b>1,400</b>	<b>600</b>				<b>146,300</b>
Revenues	(1,867)	(1,000)	(1,000)								(1,000)
Grants / Government Transfers	(56,588)	(26,300)	(26,300)								(26,300)
User charges, licenses and fines	(25,069)	(29,400)	(29,400)								(29,400)
<b>Total Revenues</b>	<b>(83,524)</b>	<b>(56,700)</b>	<b>(56,700)</b>								<b>(56,700)</b>
<b>Total MUSEUM</b>	<b>73,952</b>	<b>87,600</b>	<b>89,600</b>	<b>2,000</b>	<b>2.3%</b>	<b>1,400</b>	<b>600</b>				<b>89,600</b>
<b>MARINA</b>											
Materials, Supplies and Services		9,400	9,400								9,400
Interest, Rent and Financial Expenses	2,846	3,000	3,000								3,000
<b>Total Expenditures (less Payroll)</b>	<b>2,846</b>	<b>12,400</b>	<b>12,400</b>								<b>12,400</b>
<b>Total Expenditures</b>	<b>2,846</b>	<b>12,400</b>	<b>12,400</b>								<b>12,400</b>
Revenues		(6,000)	(6,000)								(6,000)
User charges, licenses and fines	(30,607)	(27,500)	(27,500)								(27,500)
<b>Total Revenues</b>	<b>(30,607)</b>	<b>(33,500)</b>	<b>(33,500)</b>								<b>(33,500)</b>
<b>Total MARINA</b>	<b>(27,761)</b>	<b>(21,100)</b>	<b>(21,100)</b>								<b>(21,100)</b>
<b>Total Recreation, Culture &amp; Communications</b>	<b>1,810,066</b>	<b>2,531,300</b>	<b>2,702,700</b>	<b>171,400</b>	<b>6.8%</b>	<b>168,300</b>	<b>3,100</b>				<b>2,702,700</b>

An aerial photograph of a town, likely Port Perry, with a large brick building in the center. The building has "PORT PERRY" written on its roof. The town is surrounded by greenery and a waterfront area is visible in the foreground. The entire image is overlaid with a semi-transparent blue filter.

# Development Services



**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
DEVELOPMENT SERVICES**

	<b>2024 Estimated Actuals</b>	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	1,824,909	2,313,400	2,684,500	371,100
<b>Revenues / Recoveries</b>	(1,079,875)	(1,061,400)	(1,368,000)	(306,600)
<b>Net Operating Budget</b>	<b>745,034</b>	<b>1,252,000</b>	<b>1,316,500</b>	<b>64,500</b>

**Budget Summary**

**Staffing Costs**

Full time salary / wage rate increase and progressions	284,900	
Removal of student wages	(31,500)	
Statutory payroll costs / benefit premiums	150,500	
	<hr/>	403,900

**Other Expenditures / Revenues**

Increase in consulting fees for environmental testing and engineering	25,000	
Decrease in promotional items	(5,000)	
Decrease in pest control, misc Old Mill expenses	(1,900)	
Decrease in planning consulting fees	(50,000)	
Increase in conferences and seminars	1,800	
Increase in memberships & subscriptions	2,100	
Increase in clothing	1,200	
Increase in planning application revenue based on downloading of planning responsibilities from Region	(181,100)	
Increase in zoning compliance letter revenue	(14,000)	
Increase in travel & mileage	800	
Decrease in contracted services due to new staff	(25,000)	
Increase in building software licences	3,000	
Decrease in bylaw user fee revenue	20,000	
Increase in costs to run animal shelter	11,600	
Increase in revenue for dog tag licenses	(5,000)	
Increase in caretaking	4,000	
Increase in transfer from building reserve to cover new staff	(105,600)	
Transfer from MP reserve to offset environmental testing	(20,000)	
Miscellaneous expenditures and revenue	(1,300)	
	<hr/>	(339,400)

