



# 2023 Operating Budget



**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
ALL DEPARTMENTS**

	<b>2022 Estimated Actuals</b>	<b>2022 Budget</b>	<b>2023 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	21,991,926	21,916,700	23,912,500	1,995,800
<b>Revenues / Recoveries</b>	(6,229,523)	(6,047,300)	(6,321,000)	(273,700)
<b>PIL's &amp; Supplementary</b>	(585,852)	(265,000)	(325,000)	(60,000)
<b>Tax Revenue</b>	(15,604,414)	(15,604,400)	(15,996,100)	(391,700)
<b>Net Operating Budget</b>	<b>(427,863)</b>	-	<b>1,270,400</b>	<b>1,270,400</b>

**Budget Summary**

**Tax and Related Revenues**

Increase in estimated Supplementary Taxes	(60,000)	
Increase in the estimated assessment growth	(391,700)	
	<u>                    </u>	(451,700)

**Staffing Costs**

Full time salary / wage rate increase	178,200	
Progression	32,500	
Annualized 2022 positions	150,200	
New positions for 2023	62,800	
Removal of positions	(89,400)	
Statutory payroll costs / benefit premiums	104,500	
Part time wage rate increase	156,200	
New students	40,500	
	<u>                    </u>	635,500

**Transfers to Reserves**

3% Roads Levy Reserve	476,000	
0.5% levy directed to Building and Facilities Reserve	79,300	
0.5% levy directed to Vehicle & Equipment Reserve	79,300	
	<u>                    </u>	634,600

**Other Department Expenses and Revenues**

Mayor and Council	200	
CAO and HR	10,400	
Corporate Services	185,600	
Finance	(175,800)	
Fire and Emergency Services	51,500	
Public Works and Infrastructure Services	358,800	
Community Services - Parks	13,400	
Community Services - Rec, Culture and Communications	31,100	
Development Services	(31,600)	
Library	8,400	
	<u>                    </u>	452,000

<b>Net Increase in 2023 Operating Budget</b>	<b><u>1,270,400</u></b>
--	-------------------------

**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
BY DEPARTMENT**

	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
<b>Mayor &amp; Council</b>	<b>336,600</b>	<b>347,600</b>	<b>11,000</b>	<b>3.27%</b>	<b>9,000</b>	<b>2,000</b>				<b>347,600</b>
<b>Office of the CAO</b>	<b>714,700</b>	<b>790,900</b>	<b>76,200</b>	<b>10.66%</b>	<b>61,100</b>	<b>9,400</b>	<b>5,700</b>			<b>790,900</b>
<b>Corporate Services</b>	<b>1,005,400</b>	<b>1,246,800</b>	<b>241,400</b>	<b>24.01%</b>	<b>133,800</b>	<b>119,500</b>	<b>(30,700)</b>		<b>18,800</b>	<b>1,246,800</b>
<b>Finance</b>	<b>366,100</b>	<b>216,700</b>	<b>(149,400)</b>	<b>(40.81%)</b>	<b>(144,300)</b>	<b>1,200</b>	<b>(4,800)</b>	<b>(1,500)</b>		<b>216,700</b>
<b>Fire &amp; Emergency Services</b>	<b>1,874,500</b>	<b>2,029,300</b>	<b>154,800</b>	<b>8.26%</b>	<b>78,300</b>	<b>67,200</b>	<b>200</b>		<b>9,100</b>	<b>2,029,300</b>
<b>Community Services - Public Works</b>	<b>7,786,400</b>	<b>8,913,200</b>	<b>1,126,800</b>	<b>14.47%</b>	<b>473,900</b>		<b>900</b>		<b>652,000</b>	<b>8,913,200</b>
<b>Community Services - Parks</b>	<b>688,400</b>	<b>743,000</b>	<b>54,600</b>	<b>7.93%</b>	<b>59,300</b>	<b>(4,700)</b>				<b>743,000</b>
<b>Community Services - Rec, Culture &amp; Comm</b>	<b>1,385,400</b>	<b>1,525,600</b>	<b>140,200</b>	<b>10.12%</b>	<b>125,010</b>	<b>8,890</b>	<b>6,300</b>			<b>1,525,600</b>
<b>Development Services</b>	<b>1,002,100</b>	<b>1,039,900</b>	<b>37,800</b>	<b>3.77%</b>	<b>950</b>	<b>(67,150)</b>	<b>22,400</b>	<b>45,000</b>	<b>36,600</b>	<b>1,039,900</b>
<b>Library</b>	<b>709,800</b>	<b>738,500</b>	<b>28,700</b>	<b>4.04%</b>	<b>28,700</b>					<b>738,500</b>
<b>Total Organization</b>	<b>15,869,400</b>	<b>17,591,500</b>	<b>1,722,100</b>	<b>10.85%</b>	<b>825,760</b>	<b>136,340</b>		<b>43,500</b>	<b>716,500</b>	<b>17,591,500</b>

<b>PIL's and Supplementary</b>	<b>(325,000)</b>
<b>Total to be raised from Taxes</b>	<b>17,266,500</b>

**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
BY CATEGORY**

2 Finance Review	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
<b>Payroll</b>	<b>10,074,900</b>	<b>10,690,100</b>	<b>615,200</b>	<b>6.11%</b>	<b>549,950</b>	<b>2,450</b>		<b>62,800</b>		<b>10,690,100</b>
Administrative Expenditures	954,500	961,300	6,800	0.71%	35,500	(89,600)	43,800	2,200	14,900	961,300
Professional Services	334,300	325,900	(8,400)	(2.51%)	500	400	(14,300)	5,000		325,900
Building Maintenance	326,200	363,900	37,700	11.56%	6,500	6,500	6,200		18,500	363,900
Materials	21,500	23,800	2,300	10.70%	8,500	(6,200)				23,800
Contracted Services	178,800	215,300	36,500	20.41%	36,000	500				215,300
Vehicles & Equipment	1,118,200	1,352,200	234,000	20.93%	179,040	19,160	21,500		14,300	1,352,200
Information Technology	454,800	600,900	146,100	32.12%	30,500	90,500	(33,100)		58,200	600,900
Repairs & Maintenance	1,961,700	2,170,500	208,800	10.64%	206,000	(4,500)	(6,100)		13,400	2,170,500
Insurance	341,400	370,200	28,800	8.44%	24,900		3,900			370,200
Utilities	702,000	728,900	26,900	3.83%	24,300		2,600			728,900
Committees	17,400	17,400								17,400
Rent / Debentures	198,200	198,200								198,200
Grants	832,400	826,100	(6,300)	(0.76%)	31,200		(37,500)			826,100
Other Expenditures	116,000	109,800	(6,200)	(5.34%)	200	100	(6,500)			109,800
Transfers to / from Reserves	4,298,400	4,958,000	659,600	15.35%	25,000				634,600	4,958,000
<b>Total Expenditures (Less Payroll)</b>	<b>11,855,800</b>	<b>13,222,400</b>	<b>1,366,600</b>	<b>11.53%</b>	<b>608,140</b>	<b>16,860</b>	<b>(19,500)</b>	<b>7,200</b>	<b>753,900</b>	<b>13,222,400</b>
<b>Total Expenditures</b>	<b>21,930,700</b>	<b>23,912,500</b>	<b>1,981,800</b>	<b>9.04%</b>	<b>1,158,090</b>	<b>19,310</b>	<b>(19,500)</b>	<b>70,000</b>	<b>753,900</b>	<b>23,912,500</b>
Revenues	(3,463,000)	(3,872,100)	(409,100)	11.81%	(335,200)	(1,800)	(42,000)	(26,500)	(3,600)	(3,872,100)
Grants	(1,486,000)	(1,485,500)	500	(0.03%)	(3,330)	3,830				(1,485,500)
User Fees	(710,800)	(710,300)	500	(0.07%)	500					(710,300)
Transfers from Reserve	(401,500)	(253,100)	148,400	(36.96%)	5,700	115,000	61,500		(33,800)	(253,100)
<b>Total Revenues</b>	<b>(6,061,300)</b>	<b>(6,321,000)</b>	<b>(259,700)</b>	<b>4.28%</b>	<b>(332,330)</b>	<b>117,030</b>	<b>19,500</b>	<b>(26,500)</b>	<b>(37,400)</b>	<b>(6,321,000)</b>
<b>Grand Total</b>	<b>15,869,400</b>	<b>17,591,500</b>	<b>1,722,100</b>	<b>10.85%</b>	<b>825,760</b>	<b>136,340</b>		<b>43,500</b>	<b>716,500</b>	<b>17,591,500</b>

<b>PIL's and Supplementary</b>	<b>(325,000)</b>
<b>Total to be raised from Taxes</b>	<b>17,266,500</b>

**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
MAYOR & COUNCIL**

	<b>2022 Estimated Actuals</b>	<b>2022 Budget</b>	<b>2023 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	337,896	336,600	347,600	11,000
<b>Revenues / Recoveries</b>	(13,249)	-	-	-
<b>Net Operating Budget</b>	<b>324,647</b>	<b>336,600</b>	<b>347,600</b>	<b>11,000</b>

**Budget Summary**

**Staffing Costs**

Full time salary / wage rate increase	6,000	
Statutory payroll costs / benefit premiums	4,800	
	<u>          </u>	10,800

**Other Expenditures / Revenues**

Service level change for miscellaneous computer supplies	2,000	
Increase in internal allocation for insurance	200	
Decrease in travel & mileage based on prior year actuals	(2,000)	
	<u>          </u>	200

<b>Net Increase in Mayor &amp; Council 2023 Operating Budget</b>	<b><u>11,000</u></b>
--	----------------------

**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
DEPARTMENT - MAYOR AND COUNCIL**

2 Finance Review	2022 Estimated Actuals	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
<b>Payroll</b>	<b>299,654</b>	<b>304,000</b>	<b>314,800</b>	<b>10,800</b>	<b>3.55%</b>	<b>10,800</b>					<b>314,800</b>
Administrative Expenditures	17,423	24,600	22,600	(2,000)	(8.13%)	(2,000)					22,600
Professional Services	1,679	3,000	3,000								3,000
Information Technology	18,240	18,000	6,000	(12,000)	(66.67%)		2,000	(14,000)			6,000
Insurance	900	1,000	1,200	200	20.00%	200					1,200
<b>Total Expenditures (Less Payroll)</b>	<b>38,242</b>	<b>46,600</b>	<b>32,800</b>	<b>(13,800)</b>	<b>(29.61%)</b>	<b>(1,800)</b>	<b>2,000</b>	<b>(14,000)</b>			<b>32,800</b>
<b>Total Expenditures</b>	<b>337,896</b>	<b>350,600</b>	<b>347,600</b>	<b>(3,000)</b>	<b>(0.86%)</b>	<b>9,000</b>	<b>2,000</b>	<b>(14,000)</b>			<b>347,600</b>
Revenues											
Transfers from Reserve	(13,249)	(14,000)		14,000				14,000			
<b>Total Revenues</b>	<b>(13,249)</b>	<b>(14,000)</b>		<b>14,000</b>				<b>14,000</b>			
<b>Grand Total</b>	<b>324,647</b>	<b>336,600</b>	<b>347,600</b>	<b>11,000</b>	<b>3.27%</b>	<b>9,000</b>	<b>2,000</b>				<b>347,600</b>