**Net Increase in Development Services 2025 Operating Budget**

**64,500**

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
DEPARTMENT - DEVELOPMENT SERVICES**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>Payroll</b>											
Salaries & Wages	894,503	1,122,400	1,375,800	253,400	22.6%	253,400					1,375,800
Benefits	287,035	295,200	445,700	150,500	51.0%	150,500					445,700
<b>Total Payroll</b>	<b>1,181,538</b>	<b>1,417,600</b>	<b>1,821,500</b>	<b>403,900</b>	<b>28.5%</b>	<b>403,900</b>					<b>1,821,500</b>
<b>Materials, Supplies and Services</b>											
Materials and Supplies	9,835	25,800	22,000	(3,800)	(14.7%)	(3,800)					22,000
Professional Fees	308,245	234,700	213,100	(21,600)	(9.2%)	(41,600)				20,000	213,100
Repairs and Maintenance	26,392	43,700	43,700								43,700
Information Technology	65,628	78,900	81,900	3,000	3.8%	3,000					81,900
Vehicles	1,880	15,300	16,100	800	5.2%	800					16,100
Utilities	37,858	63,700	63,700								63,700
<b>Total Materials, Supplies and Services</b>	<b>449,838</b>	<b>462,100</b>	<b>440,500</b>	<b>(21,600)</b>	<b>(4.7%)</b>	<b>(41,600)</b>				20,000	<b>440,500</b>
<b>Contracted Services</b>											
Contracted Services	9,235	40,000	15,000	(25,000)	(62.5%)	(25,000)					15,000
Contract Animal shared costs	143,561	287,100	298,700	11,600	4.0%	11,600					298,700
Caretaking	17,659	27,000	31,000	4,000	14.8%	4,000					31,000
<b>Total Contracted Services</b>	<b>170,455</b>	<b>354,100</b>	<b>344,700</b>	<b>(9,400)</b>	<b>(2.7%)</b>	<b>(9,400)</b>					<b>344,700</b>
<b>Interest, Rent and Financial Expenses</b>											
Insurance	16,991	19,700	19,800	100	0.5%	100					19,800
<b>Total Interest, Rent and Financial Expenses</b>	<b>16,991</b>	<b>19,700</b>	<b>19,800</b>	<b>100</b>	<b>0.5%</b>	<b>100</b>					<b>19,800</b>
<b>Other Expenses</b>											
Expenses General	6,087	9,900	8,000	(1,900)	(19.2%)	(1,900)					8,000
<b>Total Other Expenses</b>	<b>6,087</b>	<b>9,900</b>	<b>8,000</b>	<b>(1,900)</b>	<b>(19.2%)</b>	<b>(1,900)</b>					<b>8,000</b>
<b>Transfers to Reserve</b>											
Trf to ENV Reserve		50,000	50,000		0.0%						50,000
<b>Total Transfers to Reserve</b>		<b>50,000</b>	<b>50,000</b>		<b>0.0%</b>						<b>50,000</b>
<b>Total Expenditures (less Payroll)</b>	<b>643,371</b>	<b>895,800</b>	<b>863,000</b>	<b>(32,800)</b>	<b>(3.7%)</b>	<b>(52,800)</b>				<b>20,000</b>	<b>863,000</b>
<b>Total Expenditures</b>	<b>1,824,909</b>	<b>2,313,400</b>	<b>2,684,500</b>	<b>371,100</b>	<b>16.0%</b>	<b>351,100</b>				<b>20,000</b>	<b>2,684,500</b>

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
DEPARTMENT - DEVELOPMENT SERVICES**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
Revenues											
Services For Others		(1,000)	(1,000)		0.0%						(1,000)
Cost Recovery Capital Projects	(328)				0.0%						
<b>Total Revenues</b>	<b>(328)</b>	<b>(1,000)</b>	<b>(1,000)</b>		<b>0.0%</b>						<b>(1,000)</b>
Grants / Government Transfers											
Canada Grants		(4,300)	(4,300)		0.0%						(4,300)
Ontario Grants	(900)	(1,800)	(1,800)		0.0%						(1,800)
Municipal and Other Grants	(1,800)				0.0%						
<b>Total Grants / Government Transfers</b>	<b>(2,700)</b>	<b>(6,100)</b>	<b>(6,100)</b>		<b>0.0%</b>						<b>(6,100)</b>
User charges, licenses and fines											
User Charges	(108,557)	(134,500)	(114,500)	20,000	(14.9%)	20,000					(114,500)
Licenses & permits	(922,054)	(635,800)	(836,800)	(201,000)	31.6%	(200,100)				(900)	(836,800)
Fines & penalties	(71,360)	(50,000)	(50,000)		0.0%						(50,000)
Rent	(11,000)	(12,000)	(12,000)		0.0%						(12,000)
<b>Total User charges, licenses and fines</b>	<b>(1,112,971)</b>	<b>(832,300)</b>	<b>(1,013,300)</b>	<b>(181,000)</b>	<b>21.7%</b>	<b>(180,100)</b>				<b>(900)</b>	<b>(1,013,300)</b>
Transfers from Reserve											
Trf fr MP Res			(20,000)	(20,000)						(20,000)	(20,000)
Trf fr BLDG R/F	36,124	(222,000)	(327,600)	(105,600)	47.6%	(105,600)					(327,600)
<b>Total Transfers from Reserve</b>	<b>36,124</b>	<b>(222,000)</b>	<b>(347,600)</b>	<b>(125,600)</b>	<b>56.6%</b>	<b>(105,600)</b>				<b>(20,000)</b>	<b>(347,600)</b>
<b>Total Revenues</b>	<b>(1,079,875)</b>	<b>(1,061,400)</b>	<b>(1,368,000)</b>	<b>(306,600)</b>	<b>28.9%</b>	<b>(285,700)</b>				<b>(20,900)</b>	<b>(1,368,000)</b>
<b>Grand Total</b>	<b>745,034</b>	<b>1,252,000</b>	<b>1,316,500</b>	<b>64,500</b>	<b>5.15%</b>	<b>65,400</b>				<b>(900)</b>	<b>1,316,500</b>