**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
OFFICE OF THE CAO & HUMAN RESOURCES**

	<b>2022 Estimated Actuals</b>	<b>2022 Budget</b>	<b>2023 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	769,566	718,900	790,900	72,000
<b>Revenues / Recoveries</b>	(95,301)	(4,200)		4,200
<b>Net Operating Budget</b>	<b>674,265</b>	<b>714,700</b>	<b>790,900</b>	<b>76,200</b>

**Budget Summary**

**Staffing Costs**

Full time salary / wage rate increase	7,600	
Progressions	5,500	
Annualization of part time Administrative Assistants (HR & CAOs Office)	57,700	
Removal of full time position for half year	(26,600)	
Statutory payroll costs / benefit premiums	15,900	
	60,100	60,100

**Budget Neutral Expenditures / Revenues**

Marketing and flags transfer from Development Services	1,500	
Transfer of Summer Student to Recreation, Culture & Communications	4,200	
	5,700	5,700

**Other Expenditures / Revenues**

Increase in advertising to reflect prior year actuals	500	
Increase in conferences & seminars	2,000	
Increase in training	450	
Increase in memberships	550	
Increase in health & safety for certifications	900	
Increase in volunteer Christmas dinner	5,000	
Increase in employee events to reflect prior year actuals	1,000	
	10,400	10,400

<b>Net Increase in Office of the CAO &amp; HR 2023 Operating Budget</b>	<b>76,200</b>	<b>76,200</b>
---	---------------	---------------

**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
DEPARTMENT - OFFICE OF THE CAO AND HUMAN RESOURCES**

2 Finance Review	2022 Estimated Actuals	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
<b>Payroll</b>	<b>475,377</b>	<b>492,300</b>	<b>552,400</b>	<b>60,100</b>	<b>12.21%</b>	<b>60,100</b>					<b>552,400</b>
Administrative Expenditures	42,649	53,900	63,800	9,900	18.37%	500	9,400				63,800
Professional Services	55,845	68,000	68,500	500	0.74%	500					68,500
Grants	4,000	4,000	4,000								4,000
Other Expenditures	90,994		1,500	1,500				1,500			1,500
Transfers to / from Reserves	100,700	100,700	100,700								100,700
<b>Total Expenditures (Less Payroll)</b>	<b>294,188</b>	<b>226,600</b>	<b>238,500</b>	<b>11,900</b>	<b>5.25%</b>	<b>1,000</b>	<b>9,400</b>	<b>1,500</b>			<b>238,500</b>
<b>Total Expenditures</b>	<b>769,565</b>	<b>718,900</b>	<b>790,900</b>	<b>72,000</b>	<b>10.02%</b>	<b>61,100</b>	<b>9,400</b>	<b>1,500</b>			<b>790,900</b>
Revenues	(91,889)										
Grants		(4,200)		4,200				4,200			
<b>Total Revenues</b>	<b>(91,889)</b>	<b>(4,200)</b>		<b>4,200</b>				<b>4,200</b>			
<b>Grand Total</b>	<b>677,676</b>	<b>714,700</b>	<b>790,900</b>	<b>76,200</b>	<b>10.66%</b>	<b>61,100</b>	<b>9,400</b>	<b>5,700</b>			<b>790,900</b>



**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
CORPORATE SERVICES**

	<b>2022 Estimated Actuals</b>	<b>2022 Budget</b>	<b>2023 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	1,820,384	1,728,500	1,790,600	62,100
<b>Revenues / Recoveries</b>	(812,604)	(723,100)	(543,800)	179,300
<b>Net Operating Budget</b>	<b>1,007,780</b>	<b>1,005,400</b>	<b>1,246,800</b>	<b>241,400</b>

**Budget Summary**

**Staffing Costs**

Full time salary / wage rate increase	13,300	
Progressions	9,700	
Annualized 2023 Business Solution Analyst position	34,900	
New Summer Student	11,500	
Statutory payroll costs / benefit premiums	17,100	
	86,500	86,500

**Budget Neutral Expenditures / Revenues**

Transfer of building security from Fire & Emergency Services	300	
Transfer of software license expenses to Development Services	(31,000)	
	(30,700)	(30,700)

**Information Technology**

Increase in IT conferences and seminars	6,500	
Increase in building security	2,300	
Decrease in software licenses	37,900	
Increase in software subscriptions	38,100	
Increase in telecommunications	39,900	
Increase in travel and mileage	1,000	
Increase in internet	21,400	
Miscellaneous expenditures	1,500	
	148,600	148,600

**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
CORPORATE SERVICES**

**Other Expenditures / Revenues**

Increase in Postage & Shipping to reflect prior year actuals	2,000	
Increase in conferences and seminars expense for Deputy Clerk	1,700	
Increase in training	2,500	
Increase in marriage licences	1,700	
Increase in travel and mileage to attend events in person	1,800	
Decrease in repairs and maintenance to reflect prior year actuals	(4,500)	
Increase in internal cost allocation for insurance	1,300	
Decrease in election expenses	(112,500)	
Decrease of election reserve contribution	125,000	
Increase in Council meeting supplies	3,000	
Decrease in equipment rental	(1,800)	
Increase to Canada Summer Jobs Grant	(400)	
Removal of transfer from systems & security reserve for eScribe	16,500	
Decrease to OMPF grant	3,900	
Miscellaneous expenditures and revenues	<u>(3,200)</u>	
		37,000
<b>Net Increase in Corporate Services 2023 Operating Budget</b>		<b><u>241,400</u></b>

**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
DEPARTMENT - CORPORATE SERVICES**

2 Finance Review	2022 Estimated Actuals	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
<b>Payroll</b>	<b>804,347</b>	<b>733,100</b>	<b>819,600</b>	<b>86,500</b>	<b>11.80%</b>	<b>86,500</b>					<b>819,600</b>
Administrative Expenditures	251,429	178,900	83,000	(95,900)	(53.61%)	2,600	(100,000)	(3,000)		4,500	83,000
Professional Services	53,937	66,000	56,500	(9,500)	(14.39%)			(9,500)			56,500
Building Maintenance	2,164	1,600	4,200	2,600	162.50%	600	1,700	300			4,200
Vehicles & Equipment	21,477	17,000	75,400	58,400	343.53%	3,800	18,800	21,500		14,300	75,400
Information Technology	276,097	283,200	333,900	50,700	17.90%	12,200	88,500	(50,000)			333,900
Repairs & Maintenance	305	5,300	800	(4,500)	(84.91%)		(4,500)				800
Insurance	91,324	105,200	106,500	1,300	1.24%	1,300					106,500
Utilities											
Committees	1,404	17,400	17,400								17,400
Rent / Debentures	56,120	56,300	56,300								56,300
Grants	94,500	95,500	58,000	(37,500)	(39.27%)			(37,500)			58,000
Transfers to / from Reserves	167,280	169,000	179,000	10,000	5.92%	10,000					179,000
<b>Total Expenditures (Less Payroll)</b>	<b>1,016,037</b>	<b>995,400</b>	<b>971,000</b>	<b>(24,400)</b>	<b>(2.45%)</b>	<b>30,500</b>	<b>4,500</b>	<b>(78,200)</b>		<b>18,800</b>	<b>971,000</b>
<b>Total Expenditures</b>	<b>1,820,384</b>	<b>1,728,500</b>	<b>1,790,600</b>	<b>62,100</b>	<b>3.59%</b>	<b>117,000</b>	<b>4,500</b>	<b>(78,200)</b>	<b>-</b>	<b>18,800</b>	<b>1,790,600</b>
Revenues	(130,525)	(23,000)	(26,200)	(3,200)	0	(3,200)					(26,200)
Grants	(633,158)	(468,600)	(465,100)	3,500	(0)	3,500					(465,100)
Transfers from Reserve	(160,200)	(231,500)	(52,500)	179,000	(1)	16,500	115,000	47,500			(52,500)
<b>Total Revenues</b>	<b>(923,883)</b>	<b>(723,100)</b>	<b>(543,800)</b>	<b>179,300</b>	<b>(0)</b>	<b>16,800</b>	<b>115,000</b>	<b>47,500</b>			<b>(543,800)</b>
<b>Grand Total</b>	<b>896,501</b>	<b>1,005,400</b>	<b>1,246,800</b>	<b>241,400</b>	<b>24.01%</b>	<b>133,800</b>	<b>119,500</b>	<b>(30,700)</b>		<b>18,800</b>	<b>1,246,800</b>



**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
DEPARTMENT - CORPORATE SERVICES**

2 Finance Review	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
<b>Total Revenues</b>										
<b>Total</b>	<b>25,400</b>	<b>25,400</b>								<b>25,400</b>
<b>Total Corporate Services</b>	<b>1,005,400</b>	<b>1,246,800</b>	<b>241,400</b>	<b>24.01%</b>	<b>133,800</b>	<b>119,500</b>	<b>(30,700)</b>		<b>18,800</b>	<b>1,246,800</b>

**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
FINANCE**

	<b>2022 Estimated Actuals</b>	<b>2022 Budget</b>	<b>2023 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	2,085,152	2,164,100	2,218,600	54,500
<b>Revenues / Recoveries</b>	(2,143,013)	(1,798,000)	(2,001,900)	(203,900)
<b>Net Operating Budget</b>	<b>(57,861)</b>	<b>366,100</b>	<b>216,700</b>	<b>(149,400)</b>

**Budget Summary**

**Staffing Costs**

Full time salary / wage rate increase	24,100	
Progression	5,500	
Statutory payroll costs / benefit premiums	1,600	
	31,200	31,200

**Budget Neutral Expenditures / Revenues**

Transfer of energy consultant costs to Recreation, Culture & Communications	(4,800)	(4,800)
---	---------	---------

**Other Expenditures / Revenues**

Increase in audit fees	500	
Increase in bank and service charges based on prior year actuals	500	
Increase in postage and shipping based on prior year actuals	2,000	
Increase in supplies for tax documents based on prior year actuals	5,100	
Increase in training for new staff	2,500	
Increase in ownership change revenue due to growth	(1,500)	
Increase in tax arrears notice revenue based on prior year actuals	(13,100)	
Increase in interest and penalties revenue	(30,000)	
Increase in investment interest due to rate adjustments	(140,000)	
Miscellaneous expenditures and revenues	(1,800)	
	(175,800)	(175,800)