**TOWNSHIP OF SCUGOG**  
**2025 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - DEVELOPMENT SERVICES**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>Development Services</b>											
<b>Development Services</b>											
<b>Payroll</b>	<b>350,572</b>	<b>347,400</b>	<b>266,700</b>	<b>(80,700)</b>	<b>(23.2%)</b>	<b>19,100</b>		<b>(99,800)</b>			<b>266,700</b>
Materials, Supplies and Services	11,787	22,800	37,800	15,000	65.8%	(5,000)				20,000	37,800
Interest, Rent and Financial Expenses	4,095	4,300	4,300								4,300
Other Expenses	1,258	5,000	3,100	(1,900)	(38.0%)	(1,900)					3,100
<b>Total Expenditures (less Payroll)</b>	<b>17,140</b>	<b>32,100</b>	<b>45,200</b>	<b>13,100</b>	<b>40.8%</b>	<b>(6,900)</b>				<b>20,000</b>	<b>45,200</b>
<b>Total Expenditures</b>	<b>367,712</b>	<b>379,500</b>	<b>311,900</b>	<b>(67,600)</b>	<b>(17.8%)</b>	<b>12,200</b>		<b>(99,800)</b>		<b>20,000</b>	<b>311,900</b>
Revenues	(328)										
Grants / Government Transfers	(1,800)										
User charges, licenses and fines	(11,000)	(12,000)	(12,000)								(12,000)
Transfers from Reserve			(20,000)	(20,000)						(20,000)	(20,000)
<b>Total Revenues</b>	<b>(13,128)</b>	<b>(12,000)</b>	<b>(32,000)</b>	<b>(20,000)</b>	<b>166.7%</b>					<b>(20,000)</b>	<b>(32,000)</b>
<b>Total DEVELOPMENT SERVICES</b>	<b>354,584</b>	<b>367,500</b>	<b>279,900</b>	<b>(87,600)</b>	<b>(23.8%)</b>	<b>12,200</b>		<b>(99,800)</b>			<b>279,900</b>
<b>PLANNING</b>											
<b>Payroll</b>	<b>300,793</b>	<b>353,500</b>	<b>714,000</b>	<b>360,500</b>	<b>102.0%</b>	<b>260,700</b>		<b>99,800</b>			<b>714,000</b>
Materials, Supplies and Services	305,816	227,500	179,400	(48,100)	(21.1%)	(48,100)					179,400
Other Expenses	244	500	500								500
Transfers to Reserve		50,000	50,000								50,000
<b>Total Expenditures (less Payroll)</b>	<b>306,060</b>	<b>278,000</b>	<b>229,900</b>	<b>(48,100)</b>	<b>(17.3%)</b>	<b>(48,100)</b>					<b>229,900</b>
<b>Total Expenditures</b>	<b>606,853</b>	<b>631,500</b>	<b>943,900</b>	<b>312,400</b>	<b>49.5%</b>	<b>212,600</b>		<b>99,800</b>			<b>943,900</b>
Grants / Government Transfers		(4,300)	(4,300)								(4,300)
User charges, licenses and fines	(223,349)	(243,800)	(438,900)	(195,100)	80.0%	(195,100)					(438,900)
<b>Total Revenues</b>	<b>(223,349)</b>	<b>(248,100)</b>	<b>(443,200)</b>	<b>(195,100)</b>	<b>78.6%</b>	<b>(195,100)</b>					<b>(443,200)</b>
<b>Total PLANNING</b>	<b>383,504</b>	<b>383,400</b>	<b>500,700</b>	<b>117,300</b>	<b>30.6%</b>	<b>17,500</b>		<b>99,800</b>			<b>500,700</b>
<b>ENGINEERING SERVICES</b>											
Materials, Supplies and Services	8,579	3,300	10,600	7,300	221.2%	7,300					10,600
<b>Total Expenditures (less Payroll)</b>	<b>8,579</b>	<b>3,300</b>	<b>10,600</b>	<b>7,300</b>	<b>221.2%</b>	<b>7,300</b>					<b>10,600</b>
<b>Total Expenditures</b>	<b>8,579</b>	<b>3,300</b>	<b>10,600</b>	<b>7,300</b>	<b>221.2%</b>	<b>7,300</b>					<b>10,600</b>
User charges, licenses and fines		(8,100)	(8,100)								(8,100)
<b>Total Revenues</b>		<b>(8,100)</b>	<b>(8,100)</b>								<b>(8,100)</b>
<b>Total ENGINEERING SERVICES</b>	<b>8,579</b>	<b>(4,800)</b>	<b>2,500</b>	<b>7,300</b>	<b>(152.1%)</b>	<b>7,300</b>					<b>2,500</b>
<b>BUILDING</b>											
<b>Payroll</b>	<b>321,659</b>	<b>454,200</b>	<b>581,400</b>	<b>127,200</b>	<b>28.0%</b>	<b>127,200</b>					<b>581,400</b>
Materials, Supplies and Services	54,236	87,200	90,700	3,500	4.0%	3,500					90,700
Contracted Services	9,235	40,000	15,000	(25,000)	(62.5%)	(25,000)					15,000
Interest, Rent and Financial Expenses	5,134	5,000	5,100	100	2.0%	100					5,100
<b>Total Expenditures (less Payroll)</b>	<b>68,605</b>	<b>132,200</b>	<b>110,800</b>	<b>(21,400)</b>	<b>(16.2%)</b>	<b>(21,400)</b>					<b>110,800</b>
<b>Total Expenditures</b>	<b>390,264</b>	<b>586,400</b>	<b>692,200</b>	<b>105,800</b>	<b>18.0%</b>	<b>105,800</b>					<b>692,200</b>