**Net Decrease in Finance 2023 Operating Budget** **(149,400)**

**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
DEPARTMENT - FINANCE**

2 Finance Review	2022 Estimated Actuals	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
<b>Payroll</b>	<b>880,567</b>	<b>945,600</b>	<b>976,800</b>	<b>31,200</b>	<b>3.30%</b>	<b>31,200</b>					<b>976,800</b>
Administrative Expenditures	95,211	185,900	198,500	12,600	6.78%	7,600	2,500			2,500	198,500
Professional Services	82,684	72,600	68,300	(4,300)	(5.92%)		500	(4,800)			68,300
Transfers to / from Reserves	1,026,689	960,000	975,000	15,000	1.56%	15,000					975,000
<b>Total Expenditures (Less Payroll)</b>	<b>1,204,584</b>	<b>1,218,500</b>	<b>1,241,800</b>	<b>23,300</b>	<b>1.91%</b>	<b>22,600</b>	<b>3,000</b>	<b>(4,800)</b>		<b>2,500</b>	<b>1,241,800</b>
<b>Total Expenditures</b>	<b>2,085,151</b>	<b>2,164,100</b>	<b>2,218,600</b>	<b>54,500</b>	<b>2.52%</b>	<b>53,800</b>	<b>3,000</b>	<b>(4,800)</b>		<b>2,500</b>	<b>2,218,600</b>
Revenues	(2,143,012)	(1,798,000)	(1,999,400)	(201,400)	11.20%	(198,100)	(1,800)		(1,500)		(1,999,400)
Transfers from Reserve			(2,500)	(2,500)						(2,500)	(2,500)
<b>Total Revenues</b>	<b>(2,143,012)</b>	<b>(1,798,000)</b>	<b>(2,001,900)</b>	<b>(203,900)</b>	<b>11.34%</b>	<b>(198,100)</b>	<b>(1,800)</b>		<b>(1,500)</b>	<b>(2,500)</b>	<b>(2,001,900)</b>
<b>Grand Total</b>	<b>(57,861)</b>	<b>366,100</b>	<b>216,700</b>	<b>(149,400)</b>	<b>(40.81%)</b>	<b>(144,300)</b>	<b>1,200</b>	<b>(4,800)</b>	<b>(1,500)</b>		<b>216,700</b>

**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
FIRE & EMERGENCY SERVICES**

	<b>2022 Estimated Actuals</b>	<b>2022 Budget</b>	<b>2023 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	2,019,024	2,009,800	2,172,800	163,000
<b>Revenues / Recoveries</b>	(151,301)	(135,300)	(143,500)	(8,200)
<b>Net Operating Budget</b>	<b>1,867,723</b>	<b>1,874,500</b>	<b>2,029,300</b>	<b>154,800</b>

**Budget Summary**

**Staffing Costs**

Full time salary / wage rate increase	11,800	
Statutory payroll costs / benefit premiums	6,400	
Part time salary / wage rate increase	14,400	
Increase in statutory training requirements	59,400	
Increase in fire response based on 5 year average	11,100	
	103,100	103,100

**Budget Neutral Expenditures / Revenues**

Transfer of building security to Corporate Services - IT	(300)	
Transfer of electrical inspections from Development Services	500	
	200	200

**Other Expenditures / Revenues**

Increase in service charges - burn permit processing	3,000	
Increase in clothing	2,000	
Increase in training	2,000	
Increase in heating costs due to rate increases	5,000	
Increase in vehicle gas and oil	19,200	
Increase in various repairs and maintenance	12,400	
Increase in internal allocation for insurance	9,200	
Increase in personal protective equipment	5,000	
Increase in fine revenue	(5,500)	
Miscellaneous expenditures and revenues	(800)	
	51,500	51,500

<b>Net Increase in Fire &amp; Emergency 2023 Operating Budget</b>	<b>154,800</b>	<b>154,800</b>
---	----------------	----------------



**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
DEPARTMENT - FIRE AND EMERGENCY SERVICES**

2 Finance Review	2022 Estimated Actuals	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
<b>Payroll</b>	<b>1,506,567</b>	<b>1,563,400</b>	<b>1,666,500</b>	<b>103,100</b>	<b>6.59%</b>	<b>37,900</b>	<b>65,200</b>				<b>1,666,500</b>
Administrative Expenditures	100,709	102,600	111,400	8,800	8.58%	3,300	2,000			3,500	111,400
Professional Services	509	1,500	1,500								1,500
Building Maintenance	21,373	19,600	20,600	1,000	5.10%	800		200			20,600
Contracted Services	2,942	1,900	2,500	600	31.58%	600					2,500
Vehicles & Equipment	174,524	125,800	158,000	32,200	25.60%	32,200					158,000
Information Technology	63,677	67,100	66,600	(500)	(0.75%)	(2,500)				2,000	66,600
Repairs & Maintenance	64,654	80,000	83,600	3,600	4.50%					3,600	83,600
Insurance	25,412	22,800	32,000	9,200	40.35%	9,200					32,000
Utilities	28,657	25,100	30,100	5,000	19.92%	5,000					30,100
Transfers to / from Reserves	30,000										
<b>Total Expenditures (Less Payroll)</b>	<b>512,457</b>	<b>446,400</b>	<b>506,300</b>	<b>59,900</b>	<b>13.42%</b>	<b>48,600</b>	<b>2,000</b>	<b>200</b>		<b>9,100</b>	<b>506,300</b>
<b>Total Expenditures</b>	<b>2,019,024</b>	<b>2,009,800</b>	<b>2,172,800</b>	<b>163,000</b>	<b>8.11%</b>	<b>86,500</b>	<b>67,200</b>	<b>200</b>		<b>9,100</b>	<b>2,172,800</b>
Revenues	(138,495)	(120,100)	(128,300)	(8,200)	6.83%	(8,200)					(128,300)
Grants	(12,806)	(15,200)	(15,200)								(15,200)
<b>Total Revenues</b>	<b>(151,301)</b>	<b>(135,300)</b>	<b>(143,500)</b>	<b>(8,200)</b>	<b>6.06%</b>	<b>(8,200)</b>					<b>(143,500)</b>
<b>Grand Total</b>	<b>1,867,723</b>	<b>1,874,500</b>	<b>2,029,300</b>	<b>154,800</b>	<b>8.26%</b>	<b>78,300</b>	<b>67,200</b>	<b>200</b>		<b>9,100</b>	<b>2,029,300</b>

**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
DEPARTMENT - FIRE AND EMERGENCY SERVICES**

2 Finance Review	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
<b>Fire &amp; Emergency Services</b>										
<b>FIRE DEPARTMENT</b>										
Payroll	917,800	936,000	18,200	1.98%	18,200					936,000
Administrative Expenditures	102,600	111,400	8,800	8.58%	3,300	2,000			3,500	111,400
Professional Services	1,500	1,500								1,500
Building Maintenance	19,600	20,600	1,000	5.10%	800		200			20,600
Contracted Services	1,900	2,500	600	31.58%	600					2,500
Vehicles & Equipment	125,800	158,000	32,200	25.60%	32,200					158,000
Information Technology	67,100	66,600	(500)	(0.75%)	(2,500)				2,000	66,600
Repairs & Maintenance	80,000	83,600	3,600	4.50%					3,600	83,600
Insurance	22,800	32,000	9,200	40.35%	9,200					32,000
Utilities	25,100	30,100	5,000	19.92%	5,000					30,100
Transfers to / from Reserves	-	-								
<b>Total Expenditures (Less Payroll)</b>	<b>446,400</b>	<b>506,300</b>	<b>59,900</b>	<b>13.42%</b>	<b>48,600</b>	<b>2,000</b>	<b>200</b>		<b>9,100</b>	<b>506,300</b>
<b>Total Expenditures</b>	<b>1,364,200</b>	<b>1,442,300</b>	<b>78,100</b>	<b>5.72%</b>	<b>66,800</b>	<b>2,000</b>	<b>200</b>		<b>9,100</b>	<b>1,442,300</b>
Revenues	(120,100)	(128,300)	(8,200)	6.83%	(8,200)					(128,300)
Grants	(15,200)	(15,200)								(15,200)
<b>Total Revenues</b>	<b>(135,300)</b>	<b>(143,500)</b>	<b>(8,200)</b>	<b>6.06%</b>	<b>(8,200)</b>					<b>(143,500)</b>
<b>Total</b>	<b>1,228,900</b>	<b>1,298,800</b>	<b>69,900</b>	<b>5.69%</b>	<b>58,600</b>	<b>2,000</b>	<b>200</b>		<b>9,100</b>	<b>1,298,800</b>
<b>FIRE DEPARTMENT VOLUNTEER</b>										
Payroll	645,600	730,500	84,900	13.15%	19,700	65,200				730,500
<b>Total Expenditures (Less Payroll)</b>										
<b>Total Expenditures</b>	<b>645,600</b>	<b>730,500</b>	<b>84,900</b>	<b>13.15%</b>	<b>19,700</b>	<b>65,200</b>				<b>730,500</b>
Revenues										
<b>Total Revenues</b>										
<b>Total</b>	<b>645,600</b>	<b>730,500</b>	<b>84,900</b>	<b>13.15%</b>	<b>19,700</b>	<b>65,200</b>				<b>730,500</b>
<b>Total Fire &amp; Emergency Services</b>	<b>1,874,500</b>	<b>2,029,300</b>	<b>154,800</b>	<b>8.26%</b>	<b>78,300</b>	<b>67,200</b>	<b>200</b>		<b>9,100</b>	<b>2,029,300</b>

**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
PUBLIC WORKS AND INFRASTRUCTURE SERVICES**

	<b>2022 Estimated Actuals</b>	<b>2022 Budget</b>	<b>2023 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	9,150,519	8,821,000	9,998,800	1,177,800
<b>Revenues / Recoveries</b>	(1,063,848)	(1,034,600)	(1,085,600)	(51,000)
<b>Net Operating Budget</b>	<b>8,086,671</b>	<b>7,786,400</b>	<b>8,913,200</b>	<b>1,126,800</b>

**Budget Summary**

**Staffing Costs**

Full time salary / wage rate increase	40,800	
Annualization of Manager of Capital Projects salary and benefits	57,600	
Statutory payroll costs / benefit premiums	34,100	
	<u>132,500</u>	

**Budget Neutral**

Transfer of electrical inspections from Development Services	900	
	<u>900</u>	

**Other Expenditures / Revenues**

**Capital Transfers**

3% Roads Levy Reserve	476,000	
0.5% levy directed to Building and Facilities Reserve	79,300	
0.5% levy directed to Vehicle & Equipment Reserve	79,300	
	<u>634,600</u>	

**Roads and Related Expenditure Increases / (Decreases)**

Increase in Crossing Guard supplies	1,200	
Decrease in contracted snowplowing as work is being done in house	(16,000)	
Increase in repairs and maintenance - winter operations	13,400	
Increase in repairs and maintenance - patching, quantity based on prior year actuals	17,600	
Increase in repairs and maintenance - sweeping due to new costs for disposal	87,200	
Increase in repairs and maintenance - dust layer based on actuals and price increase	28,800	
Increase in ditching environmental reporting due to new regulations	40,000	
Increase in catch basins maintenance	4,500	
Increase in repairs and maintenance general - sidewalks	5,000	
Decrease in repairs and maintenance - shared services due to newer fleet and actuals	(20,000)	
Increase in repairs and maintenance - street lights due to pole deterioration	45,000	
Increase in repairs and maintenance - slurry seal to reflect price increase	25,000	
Increase repairs and maintenance - vehicle based on prior year actuals	10,000	
Increase in equipment - vehicles / blades to reflect price increase	15,000	
Increase in internal allocation for insurance	2,100	
Increase in vehicle - gas and oil based on increased rates	125,000	
Increase in licenses - new Automatic Vehicle Locator and online permit software	17,400	
Increase in heating costs due to rate increases	2,100	
Miscellaneous expenditures	6,500	
	<u>409,800</u>	