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
DEPARTMENT - DEVELOPMENT SERVICES**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
Revenues		(1,000)	(1,000)								(1,000)
User charges, licenses and fines	(751,388)	(451,500)	(451,500)								(451,500)
Transfers from Reserve	36,124	(222,000)	(327,600)	(105,600)	47.6%	(105,600)					(327,600)
<b>Total Revenues</b>	<b>(715,264)</b>	<b>(674,500)</b>	<b>(780,100)</b>	<b>(105,600)</b>	<b>15.7%</b>	<b>(105,600)</b>					<b>(780,100)</b>
<b>Total BUILDING</b>	<b>(325,000)</b>	<b>(88,100)</b>	<b>(87,900)</b>	<b>200</b>	<b>(0.2%)</b>	<b>200</b>					<b>(87,900)</b>
<b>BY-LAW</b>											
<b>Payroll</b>	<b>207,076</b>	<b>262,500</b>	<b>259,400</b>	<b>(3,100)</b>	<b>(1.2%)</b>	<b>(3,100)</b>					<b>259,400</b>
Materials, Supplies and Services	8,360	31,800	32,500	700	2.2%	700					32,500
Interest, Rent and Financial Expenses	2,222	2,300	2,300								2,300
<b>Total Expenditures (less Payroll)</b>	<b>10,582</b>	<b>34,100</b>	<b>34,800</b>	<b>700</b>	<b>2.1%</b>	<b>700</b>					<b>34,800</b>
<b>Total Expenditures</b>	<b>217,658</b>	<b>296,600</b>	<b>294,200</b>	<b>(2,400)</b>	<b>(0.8%)</b>	<b>(2,400)</b>					<b>294,200</b>
User charges, licenses and fines	(108,174)	(103,200)	(84,100)	19,100	(18.5%)	20,000				(900)	(84,100)
<b>Total Revenues</b>	<b>(108,174)</b>	<b>(103,200)</b>	<b>(84,100)</b>	<b>19,100</b>	<b>(18.5%)</b>	<b>20,000</b>				<b>(900)</b>	<b>(84,100)</b>
<b>Total BY-LAW</b>	<b>109,484</b>	<b>193,400</b>	<b>210,100</b>	<b>16,700</b>	<b>8.6%</b>	<b>17,600</b>				<b>(900)</b>	<b>210,100</b>
<b>ANIMAL CONTROL</b>											
<b>Payroll</b>	<b>1,438</b>										
Contracted Services	143,561	287,100	298,700	11,600	4.0%	11,600					298,700
Interest, Rent and Financial Expenses	887	900	900								900
Other Expenses	4,585	4,400	4,400								4,400
<b>Total Expenditures (less Payroll)</b>	<b>149,033</b>	<b>292,400</b>	<b>304,000</b>	<b>11,600</b>	<b>4.0%</b>	<b>11,600</b>					<b>304,000</b>
<b>Total Expenditures</b>	<b>150,471</b>	<b>292,400</b>	<b>304,000</b>	<b>11,600</b>	<b>4.0%</b>	<b>11,600</b>					<b>304,000</b>
Grants / Government Transfers	(900)	(1,800)	(1,800)								(1,800)
User charges, licenses and fines	(19,060)	(13,700)	(18,700)	(5,000)	36.5%	(5,000)					(18,700)
<b>Total Revenues</b>	<b>(19,960)</b>	<b>(15,500)</b>	<b>(20,500)</b>	<b>(5,000)</b>	<b>32.3%</b>	<b>(5,000)</b>					<b>(20,500)</b>
<b>Total ANIMAL CONTROL</b>	<b>130,511</b>	<b>276,900</b>	<b>283,500</b>	<b>6,600</b>	<b>2.4%</b>	<b>6,600</b>					<b>283,500</b>
<b>FACILITIES ADMIN</b>											
Materials, Supplies and Services	61,060	89,500	89,500								89,500
Contracted Services	17,659	27,000	31,000	4,000	14.8%	4,000					31,000
Interest, Rent and Financial Expenses	4,653	7,200	7,200								7,200
<b>Total Expenditures (less Payroll)</b>	<b>83,372</b>	<b>123,700</b>	<b>127,700</b>	<b>4,000</b>	<b>3.2%</b>	<b>4,000</b>					<b>127,700</b>
<b>Total Expenditures</b>	<b>83,372</b>	<b>123,700</b>	<b>127,700</b>	<b>4,000</b>	<b>3.2%</b>	<b>4,000</b>					<b>127,700</b>
<b>Total Revenues</b>											
<b>Total FACILITIES ADMIN</b>	<b>83,372</b>	<b>123,700</b>	<b>127,700</b>	<b>4,000</b>	<b>3.2%</b>	<b>4,000</b>					<b>127,700</b>
<b>Total Development Services</b>	<b>745,034</b>	<b>1,252,000</b>	<b>1,316,500</b>	<b>64,500</b>	<b>5.2%</b>	<b>65,400</b>				<b>(900)</b>	<b>1,316,500</b>