**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
PUBLIC WORKS AND INFRASTRUCTURE SERVICES**

**Revenues / Grants**

Decrease in culvert revenue	1,900	
Decrease number of permits for road occupancy fees	10,000	
Increase in scrap revenue based on previous years	(2,500)	
Increase in pit and quarry fees based on previous years	(2,000)	
Increase in Canada Summer Jobs grant	(800)	
Full year of cost recovery from capital projects to cover manager salary and benefits	(57,600)	
	<u>(51,000)</u>	358,800

**Net Increase in Public Works and Infrastructure Services 2023 Operating Budget** **1,126,800**

**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
DEPARTMENT - PUBLIC WORKS AND INFRASTRUCTURE SERVICES**

2 Finance Review	2022 Estimated Actuals	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
<b>Payroll</b>	<b>2,477,552</b>	<b>2,524,400</b>	<b>2,656,900</b>	<b>132,500</b>	<b>5.25%</b>	<b>132,500</b>					<b>2,656,900</b>
Administrative Expenditures	119,923	56,200	63,900	7,700	13.70%	7,700					63,900
Professional Services	15,511	17,000	17,000								17,000
Building Maintenance	672	600	600								600
Materials			8,500	8,500		8,500					8,500
Contracted Services	75,145	71,000	107,000	36,000	50.70%	36,000					107,000
Vehicles & Equipment	980,995	810,000	940,000	130,000	16.05%	130,000					940,000
Information Technology	63,834	64,000	81,400	17,400	27.19%					17,400	81,400
Repairs & Maintenance	1,890,070	1,796,900	2,003,800	206,900	11.51%	206,000		900			2,003,800
Insurance	89,749	107,900	110,000	2,100	1.95%	2,100					110,000
Utilities	122,188	195,700	197,800	2,100	1.07%	2,100					197,800
Rent / Debentures	141,864	141,900	141,900								141,900
Other Expenditures	16,231	16,700	16,700								16,700
Transfers to / from Reserves	3,156,785	3,018,700	3,653,300	634,600	21.02%					634,600	3,653,300
<b>Total Expenditures (Less Payroll)</b>	<b>6,672,967</b>	<b>6,296,600</b>	<b>7,341,900</b>	<b>1,045,300</b>	<b>16.60%</b>	<b>392,400</b>		<b>900</b>		<b>652,000</b>	<b>7,341,900</b>
<b>Total Expenditures</b>	<b>9,150,519</b>	<b>8,821,000</b>	<b>9,998,800</b>	<b>1,177,800</b>	<b>13.35%</b>	<b>524,900</b>		<b>900</b>		<b>652,000</b>	<b>9,998,800</b>
Revenues	(199,987)	(200,600)	(250,800)	(50,200)	25.02%	(50,200)					(250,800)
Grants	(837,629)	(834,000)	(834,800)	(800)	0.10%	(800)					(834,800)
Transfers from Reserve	(11,052)										
<b>Total Revenues</b>	<b>(1,048,668)</b>	<b>(1,034,600)</b>	<b>(1,085,600)</b>	<b>(51,000)</b>	<b>4.93%</b>	<b>(51,000)</b>					<b>(1,085,600)</b>
<b>Grand Total</b>	<b>8,101,851</b>	<b>7,786,400</b>	<b>8,913,200</b>	<b>1,126,800</b>	<b>14.47%</b>	<b>473,900</b>		<b>900</b>		<b>652,000</b>	<b>8,913,200</b>

**TOWNSHIP OF SCUGOG**  
**2023 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - PUBLIC WORKS AND INFRASTRUCTURE SERVICES**

2 Finance Review	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
<b>Community Services - Public Works</b>										
<b>CROSSING GUARDS</b>										
Payroll	123,500	123,900	400	0.32%	400					123,900
Administrative Expenditures	1,300	2,500	1,200	92.31%	1,200					2,500
<b>Total Expenditures (Less Payroll)</b>	<b>1,300</b>	<b>2,500</b>	<b>1,200</b>	<b>92.31%</b>	<b>1,200</b>					<b>2,500</b>
<b>Total Expenditures</b>	<b>124,800</b>	<b>126,400</b>	<b>1,600</b>	<b>1.28%</b>	<b>1,600</b>					<b>126,400</b>
<b>Total Revenues</b>										
<b>Total</b>	<b>124,800</b>	<b>126,400</b>	<b>1,600</b>	<b>1.28%</b>	<b>1,600</b>					<b>126,400</b>
<b>PLOWING</b>										
Payroll	270,600	277,900	7,300	2.70%	7,400		(100)			277,900
Contracted Services	16,000		(16,000)		(16,000)					
Repairs & Maintenance	6,200	7,000	800	12.90%	800					7,000
<b>Total Expenditures (Less Payroll)</b>	<b>22,200</b>	<b>7,000</b>	<b>(15,200)</b>	<b>(68.47%)</b>	<b>(15,200)</b>					<b>7,000</b>
<b>Total Expenditures</b>	<b>292,800</b>	<b>284,900</b>	<b>(7,900)</b>	<b>(2.70%)</b>	<b>(7,800)</b>		<b>(100)</b>			<b>284,900</b>
<b>Total Revenues</b>										
<b>Total</b>	<b>292,800</b>	<b>284,900</b>	<b>(7,900)</b>	<b>(0)</b>	<b>(7,800)</b>		<b>(100)</b>			<b>284,900</b>
<b>SANDING / SALTING</b>										
Repairs & Maintenance	395,400	408,000	12,600	3.19%	12,600					408,000
<b>Total Expenditures (Less Payroll)</b>	<b>395,400</b>	<b>408,000</b>	<b>12,600</b>	<b>3.19%</b>	<b>12,600</b>					<b>408,000</b>
<b>Total Expenditures</b>	<b>395,400</b>	<b>408,000</b>	<b>12,600</b>	<b>3.19%</b>	<b>12,600</b>					<b>408,000</b>
<b>Total Revenues</b>										
<b>Total</b>	<b>395,400</b>	<b>408,000</b>	<b>12,600</b>	<b>3.19%</b>	<b>12,600</b>					<b>408,000</b>
<b>CULVERT THAWING</b>										
Payroll	14,400	14,800	400	2.78%	400					14,800
Repairs & Maintenance	2,000	2,000								2,000
<b>Total Expenditures (Less Payroll)</b>	<b>2,000</b>	<b>2,000</b>	<b></b>	<b></b>	<b></b>					<b>2,000</b>
<b>Total Expenditures</b>	<b>16,400</b>	<b>16,800</b>	<b>400</b>	<b>2.44%</b>	<b>400</b>					<b>16,800</b>
<b>Total Revenues</b>										
<b>Total</b>	<b>16,400</b>	<b>16,800</b>	<b>400</b>	<b>2.44%</b>	<b>400</b>					<b>16,800</b>
<b>PATCHING</b>										
Payroll	150,900	155,700	4,800	3.18%	4,900		(100)			155,700
Vehicles & Equipment	60,000	60,000								60,000
Repairs & Maintenance	120,800	138,400	17,600	14.57%	17,600					138,400
<b>Total Expenditures (Less Payroll)</b>	<b>180,800</b>	<b>198,400</b>	<b>17,600</b>	<b>9.73%</b>	<b>17,600</b>					<b>198,400</b>
<b>Total Expenditures</b>	<b>331,700</b>	<b>354,100</b>	<b>22,400</b>	<b>6.75%</b>	<b>22,500</b>		<b>(100)</b>			<b>354,100</b>
<b>Total Revenues</b>										
<b>Total</b>	<b>331,700</b>	<b>354,100</b>	<b>22,400</b>	<b>6.75%</b>	<b>22,500</b>		<b>(100)</b>			<b>354,100</b>

**TOWNSHIP OF SCUGOG**  
**2023 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - PUBLIC WORKS AND INFRASTRUCTURE SERVICES**

2 Finance Review	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
<b>SWEEPING</b>										
Payroll	28,800	29,700	900	3.13%	900					29,700
Repairs & Maintenance	75,000	162,200	87,200	116.27%	87,200					162,200
<b>Total Expenditures (Less Payroll)</b>	<b>75,000</b>	<b>162,200</b>	<b>87,200</b>	<b>116.27%</b>	<b>87,200</b>					<b>162,200</b>
<b>Total Expenditures</b>	<b>103,800</b>	<b>191,900</b>	<b>88,100</b>	<b>84.87%</b>	<b>88,100</b>					<b>191,900</b>
<b>Total Revenues</b>										
<b>Total</b>	<b>103,800</b>	<b>191,900</b>	<b>88,100</b>	<b>84.87%</b>	<b>88,100</b>					<b>191,900</b>
<b>SHOULDER</b>										
Payroll										
Repairs & Maintenance	10,000	10,000								10,000
<b>Total Expenditures (Less Payroll)</b>	<b>10,000</b>	<b>10,000</b>								<b>10,000</b>
<b>Total Expenditures</b>	<b>10,000</b>	<b>10,000</b>								<b>10,000</b>
<b>Total Revenues</b>										
<b>Total</b>	<b>10,000</b>	<b>10,000</b>								<b>10,000</b>
<b>GRADING</b>										
Payroll	148,200	151,700	3,500	2.36%	3,600		(100)			151,700
Repairs & Maintenance	26,300	26,300								26,300
<b>Total Expenditures (Less Payroll)</b>	<b>26,300</b>	<b>26,300</b>								<b>26,300</b>
<b>Total Expenditures</b>	<b>174,500</b>	<b>178,000</b>	<b>3,500</b>	<b>2.01%</b>	<b>3,600</b>		<b>(100)</b>			<b>178,000</b>
<b>Total Revenues</b>										
<b>Total</b>	<b>174,500</b>	<b>178,000</b>	<b>3,500</b>	<b>2.01%</b>	<b>3,600</b>		<b>(100)</b>			<b>178,000</b>
<b>DUST LAYER</b>										
Payroll	26,800	27,500	700	2.61%	700					27,500
Repairs & Maintenance	224,400	253,200	28,800	12.83%	28,800					253,200
<b>Total Expenditures (Less Payroll)</b>	<b>224,400</b>	<b>253,200</b>	<b>28,800</b>	<b>12.83%</b>	<b>28,800</b>					<b>253,200</b>
<b>Total Expenditures</b>	<b>251,200</b>	<b>280,700</b>	<b>29,500</b>	<b>11.74%</b>	<b>29,500</b>					<b>280,700</b>
<b>Total Revenues</b>										
<b>Total</b>	<b>251,200</b>	<b>280,700</b>	<b>29,500</b>	<b>11.74%</b>	<b>29,500</b>					<b>280,700</b>
<b>GRAVEL RESURFACE</b>										
Payroll	26,800	27,500	700	2.61%	700					27,500
Repairs & Maintenance	66,200	66,200								66,200
<b>Total Expenditures (Less Payroll)</b>	<b>66,200</b>	<b>66,200</b>								<b>66,200</b>
<b>Total Expenditures</b>	<b>93,000</b>	<b>93,700</b>	<b>700</b>	<b>0.75%</b>	<b>700</b>					<b>93,700</b>
<b>Total Revenues</b>										
<b>Total</b>	<b>93,000</b>	<b>93,700</b>	<b>700</b>	<b>0.75%</b>	<b>700</b>					<b>93,700</b>
<b>MOWING</b>										
Payroll	14,400	14,700	300	2.08%	300					14,700





**TOWNSHIP OF SCUGOG**  
**2023 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - PUBLIC WORKS AND INFRASTRUCTURE SERVICES**

2 Finance Review	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
<b>Total Expenditures</b>	<b>18,900</b>	<b>19,200</b>	<b>300</b>	<b>1.59%</b>	<b>300</b>					<b>19,200</b>
<b>Total Revenues</b>										
<b>Total</b>	<b>18,900</b>	<b>19,200</b>	<b>300</b>	<b>1.59%</b>	<b>300</b>					<b>19,200</b>
<b>CATCH BASINS</b>										
<b>Payroll</b>										
Repairs & Maintenance	97,100	101,600	4,500	4.63%	4,500					101,600
<b>Total Expenditures (Less Payroll)</b>	<b>97,100</b>	<b>101,600</b>	<b>4,500</b>	<b>4.63%</b>	<b>4,500</b>					<b>101,600</b>
<b>Total Expenditures</b>	<b>97,100</b>	<b>101,600</b>	<b>4,500</b>	<b>4.63%</b>	<b>4,500</b>					<b>101,600</b>
<b>Total Revenues</b>										
<b>Total</b>	<b>97,100</b>	<b>101,600</b>	<b>4,500</b>	<b>4.63%</b>	<b>4,500</b>					<b>101,600</b>
<b>BRIDGES / CULVERTS</b>										
<b>Payroll</b>	<b>53,900</b>	<b>55,200</b>	<b>1,300</b>	<b>2.41%</b>	<b>1,300</b>					<b>55,200</b>
Administrative Expenditures										
Repairs & Maintenance	110,000	110,000								110,000
<b>Total Expenditures (Less Payroll)</b>	<b>110,000</b>	<b>110,000</b>								<b>110,000</b>
<b>Total Expenditures</b>	<b>163,900</b>	<b>165,200</b>	<b>1,300</b>	<b>0.79%</b>	<b>1,300</b>					<b>165,200</b>
<b>Total Revenues</b>										
<b>Total</b>	<b>163,900</b>	<b>165,200</b>	<b>1,300</b>	<b>0.79%</b>	<b>1,300</b>					<b>165,200</b>
<b>SIGNS</b>										
<b>Payroll</b>	<b>57,600</b>	<b>59,100</b>	<b>1,500</b>	<b>2.60%</b>	<b>1,500</b>					<b>59,100</b>
Repairs & Maintenance	38,000	38,000								38,000
<b>Total Expenditures (Less Payroll)</b>	<b>38,000</b>	<b>38,000</b>								<b>38,000</b>
<b>Total Expenditures</b>	<b>95,600</b>	<b>97,100</b>	<b>1,500</b>	<b>1.57%</b>	<b>1,500</b>					<b>97,100</b>
<b>Total Revenues</b>										
<b>Total</b>	<b>95,600</b>	<b>97,100</b>	<b>1,500</b>	<b>1.57%</b>	<b>1,500</b>					<b>97,100</b>
<b>SIDEWALKS</b>										
Repairs & Maintenance	35,000	40,000	5,000	14.29%	5,000					40,000
<b>Total Expenditures (Less Payroll)</b>	<b>35,000</b>	<b>40,000</b>	<b>5,000</b>	<b>14.29%</b>	<b>5,000</b>					<b>40,000</b>
<b>Total Expenditures</b>	<b>35,000</b>	<b>40,000</b>	<b>5,000</b>	<b>14.29%</b>	<b>5,000</b>					<b>40,000</b>
<b>Total Revenues</b>										
<b>Total</b>	<b>35,000</b>	<b>40,000</b>	<b>5,000</b>	<b>14.29%</b>	<b>5,000</b>					<b>40,000</b>
<b>PW ADMIN</b>										
<b>Payroll</b>	<b>1,089,100</b>	<b>1,185,800</b>	<b>96,700</b>	<b>8.88%</b>	<b>96,200</b>		<b>500</b>			<b>1,185,800</b>
Administrative Expenditures	54,900	61,400	6,500	11.84%	6,500					61,400
Professional Services	17,000	17,000								17,000
Contracted Services	45,000	45,000								45,000
Vehicles & Equipment	250,000	375,000	125,000	50.00%	125,000					375,000





**TOWNSHIP OF SCUGOG**  
**2023 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - PUBLIC WORKS AND INFRASTRUCTURE SERVICES**

2 Finance Review	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
Repairs & Maintenance	200,000	225,000	25,000	12.50%	25,000					225,000
<b>Total Expenditures (Less Payroll)</b>	<b>200,000</b>	<b>225,000</b>	<b>25,000</b>	<b>12.50%</b>	<b>25,000</b>					<b>225,000</b>
<b>Total Expenditures</b>	<b>200,000</b>	<b>225,000</b>	<b>25,000</b>	<b>12.50%</b>	<b>25,000</b>					<b>225,000</b>
<b>Total Revenues</b>										
<b>Total</b>	<b>200,000</b>	<b>225,000</b>	<b>25,000</b>	<b>12.50%</b>	<b>25,000</b>					<b>225,000</b>
<b>EQUIPMENT</b>										
Vehicles & Equipment	325,000	350,000	25,000	7.69%	25,000					350,000
<b>Total Expenditures (Less Payroll)</b>	<b>325,000</b>	<b>350,000</b>	<b>25,000</b>	<b>7.69%</b>	<b>25,000</b>					<b>350,000</b>
<b>Total Expenditures</b>	<b>325,000</b>	<b>350,000</b>	<b>25,000</b>	<b>7.69%</b>	<b>25,000</b>					<b>350,000</b>
<b>Total Revenues</b>										
<b>Total</b>	<b>325,000</b>	<b>350,000</b>	<b>25,000</b>	<b>7.69%</b>	<b>25,000</b>					<b>350,000</b>
<b>BOAT LAUNCH</b>										
Repairs & Maintenance	5,000	5,000								5,000
<b>Total Expenditures (Less Payroll)</b>	<b>5,000</b>	<b>5,000</b>								<b>5,000</b>
<b>Total Expenditures</b>	<b>5,000</b>	<b>5,000</b>								<b>5,000</b>
<b>Total Revenues</b>										
<b>Total</b>	<b>5,000</b>	<b>5,000</b>								<b>5,000</b>
<b>Total Community Services - Public Works</b>	<b>7,786,400</b>	<b>8,913,200</b>	<b>1,126,800</b>	<b>14.47%</b>	<b>473,900</b>		<b>900</b>		<b>652,000</b>	<b>8,913,200</b>

**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
COMMUNITY SERVICES - PARKS**

	<b>2022 Estimated Actuals</b>	<b>2022 Budget</b>	<b>2023 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	839,697	764,800	840,300	75,500
<b>Revenues / Recoveries</b>	(57,828)	(76,400)	(97,300)	(20,900)
<b>Net Operating Budget</b>	<b>781,869</b>	<b>688,400</b>	<b>743,000</b>	<b>54,600</b>

**Budget Summary**

**Staffing Costs**

Full time salary / wage rate increase	19,600	
Increase in seasonal hours based on 5 year average	18,200	
Statutory payroll costs / benefit premiums	3,400	
	41,200	41,200

**Other Expenditures / Revenues**

Increase in utilities - water	800	
Decrease in waste disposal	(1,500)	
Increase in vehicle gas and oil	7,000	
Increase in health and safety items	1,000	
Increase in washroom supplies	1,000	
Increase in tractor maintenance	6,000	
Increase in internal cost allocation for insurance	2,900	
Increase in portable toilet rentals	3,000	
Increase in Canada Summer Jobs Grant	(600)	
Net decrease in park furnishings	(6,200)	
	13,400	13,400

<b>Net Increase in Community Services - Parks 2023 Operating Budget</b>	<b>54,600</b>	<b>54,600</b>
---	---------------	---------------

**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
DEPARTMENT - PARKS**

2 Finance Review	2022 Estimated Actuals	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
<b>Payroll</b>	<b>516,413</b>	<b>486,000</b>	<b>527,200</b>	<b>41,200</b>	<b>8.48%</b>	<b>41,200</b>					<b>527,200</b>
Administrative Expenditures	13,205	14,800	16,800	2,000	13.51%	1,000	1,000				16,800
Building Maintenance	13,655	7,200	17,700	10,500	145.83%					10,500	17,700
Materials	19,550	21,500	15,300	(6,200)	(28.84%)		(6,200)				15,300
Contracted Services	50,246	50,700	52,200	1,500	2.96%	1,000	500				52,200
Vehicles & Equipment	122,506	87,400	100,400	13,000	14.87%	13,000					100,400
Information Technology	2,923	3,100	3,100								3,100
Repairs & Maintenance	43,661	48,500	58,300	9,800	20.21%					9,800	58,300
Insurance	20,811	20,500	23,400	2,900	14.15%	2,900					23,400
Utilities	18,146	18,500	19,300	800	4.32%	800					19,300
Other Expenditures	12,481	6,600	6,600								6,600
Transfers to / from Reserves	6,100										
<b>Total Expenditures (Less Payroll)</b>	<b>323,284</b>	<b>278,800</b>	<b>313,100</b>	<b>34,300</b>	<b>12.30%</b>	<b>18,700</b>	<b>(4,700)</b>			<b>20,300</b>	<b>313,100</b>
<b>Total Expenditures</b>	<b>839,697</b>	<b>764,800</b>	<b>840,300</b>	<b>75,500</b>	<b>9.87%</b>	<b>59,900</b>	<b>(4,700)</b>			<b>20,300</b>	<b>840,300</b>
Revenues	(44,200)	(55,400)	(55,400)								(55,400)
Grants		(21,000)	(21,600)	(600)	2.86%	(600)					(21,600)
Transfers from Reserve			(20,300)	(20,300)						(20,300)	(20,300)
<b>Total Revenues</b>	<b>(44,200)</b>	<b>(76,400)</b>	<b>(97,300)</b>	<b>(20,900)</b>	<b>27.36%</b>	<b>(600)</b>				<b>(20,300)</b>	<b>(97,300)</b>
<b>Grand Total</b>	<b>795,497</b>	<b>688,400</b>	<b>743,000</b>	<b>54,600</b>	<b>7.93%</b>	<b>59,300</b>	<b>(4,700)</b>				<b>743,000</b>