# Library Services



**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
LIBRARY**

	2024 Estimated Actuals	2024 Budget	2025 Budget	Increase / (Decrease)
<b>Transfer to Library</b>	790,200	790,200	832,100	41,900

**Transfer increase allocated as follows:**

**Staffing Costs**

Salary / wage rate increase / statutory payroll costs	19,800	
Makerspace Associate Position (50% offset from Library Reserve in 2024 to phase in)	<u>20,000</u>	39,800

**Other Expenditures / Revenues**

Increase in supply costs	3,800	
Information technology (increased communications & software costs - Rogers handoff)	3,000	
Increase in building maintenance costs	7,000	
Decrease in utilities	(1,100)	
Increase in investment interest & snowflake sale revenue	<u>(10,600)</u>	2,100

**Net Increase in Library 2025 Operating Budget**

**41,900**

**TOWNSHIP OF SCUGOG  
2025 OPERATING BUDGET SUMMARY  
DEPARTMENT - LIBRARY SERVICES**

	2024 Estimated Actuals	Approved 2024 Budget	2025 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2025 Budget Request
<b>Library Services</b>											
<b>LIBRARY</b>											
Transfers to Other entities	790,200	790,200	832,100	41,900	5.3%	41,900					832,100
<b>Total Expenditures (less Payroll)</b>	<b>790,200</b>	<b>790,200</b>	<b>832,100</b>	<b>41,900</b>	<b>5.3%</b>	<b>41,900</b>					<b>832,100</b>
<b>Total Expenditures</b>	<b>790,200</b>	<b>790,200</b>	<b>832,100</b>	<b>41,900</b>	<b>5.3%</b>	<b>41,900</b>					<b>832,100</b>
<b>Total Revenues</b>											
<b>Total LIBRARY</b>	<b>790,200</b>	<b>790,200</b>	<b>832,100</b>	<b>41,900</b>	<b>5.3%</b>	<b>41,900</b>					<b>832,100</b>
<b>Total Library Services</b>	<b>790,200</b>	<b>790,200</b>	<b>832,100</b>	<b>41,900</b>	<b>5.3%</b>	<b>41,900</b>					<b>832,100</b>