**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
DEPARTMENT - PARKS**

2 Finance Review	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
<b>SOCCER FIELDS</b>										
Repairs & Maintenance	1,000	1,000								1,000
<b>Total Expenditures (Less Payroll)</b>	<b>1,000</b>	<b>1,000</b>								<b>1,000</b>
<b>Total Expenditures</b>	<b>1,000</b>	<b>1,000</b>								<b>1,000</b>
<b>Total Revenues</b>										
<b>Total</b>	<b>1,000</b>	<b>1,000</b>								<b>1,000</b>
<b>CARTWRIGHT FIELD</b>										
Repairs & Maintenance	1,700	1,700								1,700
<b>Total Expenditures (Less Payroll)</b>	<b>1,700</b>	<b>1,700</b>								<b>1,700</b>
<b>Total Expenditures</b>	<b>1,700</b>	<b>1,700</b>								<b>1,700</b>
Revenues	(5,500)	(5,500)								(5,500)
<b>Total Revenues</b>	<b>(5,500)</b>	<b>(5,500)</b>								<b>(5,500)</b>
<b>Total</b>	<b>(3,800)</b>	<b>(3,800)</b>								<b>(3,800)</b>
<b>Total Community Services - Parks</b>	<b>688,400</b>	<b>743,000</b>	<b>54,600</b>	<b>7.93%</b>	<b>59,300</b>	<b>(4,700)</b>				<b>743,000</b>



**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
COMMUNITY SERVICES - RECREATION, CULTURE & COMMUNICATIONS**

	<b>2022 Estimated Actuals</b>	<b>2022 Budget</b>	<b>2023 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	2,743,849	2,860,000	3,056,100	196,100
<b>Revenues / Recoveries</b>	(1,091,422)	(1,474,600)	(1,530,500)	(55,900)
<b>Net Operating Budget</b>	<b>1,652,427</b>	<b>1,385,400</b>	<b>1,525,600</b>	<b>140,200</b>

**Budget Summary**

**Staffing Costs**

Full time salary / wage rate increase	20,200	
Progression	11,800	
Statutory payroll costs / benefit premiums	17,700	
Increase in part time wages	53,100	
	102,800	102,800

**Budget Neutral Expenditures / Revenues**

Transfer of electrical inspections from Development Services	5,700	
Transfer of energy consultant costs from Finance	4,800	
Budget neutral transfer of Summer Student from Office of the CAO & HR	(4,200)	
	6,300	6,300

**Other Expenditures / Revenues**

Increase in heating costs due to rate increases	20,800	
Increase in insurance	8,300	
Increase in propane	3,000	
Decrease in repairs and maintenance for SCRC based on actuals	(2,600)	
Increase for electrical inspections at facilities	1,000	
Increase in community hall operating grant	2,500	
Increase for Elexicon Monitoring at BRC	4,800	
Decrease for cleaning at Latcham Centre	(1,600)	

**TOWNSHIP OF SCUGOG**  
**2023 OPERATING BUDGET SUMMARY**  
**COMMUNITY SERVICES - RECREATION, CULTURE & COMMUNICATIONS**

Increase in ice rental revenue - SCRC	(8,900)	
Decrease in ice rental revenue - BRC	9,400	
Decrease in sponsorship revenue for Canada Day	6,000	
Increase in donations to recreation and culture based on actuals	(3,000)	
Increase in revenue for recreation programs	(3,000)	
Increase in film revenues	(3,000)	
Increase in admissions revenue for the museum and pool	(2,000)	
Increase in Canada Summer Jobs	(1,500)	
Miscellaneous expenditures and revenues	<u>900</u>	
		31,100
<b>Net Increase in Community Services - Recreation 2023 Operating Budget</b>		<b><u>140,200</u></b>

**TOWNSHIP OF SCUGOG**  
**2023 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - COMMUNITY SERVICE - RECREATION, CULTURE COMMUNICATIONS**

2 Finance Review	2022 Estimated Actuals	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
<b>Payroll</b>	<b>1,656,366</b>	<b>1,772,100</b>	<b>1,874,900</b>	<b>102,800</b>	<b>5.80%</b>	<b>102,800</b>					<b>1,874,900</b>
Administrative Expenditures	147,790	97,200	147,800	50,600	52.06%	(200)		46,800		4,000	147,800
Professional Services	22,381	24,200	24,100	(100)	(0.41%)		(100)				24,100
Building Maintenance	270,272	271,600	283,700	12,100	4.46%	1,600	4,800	5,700			283,700
Contracted Services	17,134	23,800	22,200	(1,600)	(6.72%)	(1,600)					22,200
Vehicles & Equipment	56,539	67,000	67,400	400	0.60%	40	360				67,400
Information Technology	21,380	18,900	19,200	300	1.59%	300					19,200
Repairs & Maintenance	14,989	22,500	22,500								22,500
Insurance	73,976	74,300	82,600	8,300	11.17%	8,300					82,600
Utilities	374,096	411,500	432,300	20,800	5.05%	20,800					432,300
Grants	23,100	23,100	25,600	2,500	10.82%	2,500					25,600
Other Expenditures	35,017	53,800	53,800								53,800
Transfers to / from Reserves	30,809										
<b>Total Expenditures (Less Payroll)</b>	<b>1,087,483</b>	<b>1,087,900</b>	<b>1,181,200</b>	<b>93,300</b>	<b>8.58%</b>	<b>31,740</b>	<b>5,060</b>	<b>52,500</b>		<b>4,000</b>	<b>1,181,200</b>
<b>Total Expenditures</b>	<b>2,743,849</b>	<b>2,860,000</b>	<b>3,056,100</b>	<b>196,100</b>	<b>6.86%</b>	<b>134,540</b>	<b>5,060</b>	<b>52,500</b>		<b>4,000</b>	<b>3,056,100</b>
Revenues	(566,665)	(621,000)	(667,700)	(46,700)	7.52%	(4,700)		(42,000)			(667,700)
Grants	(56,821)	(138,800)	(144,500)	(5,700)	4.11%	(5,330)	3,830	(4,200)			(144,500)
User Fees	(391,599)	(710,800)	(710,300)	500	(0.07%)	500					(710,300)
Transfers from Reserve		(4,000)	(8,000)	(4,000)	100.00%					(4,000)	(8,000)
<b>Total Revenues</b>	<b>(1,015,085)</b>	<b>(1,474,600)</b>	<b>(1,530,500)</b>	<b>(55,900)</b>	<b>3.79%</b>	<b>(9,530)</b>	<b>3,830</b>	<b>(46,200)</b>		<b>(4,000)</b>	<b>(1,530,500)</b>
<b>Grand Total</b>	<b>1,728,764</b>	<b>1,385,400</b>	<b>1,525,600</b>	<b>140,200</b>	<b>10.12%</b>	<b>125,010</b>	<b>8,890</b>	<b>6,300</b>			<b>1,525,600</b>

**TOWNSHIP OF SCUGOG**  
**2023 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - COMMUNITY SERVICES - RECREATION, CULTURE AND COMMUNICATIONS**

2 Finance Review	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
<b>Community Services - Rec &amp; Culture</b>										
<b>MUSEUM</b>										
<b>Payroll</b>	<b>50,100</b>	<b>78,400</b>	<b>28,300</b>	<b>56.49%</b>	<b>28,300</b>					<b>78,400</b>
Administrative Expenditures	7,100	10,900	3,800	53.52%	(200)				4,000	10,900
Professional Services	5,000	5,000								5,000
Building Maintenance	11,300	11,900	600	5.31%	600					11,900
Contracted Services	700	700								700
Information Technology	800	800								800
Insurance	2,600	2,800	200	7.69%	200					2,800
Utilities	10,500	12,500	2,000	19.05%	2,000					12,500
Other Expenditures	18,800	18,800								18,800
<b>Total Expenditures (Less Payroll)</b>	<b>56,800</b>	<b>63,400</b>	<b>6,600</b>	<b>11.62%</b>	<b>2,600</b>				<b>4,000</b>	<b>63,400</b>
<b>Total Expenditures</b>	<b>106,900</b>	<b>141,800</b>	<b>34,900</b>	<b>32.65%</b>	<b>30,900</b>				<b>4,000</b>	<b>141,800</b>
Revenues	(31,400)	(32,400)	(1,000)	3.18%	(1,000)					(32,400)
Grants	(28,100)	(37,100)	(9,000)	32.03%	(320)	(280)	(8,400)			(37,100)
Transfers from Reserve		(4,000)	(4,000)						(4,000)	(4,000)
<b>Total Revenues</b>	<b>(59,500)</b>	<b>(73,500)</b>	<b>(14,000)</b>	<b>23.53%</b>	<b>(1,320)</b>	<b>(280)</b>	<b>(8,400)</b>		<b>(4,000)</b>	<b>(73,500)</b>
<b>Total</b>	<b>47,400</b>	<b>68,300</b>	<b>20,900</b>	<b>44.09%</b>	<b>29,580</b>	<b>(280)</b>	<b>(8,400)</b>			<b>68,300</b>
<b>POOL</b>										
<b>Payroll</b>	<b>62,400</b>	<b>64,500</b>	<b>2,100</b>	<b>3.37%</b>	<b>2,100</b>					<b>64,500</b>
Administrative Expenditures	7,600	7,600								7,600
Information Technology	200	400	200	100.00%	200					400
Repairs & Maintenance	15,500	15,500								15,500
Insurance	1,700	1,900	200	11.76%	200					1,900
Utilities	9,300	10,300	1,000	10.75%	1,000					10,300
<b>Total Expenditures (Less Payroll)</b>	<b>34,300</b>	<b>35,700</b>	<b>1,400</b>	<b>4.08%</b>	<b>1,400</b>					<b>35,700</b>
<b>Total Expenditures</b>	<b>96,700</b>	<b>100,200</b>	<b>3,500</b>	<b>3.62%</b>	<b>3,500</b>					<b>100,200</b>
Revenues	(37,800)	(38,500)	(700)	1.85%	(700)					(38,500)
Grants	(27,000)	(29,100)	(2,100)	7.78%	(2,100)					(29,100)
<b>Total Revenues</b>	<b>(64,800)</b>	<b>(67,600)</b>	<b>(2,800)</b>	<b>4.32%</b>	<b>(2,800)</b>					<b>(67,600)</b>
<b>Total</b>	<b>31,900</b>	<b>32,600</b>	<b>700</b>	<b>2.19%</b>	<b>700</b>					<b>32,600</b>
<b>DAYCAMP</b>										
<b>Payroll</b>	<b>182,600</b>	<b>191,100</b>	<b>8,500</b>	<b>4.65%</b>	<b>8,500</b>					<b>191,100</b>
Administrative Expenditures	25,900	25,900								25,900
<b>Total Expenditures (Less Payroll)</b>	<b>25,900</b>	<b>25,900</b>								<b>25,900</b>
<b>Total Expenditures</b>	<b>208,500</b>	<b>217,000</b>	<b>8,500</b>	<b>4.08%</b>	<b>8,500</b>					<b>217,000</b>
Revenues	(223,000)	(223,000)								(223,000)
Grants	(56,100)	(54,600)	1,500	(2.67%)	(2,610)	4,110				(54,600)
<b>Total Revenues</b>	<b>(279,100)</b>	<b>(277,600)</b>	<b>1,500</b>	<b>(0.54%)</b>	<b>(2,610)</b>	<b>4,110</b>				<b>(277,600)</b>



**TOWNSHIP OF SCUGOG**  
**2023 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - COMMUNITY SERVICES - RECREATION, CULTURE AND COMMUNICATIONS**

2 Finance Review	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
User Fees	(91,800)	(82,400)	9,400	(10.24%)	9,400					(82,400)
<b>Total Revenues</b>	<b>(129,600)</b>	<b>(120,200)</b>	<b>9,400</b>	<b>(7.25%)</b>	<b>9,400</b>					<b>(120,200)</b>
<b>Total</b>	<b>128,800</b>	<b>162,100</b>	<b>33,300</b>	<b>25.85%</b>	<b>28,500</b>	<b>4,800</b>				<b>162,100</b>
<b>REC &amp; CULTURE ADMIN</b>										
<b>Payroll</b>	<b>630,100</b>	<b>660,200</b>	<b>30,100</b>	<b>4.78%</b>	<b>30,100</b>					<b>660,200</b>
Administrative Expenditures	14,300	14,300								14,300
Other Expenditures	35,000	35,000								35,000
<b>Total Expenditures (Less Payroll)</b>	<b>49,300</b>	<b>49,300</b>								<b>49,300</b>
<b>Total Expenditures</b>	<b>679,400</b>	<b>709,500</b>	<b>30,100</b>	<b>4.43%</b>	<b>30,100</b>					<b>709,500</b>
Revenues	(24,200)	(18,200)	6,000	(24.79%)	6,000					(18,200)
Grants	(27,600)	(23,700)	3,900	(14.13%)	(300)		4,200			(23,700)
<b>Total Revenues</b>	<b>(51,800)</b>	<b>(41,900)</b>	<b>9,900</b>	<b>(19.11%)</b>	<b>5,700</b>		<b>4,200</b>			<b>(41,900)</b>
<b>Total</b>	<b>627,600</b>	<b>667,600</b>	<b>40,000</b>	<b>6.37%</b>	<b>35,800</b>		<b>4,200</b>			<b>667,600</b>
<b>MARINA</b>										
Building Maintenance	2,400	2,400								2,400
Repairs & Maintenance	7,000	7,000								7,000
Insurance	2,700	2,900	200	7.41%	200					2,900
<b>Total Expenditures (Less Payroll)</b>	<b>12,100</b>	<b>12,300</b>	<b>200</b>	<b>1.65%</b>	<b>200</b>					<b>12,300</b>
<b>Total Expenditures</b>	<b>12,100</b>	<b>12,300</b>	<b>200</b>	<b>1.65%</b>	<b>200</b>					<b>12,300</b>
Revenues	(29,500)	(29,500)								(29,500)
Transfers from Reserve	(4,000)	(4,000)								(4,000)
<b>Total Revenues</b>	<b>(33,500)</b>	<b>(33,500)</b>								<b>(33,500)</b>
<b>Total</b>	<b>(21,400)</b>	<b>(21,200)</b>	<b>200</b>	<b>(0.93%)</b>	<b>200</b>					<b>(21,200)</b>
<b>COMMUNITY HALL &amp; FACILITIES</b>										
Building Maintenance	27,000	33,700	6,700	24.81%	1,000		5,700			33,700
Contracted Services										
Insurance	5,600	5,100	(500)	(8.93%)	(500)					5,100
<b>Total Expenditures (Less Payroll)</b>	<b>32,600</b>	<b>38,800</b>	<b>6,200</b>	<b>19.02%</b>	<b>500</b>		<b>5,700</b>			<b>38,800</b>
<b>Total Expenditures</b>	<b>32,600</b>	<b>38,800</b>	<b>6,200</b>	<b>19.02%</b>	<b>500</b>		<b>5,700</b>			<b>38,800</b>
<b>Total Revenues</b>										
<b>Total</b>	<b>32,600</b>	<b>38,800</b>	<b>6,200</b>	<b>19.02%</b>	<b>500</b>		<b>5,700</b>			<b>38,800</b>
<b>LATCHAM</b>										
Building Maintenance	6,500	6,500								6,500
Contracted Services	14,100	12,500	(1,600)	(11.35%)	(1,600)					12,500
Information Technology	1,000	1,000								1,000
Insurance	2,300	2,500	200	8.70%	200					2,500
Utilities	7,500	9,000	1,500	20.00%	1,500					9,000
<b>Total Expenditures (Less Payroll)</b>	<b>31,400</b>	<b>31,500</b>	<b>100</b>	<b>0.32%</b>	<b>100</b>					<b>31,500</b>
<b>Total Expenditures</b>	<b>31,400</b>	<b>31,500</b>	<b>100</b>	<b>0.32%</b>	<b>100</b>					<b>31,500</b>



**TOWNSHIP OF SCUGOG**  
**2023 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - COMMUNITY SERVICES - RECREATION, CULTURE AND COMMUNICATIONS**

2 Finance Review	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
<b>Total</b>	<b>2,700</b>	<b>2,900</b>	<b>200</b>	<b>7.41%</b>	<b>200</b>					<b>2,900</b>
<b>GREENBANK</b>										
Grants	8,700	9,200	500	5.75%	500					9,200
<b>Total Expenditures (Less Payroll)</b>	<b>8,700</b>	<b>9,200</b>	<b>500</b>	<b>5.75%</b>	<b>500</b>					<b>9,200</b>
<b>Total Expenditures</b>	<b>8,700</b>	<b>9,200</b>	<b>500</b>	<b>5.75%</b>	<b>500</b>					<b>9,200</b>
<b>Total Revenues</b>										
<b>Total</b>	<b>8,700</b>	<b>9,200</b>	<b>500</b>	<b>5.75%</b>	<b>500</b>					<b>9,200</b>
<b>CAESAREA</b>										
Grants	3,500	4,000	500	14.29%	500					4,000
<b>Total Expenditures (Less Payroll)</b>	<b>3,500</b>	<b>4,000</b>	<b>500</b>	<b>14.29%</b>	<b>500</b>					<b>4,000</b>
<b>Total Expenditures</b>	<b>3,500</b>	<b>4,000</b>	<b>500</b>	<b>14.29%</b>	<b>500</b>					<b>4,000</b>
<b>Total Revenues</b>										
<b>Total</b>	<b>3,500</b>	<b>4,000</b>	<b>500</b>	<b>14.29%</b>	<b>500</b>					<b>4,000</b>
<b>TOWN HALL 1873</b>										
Insurance	5,800	6,300	500	8.62%	500					6,300
<b>Total Expenditures (Less Payroll)</b>	<b>5,800</b>	<b>6,300</b>	<b>500</b>	<b>8.62%</b>	<b>500</b>					<b>6,300</b>
<b>Total Expenditures</b>	<b>5,800</b>	<b>6,300</b>	<b>500</b>	<b>8.62%</b>	<b>500</b>					<b>6,300</b>
<b>Total Revenues</b>										
<b>Total</b>	<b>5,800</b>	<b>6,300</b>	<b>500</b>	<b>8.62%</b>	<b>500</b>					<b>6,300</b>
<b>UTICA</b>										
Building Maintenance										
Utilities										
<b>Total Expenditures (Less Payroll)</b>										
<b>Total Expenditures</b>										
<b>Total Revenues</b>										
<b>Total</b>										
<b>COMMUNICATIONS</b>										
Administrative Expenditures	500	500								500
Professional Services	19,200	19,100	(100)	(0.52%)		(100)				19,100
<b>Total Expenditures (Less Payroll)</b>	<b>19,700</b>	<b>19,600</b>	<b>(100)</b>	<b>(0.51%)</b>		<b>(100)</b>				<b>19,600</b>
<b>Total Expenditures</b>	<b>19,700</b>	<b>19,600</b>	<b>(100)</b>	<b>(0.51%)</b>		<b>(100)</b>				<b>19,600</b>
Revenues	(1,500)	(4,500)	(3,000)	200.00%	(3,000)					(4,500)
<b>Total Revenues</b>	<b>(1,500)</b>	<b>(4,500)</b>	<b>(3,000)</b>	<b>200.00%</b>	<b>(3,000)</b>					<b>(4,500)</b>
<b>Total</b>	<b>18,200</b>	<b>15,100</b>	<b>(3,100)</b>	<b>(17.03%)</b>	<b>(3,000)</b>	<b>(100)</b>				<b>15,100</b>
<b>Total Community Services - Rec &amp; Culture</b>	<b>1,385,400</b>	<b>1,525,600</b>	<b>140,200</b>	<b>10.12%</b>	<b>125,010</b>	<b>8,890</b>	<b>6,300</b>			<b>1,525,600</b>



**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
DEVELOPMENT SERVICES**

	<b>2022 Estimated Actuals</b>	<b>2022 Budget</b>	<b>2023 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	1,516,043	1,803,200	1,958,300	155,100
<b>Revenues / Recoveries</b>	(800,958)	(801,100)	(918,400)	(117,300)
<b>Net Operating Budget</b>	<b>715,085</b>	<b>1,002,100</b>	<b>1,039,900</b>	<b>37,800</b>

**Budget Summary**

**Staffing Costs**

Full time salary / wage rate increase	14,500	
New position - Planner, salary and benefits for half year	62,800	
Removal of one Temporary Building Inspector	(62,800)	
Increase for contract / student positions	29,000	
Statutory payroll costs / benefit premiums	3,500	
	47,000	

**Budget Neutral**

Transfer of software license expenses from Corporate Services - IT	31,000	
Transfer of electrical inspections to other departments	(7,100)	
Transfer of marketing and flags to CAO	(1,500)	
	22,400	

**Other Expenditures / Revenues**

Increase in planning applications revenue due to growth and Bill 23	(85,900)	
Increase in funds from the Building Reserve	(10,800)	
Increase in by-law fine revenue	(10,000)	
Increase in IT licenses and utilities	59,200	
Increase in pool permits for new grading review fee	(3,600)	
Decrease in meetings, and conferences and seminars	(1,900)	
Increase in vehicle gas and oil	600	
Increase in by-law supplies	1,300	
Increase in costs to run animal shelter	12,700	
Increase in internal cost allocation for insurance	900	
Increase in legal fees associated with By-law enforcement legal actions	5,000	
Increase in building maintenance	4,500	
Decrease in utilities to reflect prior year actuals	(4,400)	
Miscellaneous expenditures and revenues	800	
		(31,600)

**Net Increase in Development Services 2023 Operating Budget** **37,800**

**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
DEPARTMENT - DEVELOPMENT SERVICES**

2 Finance Review	2022 Estimated Actuals	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
<b>Payroll</b>	<b>1,081,983</b>	<b>1,254,000</b>	<b>1,301,000</b>	<b>47,000</b>	<b>3.75%</b>	<b>46,950</b>	<b>(62,750)</b>		<b>62,800</b>		<b>1,301,000</b>
Administrative Expenditures	196,769	240,400	253,500	13,100	5.45%	15,000	(4,500)		2,200	400	253,500
Professional Services	29,698	82,000	87,000	5,000	6.10%				5,000		87,000
Building Maintenance	33,159	25,600	37,100	11,500	44.92%	3,500				8,000	37,100
Contracted Services	29,697	31,400	31,400								31,400
Vehicles & Equipment	9,754	11,000	11,000								11,000
Information Technology	450	500	90,700	90,200	18,040.00%	20,500		30,900		38,800	90,700
Repairs & Maintenance	4,487	8,500	1,500	(7,000)	(82.35%)			(7,000)			1,500
Insurance	8,154	9,700	14,500	4,800	49.48%	900		3,900			14,500
Utilities	42,137	51,200	49,400	(1,800)	(3.52%)	(4,400)		2,600			49,400
Committees											
Other Expenditures	14,755	38,900	31,200	(7,700)	(19.79%)	200	100	(8,000)			31,200
Transfers to / from Reserves	65,000	50,000	50,000								50,000
<b>Total Expenditures (Less Payroll)</b>	<b>434,060</b>	<b>549,200</b>	<b>657,300</b>	<b>108,100</b>	<b>19.68%</b>	<b>35,700</b>	<b>(4,400)</b>	<b>22,400</b>	<b>7,200</b>	<b>47,200</b>	<b>657,300</b>
<b>Total Expenditures</b>	<b>1,516,043</b>	<b>1,803,200</b>	<b>1,958,300</b>	<b>155,100</b>	<b>8.60%</b>	<b>82,650</b>	<b>(67,150)</b>	<b>22,400</b>	<b>70,000</b>	<b>47,200</b>	<b>1,958,300</b>
Revenues	(791,434)	(644,900)	(744,300)	(99,400)	15.41%	(70,800)			(25,000)	(3,600)	(744,300)
Grants	(6,801)	(4,200)	(4,300)	(100)	2.38%	(100)					(4,300)
Transfers from Reserve		(152,000)	(169,800)	(17,800)	11.71%	(10,800)				(7,000)	(169,800)
<b>Total Revenues</b>	<b>(798,235)</b>	<b>(801,100)</b>	<b>(918,400)</b>	<b>(117,300)</b>	<b>14.64%</b>	<b>(81,700)</b>			<b>(25,000)</b>	<b>(10,600)</b>	<b>(918,400)</b>
<b>Grand Total</b>	<b>717,808</b>	<b>1,002,100</b>	<b>1,039,900</b>	<b>37,800</b>	<b>3.77%</b>	<b>950</b>	<b>(67,150)</b>	<b>22,400</b>	<b>45,000</b>	<b>36,600</b>	<b>1,039,900</b>

**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
DEPARTMENT - DEVELOPMENT SERVICES**

2 Finance Review	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
<b>Development Services</b>										
<b>PLANNING</b>										
Payroll	247,900	318,000	70,100	28.28%	7,300			62,800		318,000
Administrative Expenditures	11,400	11,900	500	4.39%	100	(2,600)	400	2,200	400	11,900
Professional Services	69,500	69,500								69,500
Information Technology		25,200	25,200		5,800		9,400		10,000	25,200
Transfers to / from Reserves	50,000	50,000								50,000
<b>Total Expenditures (Less Payroll)</b>	<b>130,900</b>	<b>156,600</b>	<b>25,700</b>	<b>19.63%</b>	<b>5,900</b>	<b>(2,600)</b>	<b>9,800</b>	<b>2,200</b>	<b>10,400</b>	<b>156,600</b>
<b>Total Expenditures</b>	<b>378,800</b>	<b>474,600</b>	<b>95,800</b>	<b>25.29%</b>	<b>13,200</b>	<b>(2,600)</b>	<b>9,800</b>	<b>65,000</b>	<b>10,400</b>	<b>474,600</b>
Revenues	(176,400)	(262,300)	(85,900)	48.70%	(60,900)			(25,000)		(262,300)
Grants		(4,300)	(4,300)		(100)		(4,200)			(4,300)
<b>Total Revenues</b>	<b>(176,400)</b>	<b>(266,600)</b>	<b>(90,200)</b>	<b>51.13%</b>	<b>(61,000)</b>		<b>(4,200)</b>	<b>(25,000)</b>		<b>(266,600)</b>
<b>Total</b>	<b>202,400</b>	<b>208,000</b>	<b>5,600</b>	<b>2.77%</b>	<b>(47,800)</b>	<b>(2,600)</b>	<b>5,600</b>	<b>40,000</b>	<b>10,400</b>	<b>208,000</b>
<b>BUILDING</b>										
Payroll	453,700	395,800	(57,900)	(12.76%)	27,100	(85,000)				395,800
Administrative Expenditures	21,100	20,000	(1,100)	(5.21%)	800	(1,900)				20,000
Professional Services	7,500	7,500								7,500
Building Maintenance										
Contracted Services										
Vehicles & Equipment	4,000	4,000								4,000
Information Technology		65,000	65,000		14,700		21,500		28,800	65,000
Insurance		-								
Utilities										
Transfers to / from Reserves										
<b>Total Expenditures (Less Payroll)</b>	<b>32,600</b>	<b>96,500</b>	<b>63,900</b>	<b>196.01%</b>	<b>15,500</b>	<b>(1,900)</b>	<b>21,500</b>		<b>28,800</b>	<b>96,500</b>
<b>Total Expenditures</b>	<b>486,300</b>	<b>492,300</b>	<b>6,000</b>	<b>1.23%</b>	<b>42,600</b>	<b>(86,900)</b>	<b>21,500</b>		<b>28,800</b>	<b>492,300</b>
Revenues	(352,500)	(352,500)								(352,500)
Grants	(4,200)		4,200				4,200			
Transfers from Reserve	(152,000)	(162,800)	(10,800)	7.11%	(10,800)					(162,800)
<b>Total Revenues</b>	<b>(508,700)</b>	<b>(515,300)</b>	<b>(6,600)</b>	<b>1.30%</b>	<b>(10,800)</b>		<b>4,200</b>			<b>(515,300)</b>
<b>Total</b>	<b>(22,400)</b>	<b>(23,000)</b>	<b>(600)</b>	<b>2.68%</b>	<b>31,800</b>	<b>(86,900)</b>	<b>25,700</b>		<b>28,800</b>	<b>(23,000)</b>
<b>DEVELOPMENT SERVICES</b>										
Payroll	330,200	338,500	8,300	2.51%	8,300					338,500
Administrative Expenditures	4,300	3,900	(400)	(9.30%)			(400)			3,900
Insurance		4,100	4,100		200		3,900			4,100
Utilities		2,600	2,600				2,600			2,600
Committees										
Other Expenditures	38,900	31,200	(7,700)	(19.79%)	200	100	(8,000)			31,200
<b>Total Expenditures (Less Payroll)</b>	<b>43,200</b>	<b>41,800</b>	<b>(1,400)</b>	<b>(3.24%)</b>	<b>400</b>	<b>100</b>	<b>(1,900)</b>			<b>41,800</b>



**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
DEPARTMENT - DEVELOPMENT SERVICES**

2 Finance Review	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
Repairs & Maintenance	7,000		(7,000)				(7,000)			
Insurance	6,900	7,200	300	4.35%	300					7,200
Utilities	51,200	46,800	(4,400)	(8.59%)	(4,400)					46,800
<b>Total Expenditures (Less Payroll)</b>	<b>117,700</b>	<b>118,100</b>	<b>400</b>	<b>0.34%</b>	<b>(600)</b>		<b>(7,000)</b>		<b>8,000</b>	<b>118,100</b>
<b>Total Expenditures</b>	<b>117,700</b>	<b>118,100</b>	<b>400</b>	<b>0.34%</b>	<b>(600)</b>		<b>(7,000)</b>		<b>8,000</b>	<b>118,100</b>
Transfers from Reserve		(7,000)	(7,000)						(7,000)	(7,000)
<b>Total Revenues</b>		<b>(7,000)</b>	<b>(7,000)</b>						<b>(7,000)</b>	<b>(7,000)</b>
<b>Total</b>	<b>117,700</b>	<b>111,100</b>	<b>(6,600)</b>	<b>(5.61%)</b>	<b>(600)</b>		<b>(7,000)</b>		<b>1,000</b>	<b>111,100</b>
<b>Total Development Services</b>	<b>1,002,100</b>	<b>1,039,900</b>	<b>37,800</b>	<b>3.77%</b>	<b>950</b>	<b>(67,150)</b>	<b>22,400</b>	<b>45,000</b>	<b>36,600</b>	<b>1,039,900</b>

**2023 OPERATING BUDGET SUMMARY  
LIBRARY SERVICES**

	<b>2021 Estimated Actuals</b>	<b>2022 Budget</b>	<b>2023 Budget</b>	<b>Increase / (Decrease)</b>
<b>Operating Expenditures</b>	709,800	709,800	738,500	28,700
<b>Revenues / Recoveries</b>				-
<b>Net Operating Budget</b>	<b>709,800</b>	<b>709,800</b>	<b>738,500</b>	<b>28,700</b>

**Budget Summary**

**Staffing Costs**

Salary / wage rate increase / statutory payroll costs 20,300

**Other Expenditures / Revenues**

Increase in price of books & cataloguing/processing charges & supply costs 5,100

Increase in Building Maintenance 1,000

Increase in heating costs due to rate increases 2,300

**Net Increase in Library 2023 Operating Budget 28,700**

**TOWNSHIP OF SCUGOG  
2023 OPERATING BUDGET SUMMARY  
DEPARTMENT - LIBRARY**

2 Finance Review	2022 Estimated Actuals	Approved 2022 Budget	2023 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2023 Budget Request
Grants	709,800	709,800	738,500	28,700	4.04%	28,700					738,500
<b>Total Expenditures (Less Payroll)</b>	<b>709,800</b>	<b>709,800</b>	<b>738,500</b>	<b>28,700</b>	<b>4.04%</b>	<b>28,700</b>					<b>738,500</b>
<b>Total Expenditures</b>	<b>709,800</b>	<b>709,800</b>	<b>738,500</b>	<b>28,700</b>	<b>4.04%</b>	<b>28,700</b>					<b>738,500</b>
<b>Total Revenues</b>											
<b>Grand Total</b>	<b>709,800</b>	<b>709,800</b>	<b>738,500</b>	<b>28,700</b>	<b>4.04%</b>	<b>28,700</b>					<b>738,500</b>